



BYLAW NO. 591

A BYLAW TO ADOPT THE 2025 TO 2029 FINANCIAL PLAN AND CAPITAL EXPENDITURE PROGRAM

WHEREAS the Regional District must annually adopt a financial plan, by bylaw, which covers the current year and the ensuing four years;

AND WHEREAS the Strathcona Regional District wishes to adopt a financial plan that reflects its corporate priorities for the period 2025 to 2029;

AND WHEREAS a public consultation process regarding the 2025 to 2029 financial plan has been completed;

NOW THEREFORE the Board of Directors of the Strathcona Regional District, in open meeting assembled, enacts as follows:

Financial Plan and Capital Expenditure Program

1. Schedule A (Consolidated Expenses and Sources of Revenue), Schedule B (Capital Expenses and Sources of Revenue), Schedule C (Operating Expenses by Type) and Schedule D (Consolidated Expenses and Sources of Revenue by Service), all of which are attached hereto and form an integral part of this bylaw, are hereby designated and adopted as the financial plan and capital expenditure program for the period commencing on January 1, 2025 and terminating on December 31, 2029.

Citation

2. This bylaw may be cited for all purposes as Bylaw No. 591, being 2025 to 2029 Financial Plan and Capital Expenditure Program Bylaw.

READ A FIRST TIME ON THE 31ST DAY OF MARCH, 2025

READ A SECOND TIME ON THE 31ST DAY OF MARCH, 2025

READ A THIRD TIME ON THE 31ST DAY OF MARCH, 2025

RECONSIDERED, FINALLY PASSED AND ADOPTED ON THE 31ST DAY OF MARCH, 2025



Chair



Corporate Officer

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue**

Bylaw 591
Schedule A

	2025	2026	2027	2028	2029
Operating Sources of Revenue					
Frontage and parcel taxes	\$ 29,573	\$ 21,290	\$ 9,330	\$ 9,331	\$ 9,332
Property value tax requisition	20,417,038	25,381,686	25,842,757	26,249,021	26,635,510
Grants in lieu of taxes	233,170	233,170	233,170	233,170	233,170
Conditional transfers	4,979,060	973,770	995,489	995,489	995,489
Unconditional transfers	170,000	170,000	170,000	170,000	170,000
Sales of services	3,812,704	3,861,073	3,934,492	4,018,545	4,104,075
Other revenue	3,185,295	2,967,601	3,306,136	3,566,625	3,643,824
Debt recoveries	2,001,977	1,966,507	1,928,966	1,928,966	1,928,966
Transfers from reserves	1,004,398	1,100,212	448,049	29,072	21,753
Transfers from accumulated surplus	4,905,201	-	-	-	-
	<u>41,038,416</u>	<u>36,675,309</u>	<u>36,868,389</u>	<u>37,200,219</u>	<u>37,742,119</u>
Capital Revenues - Schedule B	<u>87,978,723</u>	<u>63,890,000</u>	<u>3,945,642</u>	<u>2,104,750</u>	<u>1,220,000</u>
Consolidated Revenues	<u>\$ 129,017,138</u>	<u>\$ 100,565,309</u>	<u>\$ 40,814,031</u>	<u>\$ 39,304,969</u>	<u>\$ 38,962,119</u>
Operating Expenses by Category					
General government services	\$ 11,806,534	\$ 10,130,149	\$ 9,974,796	\$ 10,075,485	\$ 10,201,857
Protective services	6,515,619	3,176,828	3,384,781	3,314,991	3,416,527
Environmental health services	3,037,024	2,864,024	2,907,713	2,956,445	3,005,523
Health, Social Services & Housing	807,460	404,389	404,390	404,391	404,392
Development services	1,407,064	1,108,496	1,121,324	1,134,413	1,147,769
Parks, recreation and cultural services	15,950,663	17,512,557	17,621,432	17,847,600	18,082,571
Transportation Services	341,780	342,064	354,692	367,633	384,219
Other jurisdictions debt	1,172,272	1,136,802	1,099,261	1,099,261	1,099,261
	<u>41,038,416</u>	<u>36,675,309</u>	<u>36,868,389</u>	<u>37,200,219</u>	<u>37,742,119</u>
Capital Expenses - Schedule B	<u>87,978,723</u>	<u>63,890,000</u>	<u>3,945,642</u>	<u>2,104,750</u>	<u>1,220,000</u>
Consolidated Expenses	<u>\$ 129,017,138</u>	<u>\$ 100,565,309</u>	<u>\$ 40,814,031</u>	<u>\$ 39,304,969</u>	<u>\$ 38,962,119</u>

2025-2029 Financial Plan

Bylaw 591
Schedule B

Capital Expenses and Sources of Revenue

	2025	2026	2027	2028	2029
Capital Sources of Revenue					
Conditional transfers	\$ 8,303,953	\$ 481,507	\$ 1,251,958	\$ 795,556	\$ 174,164
Proceeds from borrowing	69,670,000	54,106,640	433,292	289,194	-
Transfers from own funds	1,774,367	-	-	-	-
Transfers from reserves	7,966,883	9,301,853	2,010,392	1,020,000	1,045,836
Other revenue	263,520	-	250,000	-	-
Total Capital Revenues	\$ 87,978,723	\$ 63,890,000	\$ 3,945,642	\$ 2,104,750	\$ 1,220,000
Capital Expense by Category					
General government services	\$ 4,871,400	\$ 810,000	\$ 150,000	\$ 50,000	\$ 590,000
Protective services	1,237,840	-	650,000	250,000	-
Environmental health services	3,840,562	500,000	1,691,502	1,084,750	-
Health, Social Services & Housing	5,170,000	-	-	-	-
Parks, recreation and cultural services	72,704,395	62,580,000	1,454,140	720,000	630,000
Transportation services	154,526	-	-	-	-
Total Capital Expenses	\$ 87,978,723	\$ 63,890,000	\$ 3,945,642	\$ 2,104,750	\$ 1,220,000

**2025-2029 Financial Plan
Operating Expenses by Type**

Bylaw 591
Schedule C

	2025	2026	2027	2028	2029
General government services					
Labour, materials, and contracted services	\$ 9,206,419	\$ 8,230,422	\$ 8,066,230	\$ 8,140,765	\$ 8,274,579
Debt interest	413,349	413,349	413,349	413,349	413,349
Debt principal	524,630	524,630	524,630	524,630	524,630
Transfers to reserves	1,662,136	961,748	970,587	996,741	989,299
	<u>11,806,534</u>	<u>10,130,149</u>	<u>9,974,796</u>	<u>10,075,485</u>	<u>10,201,857</u>
Protective services					
Labour, materials, and contracted services	6,355,660	3,049,034	3,256,864	3,185,724	3,283,501
Transfers to reserves	124,685	127,794	127,917	129,267	133,026
Deficit prior year	35,274	-	-	-	-
	<u>6,515,619</u>	<u>3,176,828</u>	<u>3,384,781</u>	<u>3,314,991</u>	<u>3,416,527</u>
Health, Social Services & Housing					
Labour, materials, and contracted services	503,103	100,032	100,033	100,034	100,035
Debt interest	207,500	207,500	207,500	207,500	207,500
Debt principal	96,857	96,857	96,857	96,857	96,857
	<u>807,460</u>	<u>404,389</u>	<u>404,390</u>	<u>404,391</u>	<u>404,392</u>
Environmental health services					
Labour, materials, and contracted services	2,337,608	2,295,648	2,327,434	2,360,687	2,392,797
Debt interest	7,885	7,885	35,719	35,719	35,719
Debt principal	10,724	10,724	22,137	22,137	22,137
Deficit prior year	8,462	-	-	-	-
Transfers to reserves	672,345	549,767	522,423	537,902	554,870
	<u>3,037,024</u>	<u>2,864,024</u>	<u>2,907,713</u>	<u>2,956,445</u>	<u>3,005,523</u>
Development services					
Labour, materials, and contracted services	1,369,332	1,101,656	1,114,363	1,127,331	1,140,562
Transfers to reserves	37,732	6,840	6,961	7,082	7,207
	<u>1,407,064</u>	<u>1,108,496</u>	<u>1,121,324</u>	<u>1,134,413</u>	<u>1,147,769</u>
Parks, recreation and cultural services					
Labour, materials, and contracted services	9,798,324	9,642,400	9,754,842	9,982,551	10,216,681
Debt interest	1,341,903	4,924,805	4,924,805	4,924,805	4,924,805
Debt principal	626,372	2,298,796	2,298,796	2,298,796	2,298,796
Transfers to reserves	4,184,064	646,556	642,989	641,448	642,289
	<u>15,950,663</u>	<u>17,512,557</u>	<u>17,621,432</u>	<u>17,847,600</u>	<u>18,082,571</u>
Transportation services					
Labour, materials, and contracted services	331,160	337,689	350,230	363,145	379,895
Transfers to reserves	9,835	4,375	4,462	4,488	4,324
Deficit prior year	785	-	-	-	-
	<u>341,780</u>	<u>342,064</u>	<u>354,692</u>	<u>367,633</u>	<u>384,219</u>
Other jurisdictions debt					
Debt interest	420,179	420,855	412,785	412,785	412,785
Debt principal	752,093	715,947	686,476	686,476	686,476
	<u>1,172,272</u>	<u>1,136,802</u>	<u>1,099,261</u>	<u>1,099,261</u>	<u>1,099,261</u>
Total Operating Expenses	\$ 41,038,416	\$ 36,675,309	\$ 36,868,389	\$ 37,200,219	\$ 37,742,119

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
100 Municipalities - Administration					
Property value tax requisition	\$ 504,275	\$ 612,703	\$ 624,571	\$ 636,706	\$ 649,115
Grants in lieu of taxes	4,000	4,000	4,000	4,000	4,000
Other revenue	1,461	1,003	1,023	1,043	1,064
Transfers from accumulated surplus	96,821	-	-	-	-
Operating Revenue Total	606,557	617,706	629,594	641,749	654,179
Labour, materials, and contracted services	605,096	616,703	628,571	640,706	653,115
Transfers to reserves	1,461	1,003	1,023	1,043	1,064
Operating Expense Total	606,557	617,706	629,594	641,749	654,179
110 Administration and General Government					
Property value tax requisition	651,953	1,189,976	1,488,720	1,673,689	1,658,218
Sales of services	56,934	57,562	58,209	58,875	59,561
Other revenue	2,435,196	2,445,607	2,484,199	2,523,627	2,574,351
Conditional transfers	199,261	122,000	122,000	122,000	122,000
Unconditional transfers	170,000	170,000	170,000	170,000	170,000
Grants in lieu of taxes	170,000	170,000	170,000	170,000	170,000
Transfers from reserves	9,671	555,200	171,316	16,814	15,750
Transfers from accumulated surplus	1,392,815	-	-	-	-
Operating Revenue Total	5,085,830	4,710,345	4,664,444	4,735,005	4,769,880
Labour, materials, and contracted services	4,529,883	4,277,254	4,244,683	4,302,272	4,358,035
Debt interest	65,349	65,349	65,349	65,349	65,349
Debt principal	42,925	42,925	42,925	42,925	42,925
Transfers to reserves	447,673	324,817	311,487	324,459	303,571
Operating Expense Total	5,085,830	4,710,345	4,664,444	4,735,005	4,769,880
Conditional transfers	234,091	188,147	60,000	-	174,164
Transfers from own funds	390,000	-	-	-	-
Transfers from reserves	757,874	621,853	90,000	50,000	415,836
Capital Sources of Revenue Total	1,381,965	810,000	150,000	50,000	590,000
Capital expenditure	1,381,965	810,000	150,000	50,000	590,000
Capital Expense Total	1,381,965	810,000	150,000	50,000	590,000

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
120 Grant in Aid Area A					
Property value tax requisition	\$ (7,706)	\$ 3,643	\$ 3,647	\$ 3,651	\$ 3,656
Transfers from accumulated surplus	11,345	-	-	-	-
Operating Revenue Total	3,639	3,643	3,647	3,651	3,656
Labour, materials, and contracted services	3,639	3,643	3,647	3,651	3,656
Operating Expense Total	3,639	3,643	3,647	3,651	3,656
123 Grant In Aid Area D					
Property value tax requisition	4,544	34,047	34,064	34,081	34,099
Transfers from accumulated surplus	29,487	-	-	-	-
Operating Revenue Total	34,031	34,047	34,064	34,081	34,099
Labour, materials, and contracted services	34,031	34,047	34,064	34,081	34,099
Operating Expense Total	34,031	34,047	34,064	34,081	34,099
126 Grant In Aid Area B					
Property value tax requisition	29,403	30,873	32,417	34,038	35,740
Transfers from accumulated surplus	140	-	-	-	-
Operating Revenue Total	29,543	30,873	32,417	34,038	35,740
Labour, materials, and contracted services	29,543	30,873	32,417	34,038	35,740
Operating Expense Total	29,543	30,873	32,417	34,038	35,740
127 Grant In Aid Area C					
Property value tax requisition	15,339	35,427	35,440	35,453	35,467
Transfers from accumulated surplus	20,076	-	-	-	-
Operating Revenue Total	35,415	35,427	35,440	35,453	35,467
Labour, materials, and contracted services	35,415	35,427	35,440	35,453	35,467
Operating Expense Total	35,415	35,427	35,440	35,453	35,467

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
130 Electoral Areas Expenditure & Election Services					
Property value tax requisition	\$ 2,080,241	\$ 2,203,670	\$ 2,254,484	\$ 2,311,976	\$ 2,371,096
Conditional transfers	542,974	542,974	564,693	564,693	564,693
Other revenue	134,130	87,875	83,384	96,546	109,971
Transfers from reserves	419,617	124,370	-	-	-
Transfers from accumulated surplus	63,960	-	-	-	-
Operating Revenue Total	3,240,922	2,958,889	2,902,561	2,973,215	3,045,760
Labour, materials, and contracted services	2,553,817	2,328,039	2,244,484	2,301,976	2,361,096
Transfers to reserves	687,105	630,850	658,077	671,239	684,664
Operating Expense Total	3,240,922	2,958,889	2,902,561	2,973,215	3,045,760
132 Wharves					
Property value tax requisition	-	113,542	115,146	116,786	118,462
Sales of services	245	245	245	245	245
Conditional transfers	143,974	-	-	-	-
Operating Revenue Total	144,219	113,787	115,391	117,031	118,707
Labour, materials, and contracted services	144,219	113,787	115,391	117,031	118,707
Operating Expense Total	144,219	113,787	115,391	117,031	118,707
Conditional transfers	2,540,235	-	-	-	-
Transfers from reserves	157,027	-	-	-	-
Capital Sources of Revenue Total	2,697,262	-	-	-	-
Capital expenditure	2,697,262	-	-	-	-
Capital Expense Total	2,697,262	-	-	-	-
149 Regional Broadband					
Property value tax requisition	70,498	86,153	87,456	88,808	90,210
Debt recoveries	829,705	829,705	829,705	829,705	829,705
Other revenue	115,770	119,258	114,180	314,180	314,180
Transfers from reserves	-	325,000	258,978	-	-
Transfers from accumulated surplus	998,507	-	-	-	-
Operating Revenue Total	2,014,480	1,360,116	1,290,319	1,232,693	1,234,095
Labour, materials, and contracted services	658,878	525,333	460,614	402,988	404,390
Debt interest	348,000	348,000	348,000	348,000	348,000
Debt principal	481,705	481,705	481,705	481,705	481,705
Transfers to reserves	525,897	5,078	-	-	-
Operating Expense Total	2,014,480	1,360,116	1,290,319	1,232,693	1,234,095
Conditional transfers	792,173	-	-	-	-
Capital Sources of Revenue Total	792,173	-	-	-	-
Capital expenditure	792,173	-	-	-	-
Capital Expense Total	792,173	-	-	-	-

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
150 Feasibility Studies - Regional					
Property value tax requisition	\$ 13,636	\$ 66,047	\$ 66,529	\$ 67,025	\$ 67,537
Transfers from accumulated surplus	91,944	-	-	-	-
Operating Revenue Total	105,580	66,047	66,529	67,025	67,537
Labour, materials, and contracted services	105,580	66,047	66,529	67,025	67,537
Operating Expense Total	105,580	66,047	66,529	67,025	67,537
151 Feasibility Studies - Electoral Area A					
Property value tax requisition	(5,086)	21,044	21,525	22,021	22,533
Transfers from own funds	50,000	-	-	-	-
Transfers from reserves	20,000	-	-	-	-
Transfers from accumulated surplus	25,664	-	-	-	-
Operating Revenue Total	90,578	21,044	21,525	22,021	22,533
Labour, materials, and contracted services	90,578	21,044	21,525	22,021	22,533
Operating Expense Total	90,578	21,044	21,525	22,021	22,533
154 Feasibility Studies - Electoral Area D					
Property value tax requisition	24,750	109,837	109,926	110,017	110,112
Transfers from accumulated surplus	85,000	-	-	-	-
Operating Revenue Total	109,750	109,837	109,926	110,017	110,112
Labour, materials, and contracted services	109,750	109,837	109,926	110,017	110,112
Operating Expense Total	109,750	109,837	109,926	110,017	110,112
157 Feasibility Studies - Electoral Area B					
Property value tax requisition	363	20,013	20,013	20,013	20,013
Transfers from accumulated surplus	19,650	-	-	-	-
Operating Revenue Total	20,013	20,013	20,013	20,013	20,013
Labour, materials, and contracted services	20,013	20,013	20,013	20,013	20,013
Operating Expense Total	20,013	20,013	20,013	20,013	20,013
158 Feasibility Studies - Electoral Area C					
Property value tax requisition	24,318	48,375	48,926	49,493	50,079
Transfers from own funds	200,000	-	-	-	-
Transfers from accumulated surplus	61,659	-	-	-	-
Operating Revenue Total	285,977	48,375	48,926	49,493	50,079
Labour, materials, and contracted services	285,977	48,375	48,926	49,493	50,079
Operating Expense Total	285,977	48,375	48,926	49,493	50,079
190 Municipalities Debt					
Debt recoveries	1,092,304	1,056,834	1,019,293	1,019,293	1,019,293
Operating Revenue Total	1,092,304	1,056,834	1,019,293	1,019,293	1,019,293
Debt interest	372,304	372,980	364,910	364,910	364,910
Debt principal	720,000	683,854	654,383	654,383	654,383
Operating Expense Total	1,092,304	1,056,834	1,019,293	1,019,293	1,019,293

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
247 Duncan Bay Fire					
Property value tax requisition	\$ -	\$ 11,840	\$ 11,840	\$ 11,840	\$ 11,840
Transfers from accumulated surplus	9,190	-	-	-	-
Operating Revenue Total	9,190	11,840	11,840	11,840	11,840
Labour, materials, and contracted services	9,190	11,840	11,840	11,840	11,840
Operating Expense Total	9,190	11,840	11,840	11,840	11,840
250 South Cortes Island Fire Local Service Area					
Property value tax requisition	385,976	507,738	524,266	541,322	558,925
Other revenue	1,266	991	2,489	905	1,160
Sales of services	16,000	16,000	16,000	16,000	16,000
Transfers from reserves	15,000	-	-	-	-
Operating Revenue Total	418,242	524,729	542,755	558,227	576,085
Labour, materials, and contracted services	399,310	449,779	463,940	478,554	493,636
Transfers to reserves	18,932	74,950	78,815	79,673	82,449
Operating Expense Total	418,242	524,729	542,755	558,227	576,085
Transfers from reserves	380,160	-	-	225,000	-
Capital Sources of Revenue Total	380,160	-	-	225,000	-
Capital expenditure	380,160	-	-	225,000	-
Capital Expense Total	380,160	-	-	225,000	-
251 Cortes First Responder					
Property value tax requisition	26,627	35,832	37,620	39,498	41,470
Other revenue	538	369	377	384	392
Transfers from reserves	7,500	-	-	-	-
Transfers from accumulated surplus	2	-	-	-	-
Operating Revenue Total	34,667	36,201	37,997	39,882	41,862
Labour, materials, and contracted services	34,129	35,832	37,620	39,498	41,470
Transfers to reserves	538	369	377	384	392
Operating Expense Total	34,667	36,201	37,997	39,882	41,862
255 North Quadra Island Assistance Response					
Property value tax requisition	3	253	253	253	253
Other revenue	52	36	37	37	38
Transfers from accumulated surplus	250	-	-	-	-
Operating Revenue Total	305	289	290	290	291
Labour, materials, and contracted services	253	253	253	253	253
Transfers to reserves	52	36	37	37	38
Operating Expense Total	305	289	290	290	291

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
271 EA A Kyuquot Nootka Emergency Program Extended Service					
Property value tax requisition	\$ 750	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Other revenue	152	104	106	108	111
Transfers from accumulated surplus	2,000	-	-	-	-
Operating Revenue Total	2,902	1,104	1,106	1,108	1,111
Labour, materials, and contracted services	2,750	1,000	1,000	1,000	1,000
Transfers to reserves	152	104	106	108	111
Operating Expense Total	2,902	1,104	1,106	1,108	1,111
272 Strathcona Emergency Program					
Property value tax requisition	454,817	560,548	568,169	575,947	583,886
Grants in lieu of taxes	2,500	2,500	2,500	2,500	2,500
Other Revenue	1,426	979	1,099	732	836
Conditional transfers	3,677,029	297,052	297,052	297,052	297,052
Operating Revenue Total	4,135,772	861,079	868,820	876,231	884,274
Labour, materials, and contracted services	4,134,346	855,100	862,721	870,499	878,438
Transfers to reserves	1,426	5,979	6,099	5,732	5,836
Operating Expense Total	4,135,772	861,079	868,820	876,231	884,274
Transfers from own funds	159,831	-	-	-	-
Transfers from reserves	20,000	-	-	25,000	-
Capital Sources of Revenue Total	179,831	-	-	25,000	-
Capital expenditure	179,831	-	-	25,000	-
Capital Expense Total	179,831	-	-	25,000	-
275 911 Answering Service					
Property value tax requisition	624,420	645,808	677,993	711,788	747,272
Conditional transfers	34,242	-	-	-	-
Other revenue	-	-	40	81	123
Transfers from reserves	15,916	-	-	-	-
Operating Revenue Total	674,578	645,808	678,033	711,869	747,395
Labour, materials, and contracted services	647,397	643,808	675,993	709,788	745,272
Transfers to reserves	-	2,000	2,040	2,081	2,123
Deficit prior year	27,181	-	-	-	-
Operating Expense Total	674,578	645,808	678,033	711,869	747,395

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
285 Building Inspection					
Property value tax requisition	\$ 114,378	\$ 194,252	\$ 198,902	\$ 203,654	\$ 208,509
Sales of services	12,000	12,000	12,000	12,000	12,000
Other revenue	49,219	47,505	47,580	47,657	47,735
Transfers from reserves	14,000	-	-	-	-
Transfers from accumulated surplus	61,322	-	-	-	-
Operating Revenue Total	250,919	253,757	258,482	263,311	268,244
Labour, materials, and contracted services	245,450	250,002	254,652	259,404	264,259
Transfers to reserves	5,469	3,755	3,830	3,907	3,985
Operating Expense Total	250,919	253,757	258,482	263,311	268,244
290 Electoral Area D Animal Control					
Property value tax requisition	69,622	75,538	77,547	80,510	84,373
Other revenue	1,674	1,150	1,173	1,196	1,220
Transfers from accumulated surplus	3,885	-	-	-	-
Operating Revenue Total	75,181	76,688	78,720	81,706	85,593
Labour, materials, and contracted services	73,507	75,538	77,547	80,510	84,373
Transfers to reserves	1,674	1,150	1,173	1,196	1,220
Operating Expense Total	75,181	76,688	78,720	81,706	85,593
294 Noise Control Area A					
Property value tax requisition	1,210	5,216	5,222	5,229	5,236
Transfers from accumulated surplus	4,000	-	-	-	-
Operating Revenue Total	5,210	5,216	5,222	5,229	5,236
Labour, materials, and contracted services	5,210	5,216	5,222	5,229	5,236
Operating Expense Total	5,210	5,216	5,222	5,229	5,236
295 Noise Control Area D					
Property value tax requisition	111	2,114	2,117	2,121	2,125
Transfers from accumulated surplus	2,000	-	-	-	-
Operating Revenue Total	2,111	2,114	2,117	2,121	2,125
Labour, materials, and contracted services	2,111	2,114	2,117	2,121	2,125
Operating Expense Total	2,111	2,114	2,117	2,121	2,125

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
296 Oyster River Flood Protection					
Property value tax requisition	\$ 7,643	\$ 8,350	\$ 8,350	\$ 8,350	\$ 8,350
Transfers from accumulated surplus	1,066	-	-	-	-
Operating Revenue Total	8,709	8,350	8,350	8,350	8,350
Labour, materials, and contracted services	8,709	8,350	8,350	8,350	8,350
Operating Expense Total	8,709	8,350	8,350	8,350	8,350
Transfers from own funds	50,000	-	-	-	-
Capital Sources of Revenue Total	50,000	-	-	-	-
Capital expenditure	50,000	-	-	-	-
Capital Expense Total	50,000	-	-	-	-
298 Unsightly Premises Extended Service					
Property value tax requisition	37	538	539	540	541
Other revenue	142	98	100	102	104
Transfers from accumulated surplus	500	-	-	-	-
Operating Revenue Total	679	636	639	642	645
Labour, materials, and contracted services	537	538	539	540	541
Transfers to reserves	142	98	100	102	104
Operating Expense Total	679	636	639	642	645
318 Craig Road Water					
Frontage and parcel taxes	11,783	11,961	-	-	-
Transfers from accumulated surplus	178	-	-	-	-
Operating Revenue Total	11,961	11,961	-	-	-
Labour, materials, and contracted services	738	738	-	-	-
Debt interest	6,575	6,575	-	-	-
Debt principal	4,648	4,648	-	-	-
Operating Expense Total	11,961	11,961	-	-	-

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
319 Electoral Area D Water					
Property value tax requisition	\$ 499,482	\$ 747,747	\$ 756,977	\$ 752,370	\$ 747,640
Sales of services	1,386,878	1,398,698	1,412,681	1,440,932	1,469,747
Other revenue	66,433	54,937	64,036	73,317	82,783
Transfers from own funds	50,000	-	-	-	-
Transfers from accumulated surplus	305,793	-	-	-	-
Operating Revenue Total	2,308,586	2,201,382	2,233,694	2,266,619	2,300,170
Labour, materials, and contracted services	1,776,153	1,746,445	1,769,658	1,793,302	1,817,387
Transfers to reserves	532,433	454,937	464,036	473,317	482,783
Operating Expense Total	2,308,586	2,201,382	2,233,694	2,266,619	2,300,170
Conditional transfers	2,750,562	-	-	-	-
Transfers from reserves	1,000,000	100,000	66,252	-	-
Capital Sources of Revenue Total	3,750,562	100,000	66,252	-	-
Capital expenditure	3,750,562	100,000	66,252	-	-
Capital Expense Total	3,750,562	100,000	66,252	-	-
331 Quathiaski Cove Sewer					
Sales of services	304,451	296,864	309,905	317,541	325,243
Other revenue	5,277	5,580	6,692	7,025	7,467
Transfers from reserves	3,327	-	-	-	-
Transfers from accumulated surplus	34,405	-	-	-	-
Operating Revenue Total	347,460	302,444	316,597	324,566	332,710
Labour, materials, and contracted services	244,356	246,864	249,435	252,071	254,773
Debt interest	-	-	34,409	34,409	34,409
Debt principal	-	-	16,061	16,061	16,061
Transfers to reserves	103,104	55,580	16,692	22,025	27,467
Operating Expense Total	347,460	302,444	316,597	324,566	332,710
Transfers from reserves	90,000	-	-	-	-
Conditional transfers	-	293,360	1,191,958	795,556	-
Proceeds from borrowing	-	106,640	433,292	289,194	-
Capital Sources of Revenue Total	90,000	400,000	1,625,250	1,084,750	-
Capital expenditure	90,000	400,000	1,625,250	1,084,750	-
Capital Expense Total	90,000	400,000	1,625,250	1,084,750	-

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
332 Quathiaski Cove Sewer Extension					
Frontage and parcel taxes	\$ 17,790	\$ 9,329	\$ 9,330	\$ 9,331	\$ 9,332
Operating Revenue Total	17,790	9,329	9,330	9,331	9,332
Labour, materials, and contracted services	1,942	1,943	1,944	1,945	1,946
Debt interest	1,310	1,310	1,310	1,310	1,310
Debt principal	6,076	6,076	6,076	6,076	6,076
Deficit prior year	8,462	-	-	-	-
Operating Expense Total	17,790	9,329	9,330	9,331	9,332
340 Liquid Waste					
Property value tax requisition	352	4,050	4,119	4,188	4,260
Conditional Transfers	10,400	-	-	-	-
Other revenue	807	554	565	576	588
Transfers from reserves	13,730	-	-	-	-
Transfers from accumulated surplus	800	-	-	-	-
Operating Revenue Total	26,089	4,604	4,684	4,764	4,848
Labour, materials, and contracted services	25,282	4,050	4,119	4,188	4,260
Transfers to reserves	807	554	565	576	588
Operating Expense Total	26,089	4,604	4,684	4,764	4,848
364 Area A Kyuquot Nootka Solid Waste Disposal					
Property value tax requisition	6,844	8,931	8,966	9,002	9,038
Other revenue	633	490	500	510	520
Transfers from accumulated surplus	4,804	-	-	-	-
Operating Revenue Total	12,281	9,421	9,466	9,512	9,558
Labour, materials, and contracted services	8,898	8,931	8,966	9,002	9,038
Transfers to reserves	3,383	490	500	510	520
Operating Expense Total	12,281	9,421	9,466	9,512	9,558
368 Sayward and Area A Sayward Refuse Disposal					
Property value tax requisition	14,951	14,754	15,439	16,150	16,885
Other revenue	6,623	6,490	6,500	6,510	6,520
Transfers from accumulated surplus	2,242	-	-	-	-
Operating Revenue Total	23,816	21,244	21,939	22,660	23,405
Labour, materials, and contracted services	20,093	20,754	21,439	22,150	22,885
Transfers to reserves	3,723	490	500	510	520
Operating Expense Total	23,816	21,244	21,939	22,660	23,405

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
370 Solid Waste Local Service - Sayward Valley					
Other revenue	\$ 6,994	\$ 7,251	\$ 7,590	\$ 7,956	\$ 8,329
Sales of services	94,954	94,954	99,862	102,359	104,918
Transfers from reserves	-	389	-	392	-
Transfers from accumulated surplus	5,168	-	-	-	-
Operating Revenue Total	107,116	102,594	107,452	110,707	113,247
Labour, materials, and contracted services	82,935	85,637	88,776	92,041	93,548
Transfers to reserves	24,181	16,957	18,676	18,666	19,699
Operating Expense Total	107,116	102,594	107,452	110,707	113,247
374 Electoral Area "B" Refuse Disposal Grounds Specified Area					
Property value tax requisition	67,537	75,772	78,221	80,743	83,337
Other revenue	8,889	8,720	8,729	8,738	8,747
Transfers from accumulated surplus	6,856	-	-	-	-
Operating Revenue Total	83,282	84,492	86,950	89,481	92,084
Labour, materials, and contracted services	81,679	84,058	86,507	89,029	91,623
Transfers to reserves	1,603	434	443	452	461
Operating Expense Total	83,282	84,492	86,950	89,481	92,084
376 Cortes Island Refuse Collection					
Sales of services	91,672	98,489	101,904	108,734	115,564
Other revenue	3,111	1,811	1,942	2,205	2,602
Transfers from reserves	3,860	16,253	13,755	7,866	2,003
Operating Revenue Total	98,643	116,553	117,601	118,805	120,169
Labour, materials, and contracted services	95,532	96,228	96,590	96,959	97,337
Transfers to reserves	3,111	20,325	21,011	21,846	22,832
Operating Expense Total	98,643	116,553	117,601	118,805	120,169
450 Regional Housing					
Property value tax requisition	304,388	304,389	33	34	35
Other revenue	-	-	304,357	304,357	304,357
Operating Revenue Total	304,388	304,389	304,390	304,391	304,392
Labour, materials, and contracted services	31	32	33	34	35
Debt interest	207,500	207,500	207,500	207,500	207,500
Debt principal	96,857	96,857	96,857	96,857	96,857
Operating Expense Total	304,388	304,389	304,390	304,391	304,392
Proceeds from borrowing	5,000,000	-	-	-	-
Capital Sources of Revenue Total	5,000,000	-	-	-	-
Capital expenditure	5,000,000	-	-	-	-
Capital Expense Total	5,000,000	-	-	-	-

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
451 Just Like Home					
Property value tax requisition	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Transfers from accumulated surplus	403,072	-	-	-	-
Operating Revenue Total	503,072	100,000	100,000	100,000	100,000
Labour, materials, and contracted services	503,072	100,000	100,000	100,000	100,000
Operating Expense Total	503,072	100,000	100,000	100,000	100,000
Transfers from own funds	170,000	-	-	-	-
Capital Sources of Revenue Total	170,000	-	-	-	-
Capital expenditure	170,000	-	-	-	-
Capital Expense Total	170,000	-	-	-	-
500 Planning					
Property value tax requisition	633,622	992,563	1,005,235	1,018,167	1,031,361
Sales of services	15,000	15,000	15,000	15,000	15,000
Other revenue	58,686	55,964	56,084	56,205	56,330
Transfers from reserves	120,000	-	-	-	-
Conditional transfers	234,357	-	-	-	-
Transfers from accumulated surplus	238,522	-	-	-	-
Operating Revenue Total	1,300,187	1,063,527	1,076,319	1,089,372	1,102,691
Labour, materials, and contracted services	1,291,501	1,057,563	1,070,235	1,083,167	1,096,361
Transfers to reserves	8,686	5,964	6,084	6,205	6,330
Operating Expense Total	1,300,187	1,063,527	1,076,319	1,089,372	1,102,691
510 Planning (Non Part 14)					
Property value tax requisition	-	1,506	1,506	1,506	1,506
Transfers from accumulated surplus	1,506	-	-	-	-
Operating Revenue Total	1,506	1,506	1,506	1,506	1,506
Labour, materials, and contracted services	1,506	1,506	1,506	1,506	1,506
Operating Expense Total	1,506	1,506	1,506	1,506	1,506
533 House Numbering Area D					
Property value tax requisition	358	358	358	358	358
Operating Revenue Total	358	358	358	358	358
Labour, materials, and contracted services	358	358	358	358	358
Operating Expense Total	358	358	358	358	358

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
534 House Numbering Area A Sayward					
Property value tax requisition	\$ 130	\$ 130	\$ 130	\$ 130	\$ 130
Operating Revenue Total	130	130	130	130	130
Labour, materials, and contracted services	130	130	130	130	130
Operating Expense Total	130	130	130	130	130
535 House Numbering Area B					
Property value tax requisition	257	257	257	257	257
Operating Revenue Total	257	257	257	257	257
Labour, materials, and contracted services	257	257	257	257	257
Operating Expense Total	257	257	257	257	257
536 House Numbering Area C					
Property value tax requisition	257	257	257	257	257
Operating Revenue Total	257	257	257	257	257
Labour, materials, and contracted services	257	257	257	257	257
Operating Expense Total	257	257	257	257	257
554 Economic Development - Area A Sayward					
Property value tax requisition	400	1,024	1,042	1,061	1,080
Other revenue	295	203	207	211	215
Transfers from reserves	33,772	-	-	-	-
Transfers from accumulated surplus	606	-	-	-	-
Operating Revenue Total	35,073	1,227	1,249	1,272	1,295
Labour, materials, and contracted services	34,778	1,024	1,042	1,061	1,080
Transfers to reserves	295	203	207	211	215
Operating Expense Total	35,073	1,227	1,249	1,272	1,295
555 Economic Development - Area 'C'					
Property value tax requisition	545	40,000	40,000	40,000	40,000
Other revenue	989	1,234	1,248	1,261	1,275
Transfers from accumulated surplus	67,762	-	-	-	-
Operating Revenue Total	69,296	41,234	41,248	41,261	41,275
Labour, materials, and contracted services	40,545	40,561	40,578	40,595	40,613
Transfers to reserves	28,751	673	670	666	662
Operating Expense Total	69,296	41,234	41,248	41,261	41,275

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
614 Community Parks Area D					
Conditional transfers	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Property value tax requisition	234,939	546,417	549,725	553,102	556,552
Other revenue	45,364	31,150	36,772	42,508	48,359
Transfers from reserves	125,000	-	-	-	-
Transfers from accumulated surplus	61,240	-	-	-	-
Operating Revenue Total	516,543	577,567	586,497	595,610	604,911
Labour, materials, and contracted services	471,179	296,417	299,725	303,102	306,552
Transfers to reserves	45,364	281,150	286,772	292,508	298,359
Operating Expense Total	516,543	577,567	586,497	595,610	604,911
Transfers from reserves	285,678	-	-	-	-
Capital Sources of Revenue Total	285,678	-	-	-	-
Capital expenditure	285,678	-	-	-	-
Capital Expense Total	285,678	-	-	-	-
617 Community Parks Area B					
Property value tax requisition	158,121	184,667	187,839	191,539	194,737
Conditional transfers	50,000	-	-	-	-
Other revenue	7,847	5,987	6,409	6,836	7,272
Transfers from reserves	54,000	4,000	4,000	4,000	4,000
Transfers from accumulated surplus	45,393	-	-	-	-
Operating Revenue Total	315,361	194,654	198,248	202,375	206,009
Labour, materials, and contracted services	277,514	173,667	176,839	180,539	183,737
Transfers to reserves	37,847	20,987	21,409	21,836	22,272
Operating Expense Total	315,361	194,654	198,248	202,375	206,009
Transfers from reserves	84,484	-	-	-	-
Capital Sources of Revenue Total	84,484	-	-	-	-
Capital expenditure	84,484	-	-	-	-
Capital Expense Total	84,484	-	-	-	-

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
618 Community Parks Area C					
Property value tax requisition	\$ 264,619	\$ 303,346	\$ 306,023	\$ 308,756	\$ 311,546
Conditional transfers	25,079	-	-	-	-
Other revenue	13,454	11,163	11,476	11,796	12,122
Transfers from reserves	25,079	75,000	-	-	-
Transfers from accumulated surplus	36,104	-	-	-	-
Operating Revenue Total	364,335	389,509	317,499	320,552	323,668
Labour, materials, and contracted services	346,381	373,846	301,523	304,256	307,046
Transfers to reserves	17,954	15,663	15,976	16,296	16,622
Operating Expense Total	364,335	389,509	317,499	320,552	323,668
Conditional transfers	1,854,544	-	-	-	-
Transfers from own funds	300,000	-	-	-	-
Transfers from reserves	787,976	465,000	629,140	-	-
Capital Sources of Revenue Total	2,942,520	465,000	629,140	-	-
Capital expenditure	2,942,520	465,000	629,140	-	-
Capital Expense Total	2,942,520	465,000	629,140	-	-
630 Vancouver Island Regional Library					
Property value tax requisition	789,188	805,187	821,316	837,767	854,548
Grants in lieu of taxes	1,120	1,120	1,120	1,120	1,120
Transfers from accumulated surplus	186	-	-	-	-
Operating Revenue Total	790,494	806,307	822,436	838,887	855,668
Labour, materials, and contracted services	790,494	806,307	822,436	838,887	855,668
Operating Expense Total	790,494	806,307	822,436	838,887	855,668

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
640 Strathcona Gardens					
Property value tax requisition	\$ 10,684,542	\$ 13,088,664	\$ 13,231,945	\$ 13,380,172	\$ 13,533,511
Sales of services	1,834,570	1,871,261	1,908,686	1,946,859	1,985,797
Other revenue	186,142	45,949	35,164	26,264	19,597
Grants in lieu of taxes	55,000	55,000	55,000	55,000	55,000
Conditional transfers	11,744	11,744	11,744	11,744	11,744
Transfers from accumulated surplus	650,101	-	-	-	-
Operating Revenue Total	13,422,099	15,072,618	15,242,539	15,420,039	15,605,649
Labour, materials, and contracted services	7,416,082	7,563,268	7,743,974	7,930,374	8,122,651
Debt interest	1,341,903	4,924,805	4,924,805	4,924,805	4,924,805
Debt principal	626,372	2,298,796	2,298,796	2,298,796	2,298,796
Transfers to reserves	4,037,742	285,749	274,964	266,064	259,397
Operating Expense Total	13,422,099	15,072,618	15,242,539	15,420,039	15,605,649
Conditional transfers	51,156	-	-	-	-
Proceeds from borrowing	64,670,000	54,000,000	-	-	-
Transfers from own funds	300,000	-	-	-	-
Transfers from reserves	4,005,845	8,115,000	825,000	720,000	630,000
Other revenue	263,520	-	-	-	-
Capital Sources of Revenue Total	69,290,521	62,115,000	825,000	720,000	630,000
Capital expenditure	69,290,521	62,115,000	825,000	720,000	630,000
Capital Expense Total	69,290,521	62,115,000	825,000	720,000	630,000
677 Kyuquot Community Hall					
Property value tax requisition	103	2,613	2,617	2,621	2,625
Transfers from accumulated surplus	2,506	-	-	-	-
Operating Revenue Total	2,609	2,613	2,617	2,621	2,625
Labour, materials, and contracted services	2,609	2,613	2,617	2,621	2,625
Operating Expense Total	2,609	2,613	2,617	2,621	2,625
Transfers from reserves	20,000	-	-	-	-
Capital Sources of Revenue Total	20,000	-	-	-	-
Capital expenditure	20,000	-	-	-	-
Capital Expense Total	20,000	-	-	-	-

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
680 Sayward Valley Recreation & Community Hall Local Service Area					
Property value tax requisition	\$ 29,512	\$ 31,609	\$ 32,214	\$ 32,831	\$ 33,460
Other revenue	4,360	2,993	3,053	3,115	3,177
Transfers from accumulated surplus	1,504	-	-	-	-
Operating Revenue Total	35,376	34,602	35,267	35,946	36,637
Labour, materials, and contracted services	31,016	31,609	32,214	32,831	33,460
Transfers to reserves	4,360	2,993	3,053	3,115	3,177
Operating Expense Total	35,376	34,602	35,267	35,946	36,637
682 Cortes Community Hall					
Property value tax requisition	101,135	110,796	80,386	83,114	85,951
Other revenue	1,032	909	1,127	1,349	1,576
Transfers from reserves	3,868	-	-	-	-
Transfers from accumulated surplus	2,000	-	-	-	-
Operating Revenue Total	108,035	111,705	81,513	84,463	87,527
Labour, materials, and contracted services	97,003	100,796	70,386	73,114	75,951
Transfers to reserves	11,032	10,909	11,127	11,349	11,576
Operating Expense Total	108,035	111,705	81,513	84,463	87,527
685 Quadra Island Community Hall Subsidy Local Service Area					
Property value tax requisition	304,962	318,181	329,428	341,123	353,282
Grants in lieu of taxes	550	550	550	550	550
Other revenue	3,269	2,745	3,300	3,865	4,443
Transfers from accumulated surplus	392	-	-	-	-
Transfers from reserves	85,000	-	-	-	-
Operating Revenue Total	394,173	321,476	333,278	345,538	358,275
Labour, materials, and contracted services	365,904	293,731	304,978	316,673	328,832
Transfers to reserves	28,269	27,745	28,300	28,865	29,443
Operating Expense Total	394,173	321,476	333,278	345,538	358,275
Conditional transfers	81,192	-	-	-	-
Capital Sources of Revenue Total	81,192	-	-	-	-
Capital expenditure	81,192	-	-	-	-
Capital Expense Total	81,192	-	-	-	-
697 Heritage Conservation - Area B					
Property value tax requisition	3	3	3	3	3
Other revenue	124	85	87	88	90
Operating Revenue Total	127	88	90	91	93
Labour, materials, and contracted services	3	3	3	3	3
Transfers to reserves	124	85	87	88	90
Operating Expense Total	127	88	90	91	93

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
698 Heritage Conservation - Area C					
Property value tax requisition	\$ 1,139	\$ 1,143	\$ 1,147	\$ 1,151	\$ 1,156
Other revenue	372	275	301	327	353
Operating Revenue Total	1,511	1,418	1,448	1,478	1,509
Labour, materials, and contracted services	139	143	147	151	156
Transfers to reserves	1,372	1,275	1,301	1,327	1,353
Operating Expense Total	1,511	1,418	1,448	1,478	1,509
750 Electoral Area D Street Lighting Service					
Property value tax requisition	39,010	40,488	41,713	42,975	44,275
Other revenue	915	825	834	844	854
Transfers from accumulated surplus	4,521	-	-	-	-
Operating Revenue Total	44,446	41,313	42,547	43,819	45,129
Labour, materials, and contracted services	39,657	40,846	42,071	43,333	44,633
Transfers to reserves	4,789	467	476	486	496
Operating Expense Total	44,446	41,313	42,547	43,819	45,129
770 Electoral Area C Street Lighting Service					
Property value tax requisition	7,541	8,818	9,037	9,198	9,178
Other revenue	53	68	99	131	162
Transfers from accumulated surplus	1,148	-	-	-	-
Operating Revenue Total	8,742	8,886	9,136	9,329	9,340
Labour, materials, and contracted services	7,105	7,318	7,537	7,763	7,995
Transfers to reserves	1,637	1,568	1,599	1,566	1,345
Operating Expense Total	8,742	8,886	9,136	9,329	9,340
785 Transit - Area D					
Property value tax requisition	279,397	287,368	298,445	309,852	325,049
Other revenue	1,160	796	812	829	845
Operating Revenue Total	280,557	288,164	299,257	310,681	325,894
Labour, materials, and contracted services	278,612	287,368	298,445	309,852	325,049
Transfers to reserves	1,160	796	812	829	845
Deficit prior year	785	-	-	-	-
Operating Expense Total	280,557	288,164	299,257	310,681	325,894
Transfers from own funds	120,000	-	-	-	-
Transfers from reserves	34,526	-	-	-	-
Capital Sources of Revenue Total	154,526	-	-	-	-
Capital expenditure	154,526	-	-	-	-
Capital Expense Total	154,526	-	-	-	-

**2025-2029 Financial Plan
Consolidated Expenses and Sources of Revenue by Service**

Bylaw 591
Schedule D

	2025	2026	2027	2028	2029
790 Oyster River Bank Protection Local Service Area					
Property value tax requisition	\$ 728	\$ 2,157	\$ 2,177	\$ 2,197	\$ 2,218
Other revenue	2,249	1,544	1,575	1,607	1,638
Transfers from reserves	5,058	-	-	-	-
Operating Revenue Total	8,035	3,701	3,752	3,804	3,856
Labour, materials, and contracted services	5,786	2,157	2,177	2,197	2,218
Transfers to reserves	2,249	1,544	1,575	1,607	1,638
Operating Expense Total	8,035	3,701	3,752	3,804	3,856

Operating Sources of Revenue	\$ 41,038,416	\$ 36,675,309	\$ 36,868,389	\$ 37,200,219	\$ 37,742,119
Capital Sources of Revenue	87,978,723	63,890,000	3,945,642	2,104,750	1,220,000
Consolidated Revenues	\$ 129,017,138	\$ 100,565,309	\$ 40,814,031	\$ 39,304,969	\$ 38,962,119

Operating Expenses	\$ 41,038,416	\$ 36,675,309	\$ 36,868,389	\$ 37,200,219	\$ 37,742,119
Capital Expenses	87,978,723	63,890,000	3,945,642	2,104,750	1,220,000
Consolidated Expenses	\$ 129,017,138	\$ 100,565,309	\$ 40,814,031	\$ 39,304,969	\$ 38,962,119