



BYLAW NO. 140

A BYLAW TO ADOPT THE 2012 TO 2016 FINANCIAL PLAN AND CAPITAL EXPENDITURE PROGRAM

WHEREAS every regional district must annually adopt a financial plan, by bylaw, which covers the current year and the ensuing four years;

AND WHEREAS the Strathcona Regional District wishes to adopt a financial plan which reflects its corporate priorities for the period 2012 to 2016;

AND WHEREAS a public consultation process regarding the 2012 to 2016 financial plan has been completed;

NOW THEREFORE the Board of Directors of the Strathcona Regional District, in open meeting assembled, enacts as follows:

Financial Plan and Capital Expenditure Program

1. Schedule A (Consolidated Revenue), Schedule B (Consolidated Expense), Schedule C (Capital Expense and Sources of Revenue) and Schedule D (Revenue and Expense by Service), all of which are attached hereto and form an integral part of this bylaw, are hereby designated and adopted as the financial plan and capital expenditure program for the period commencing January 1, 2012 and terminating on December 31, 2016.

Citation

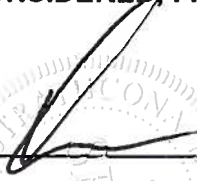
2. This bylaw may be cited for all purposes as Bylaw No. 140, being 2012 to 2016 Financial Plan and Capital Expenditure Program.

READ A FIRST TIME ON THE 22ND DAY OF MARCH , 2012

READ A SECOND TIME ON THE 22ND DAY OF MARCH , 2012

READ A THIRD TIME ON THE 22ND DAY OF MARCH , 2012

RECONSIDERED, FINALLY PASSED AND ADOPTED ON THE 22ND DAY OF MARCH, 2012



Chair



Corporate Officer

**2012-2016 Financial Plan
Consolidated Revenue**

Schedule A

	2012	2013	2014	2015	2016
	\$	\$	\$	\$	\$
Sources of revenue					
Frontage and parcel taxes	18,453	19,708	20,023	20,130	20,273
Property value tax requisition	7,312,012	8,792,314	8,921,353	9,010,579	9,114,241
Grants in lieu of taxes	83,524	84,199	84,199	84,199	84,199
Conditional transfers	478,717	674,166	3,973,256	7,500	2,367,233
Unconditional transfers	269,034	125,740	125,740	190,000	190,000
Sales of services	1,904,387	1,932,930	1,955,798	2,169,009	2,176,524
Other revenue from own sources	695,180	711,018	724,842	737,918	751,344
Proceeds from borrowing	300,000	783,275	3,650,505	-	4,719,467
Debt recoveries - member municipalities	2,616,592	2,500,322	2,051,882	1,067,698	802,596
Transfers from reserves	201,815	111,000	256,000	-	-
Transfers from accumulated surplus	1,373,594	69,617	97,260	-	4,709
	<u>15,253,308</u>	<u>15,804,289</u>	<u>21,860,858</u>	<u>13,287,033</u>	<u>20,230,586</u>

2012-2016 Financial Plan Consolidated Expense

Schedule B

	2012	2013	2014	2015	2016
	\$	\$	\$	\$	\$
Expense by function					
General government services					
Labour, materials, contracted supplies and services	2,511,298	2,264,705	2,364,137	2,373,431	2,400,507
Transfers to reserves	61,000	61,000	61,000	61,000	61,000
Contribution to appropriated surplus	131,491	30,783	20,000	23,666	40,179
	<u>2,703,789</u>	<u>2,356,488</u>	<u>2,445,137</u>	<u>2,458,097</u>	<u>2,501,686</u>
Protective services					
Labour, materials, contracted supplies and services	1,223,243	1,197,419	1,211,947	1,223,226	1,238,705
Debt interest payments	4,065	7,500	6,800	5,600	3,800
Debt principal payments	41,985	60,000	60,000	60,000	60,000
Transfers to reserves	44,471	23,641	20,888	21,635	20,939
Contribution to appropriated surplus	8,713	1,751	1,533	2,039	2,273
	<u>1,322,477</u>	<u>1,290,311</u>	<u>1,301,168</u>	<u>1,312,500</u>	<u>1,325,717</u>
Environmental health services					
Labour, materials, contracted supplies and services	847,044	781,581	793,835	831,050	845,037
Deficit prior year	9,170	-	-	-	-
Debt interest payments	7,010	7,010	7,010	100,450	100,233
Debt principal payments	5,081	5,081	5,081	67,839	73,653
Transfers to reserves	25,000	70,000	70,000	83,395	82,494
Contribution to appropriated surplus	25,605	15,011	11,610	11,372	8,661
	<u>918,910</u>	<u>878,683</u>	<u>887,536</u>	<u>1,094,106</u>	<u>1,110,078</u>
Development services					
Labour, materials, contracted supplies and services	703,373	693,564	677,922	689,285	703,708
Transfers to reserves	-	5,000	5,000	5,000	5,000
Contribution to appropriated surplus	2,250	6,154	5,666	4,078	4,078
	<u>705,623</u>	<u>704,718</u>	<u>688,588</u>	<u>698,363</u>	<u>712,786</u>
Parks, recreation and culture					
Labour, materials, contracted supplies and services	5,413,448	5,385,006	5,486,093	5,539,436	5,561,065
Debt interest payments	17,095	11,895	23,135	126,482	121,699
Debt principal payments	160,000	160,000	225,760	292,861	132,861
Transfers to reserves	173,524	101,183	97,801	378,536	423,553
Contribution to appropriated surplus	3,548	857	848	846	833
	<u>5,767,615</u>	<u>5,658,941</u>	<u>5,833,637</u>	<u>6,338,161</u>	<u>6,240,011</u>
Transportation and transit					
Labour, materials, contracted supplies and services	164,081	166,310	169,739	171,999	173,112
Deficit prior year	74	-	-	-	-
Debt interest payments	2,832	2,832	2,832	2,832	2,832
Debt principal payments	1,186	1,186	1,186	1,186	1,186
Transfers to reserves	1,194	4,257	6,192	8,291	7,882
Contribution to appropriated surplus	15,000	-	-	-	-
	<u>184,367</u>	<u>174,585</u>	<u>179,949</u>	<u>184,308</u>	<u>185,012</u>
Debt payments for member municipalities					
Debt interest payments	1,302,036	1,258,075	891,764	373,755	316,880
Debt principal payments	1,314,556	1,242,247	1,160,118	693,943	485,716
	<u>2,616,592</u>	<u>2,500,322</u>	<u>2,051,882</u>	<u>1,067,698</u>	<u>802,596</u>
Capital expenses (Schedule C)	<u>1,033,935</u>	<u>2,240,241</u>	<u>8,472,961</u>	<u>133,800</u>	<u>7,352,700</u>
	<u>15,253,308</u>	<u>15,804,289</u>	<u>21,860,858</u>	<u>13,287,033</u>	<u>20,230,586</u>

2012-2016 Financial Plan
Capital Expense and Sources of Revenue

Schedule C

	2012	2013	2014	2015	2016
	\$	\$	\$	\$	\$
Capital sources of revenue					
Conditional transfers	264,267	666,666	3,965,756	-	2,359,733
Proceeds from borrowing	300,000	783,275	3,650,505	-	4,719,467
Transfers from operating fund	239,679	685,300	606,700	133,800	273,500
Transfers from reserves	180,000	105,000	250,000	-	-
Transfers from accumulated surplus	49,989	-	-	-	-
	<u>1,033,935</u>	<u>2,240,241</u>	<u>8,472,961</u>	<u>133,800</u>	<u>7,352,700</u>
Capital expense by function					
General government services	49,500	25,000	25,000	25,000	25,000
Protective services	335,000	-	-	-	-
Environmental health services	-	1,121,141	4,165,861	-	-
Development services	93,135	-	-	-	-
Parks, recreation and culture	556,300	1,094,100	4,282,100	108,800	7,327,700
	<u>1,033,935</u>	<u>2,240,241</u>	<u>8,472,961</u>	<u>133,800</u>	<u>7,352,700</u>

2012-2016 Financial Plan Revenue and Expense by Service

Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
100	Member Municipality Administration					
	Operating Revenue					
	Property value tax requisition	-186,341	-234,600	-238,000	-241,600	-246,000
	Grants in lieu of taxes	-400	-400	-400	-400	-400
	Transfers from accumulated surplus	-39,397	-	-	-	-
	Operating Revenue Total	-226,138	-235,000	-238,400	-242,000	-246,400
	Operating Expense					
	Labour, materials, contracted supplies and services	226,138	234,760	238,400	241,379	245,776
	Contribution to appropriated surplus	-	240	-	621	624
	Operating Expense Total	226,138	235,000	238,400	242,000	246,400
110	Administration and General Government					
	Operating Revenue					
	Property value tax requisition	-412,869	-697,929	-758,421	-775,704	-793,414
	Grants in lieu of taxes	-51,122	-51,122	-51,122	-51,122	-51,122
	Conditional transfers	-150,000	-	-	-	-
	Unconditional transfers	-269,034	-125,740	-125,740	-190,000	-190,000
	Other revenue from own sources	-598,812	-616,777	-629,530	-642,594	-656,008
	Transfers from accumulated surplus	-380,000	-64,260	-64,260	-	-
	Operating Revenue Total	-1,861,837	-1,555,828	-1,629,073	-1,659,420	-1,690,544
	Operating Expense					
	Labour, materials, contracted supplies and services	1,627,303	1,449,828	1,523,073	1,553,420	1,584,544
	Transfers to capital fund	49,500	25,000	25,000	25,000	25,000
	Transfers to reserves	61,000	61,000	61,000	61,000	61,000
	Contribution to appropriated surplus	124,034	20,000	20,000	20,000	20,000
	Operating Expense Total	1,861,837	1,555,828	1,629,073	1,659,420	1,690,544
	Capital Sources of Revenue					
	Transfers from operating fund	-49,500	-25,000	-25,000	-25,000	-25,000
	Capital Sources of Revenue Total	-49,500	-25,000	-25,000	-25,000	-25,000
	Capital Expense					
	Capital expenditure	49,500	25,000	25,000	25,000	25,000
	Capital Expense Total	49,500	25,000	25,000	25,000	25,000
120	Grant in Aid Area A					
	Operating Revenue					
	Property value tax requisition	-9,250	-9,250	-9,250	-9,250	-9,250
	Transfers from accumulated surplus	-3,072	-	-	-	-
	Operating Revenue Total	-12,322	-9,250	-9,250	-9,250	-9,250

2012-2016 Financial Plan Revenue and Expense by Service

Schedule D
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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
120	Operating Expense					
	Labour, materials, contracted supplies and services	12,322	9,250	9,250	9,250	9,250
	Operating Expense Total	12,322	9,250	9,250	9,250	9,250
123	Grant In Aid Area D					
	Operating Revenue					
	Property value tax requisition	-49,793	-50,943	-50,963	-50,953	-50,989
	Transfers from accumulated surplus	-1,116	-	-	-	-
	Operating Revenue Total	-50,909	-50,943	-50,963	-50,953	-50,989
	Operating Expense					
	Labour, materials, contracted supplies and services	50,909	50,943	50,963	50,953	50,989
	Operating Expense Total	50,909	50,943	50,963	50,953	50,989
126	Grant In Aid Area B					
	Operating Revenue					
	Property value tax requisition	-25,522	-15,542	-15,554	-15,547	-15,569
	Transfers from accumulated surplus	-3,814	-	-	-	-
	Operating Revenue Total	-29,336	-15,542	-15,554	-15,547	-15,569
	Operating Expense					
	Labour, materials, contracted supplies and services	29,336	15,542	15,554	15,547	15,569
	Operating Expense Total	29,336	15,542	15,554	15,547	15,569
127	Grant In Aid Area C					
	Operating Revenue					
	Property value tax requisition	-26,689	-15,000	-15,000	-15,000	-15,000
	Transfers from accumulated surplus	-1,294	-	-	-	-
	Operating Revenue Total	-27,983	-15,000	-15,000	-15,000	-15,000
	Operating Expense					
	Labour, materials, contracted supplies and services	27,983	15,000	15,000	15,000	15,000
	Operating Expense Total	27,983	15,000	15,000	15,000	15,000
130	Electoral Areas Expenditure & Election Services					
	Operating Revenue					
	Property value tax requisition	-311,076	-395,449	-399,421	-411,451	-419,458
	Grants in lieu of taxes	-600	-600	-600	-600	-600
	Transfers from accumulated surplus	-82,347	-	-33,000	-	-
	Operating Revenue Total	-394,023	-396,049	-433,021	-412,051	-420,058
	Operating Expense					
	Labour, materials, contracted supplies and services	386,566	385,506	433,021	409,006	400,503

2012-2016 Financial Plan Revenue and Expense by Service

Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
130	Contribution to appropriated surplus	7,457	10,543	-	3,045	19,555
	Operating Expense Total	394,023	396,049	433,021	412,051	420,058
150	Feasibility Studies - Regional					
	Operating Revenue					
	Property value tax requisition	-8,172	-25,376	-25,376	-25,376	-25,376
	Transfers from accumulated surplus	-42,121	-	-	-	-
	Operating Revenue Total	-50,293	-25,376	-25,376	-25,376	-25,376
	Operating Expense					
	Labour, materials, contracted supplies and services	50,293	25,376	25,376	25,376	25,376
	Operating Expense Total	50,293	25,376	25,376	25,376	25,376
151	Feasibility Studies - Electoral Area A					
	Operating Revenue					
	Property value tax requisition	-	-2,500	-2,500	-2,500	-2,500
	Transfers from accumulated surplus	-6,816	-	-	-	-
	Operating Revenue Total	-6,816	-2,500	-2,500	-2,500	-2,500
	Operating Expense					
	Labour, materials, contracted supplies and services	6,816	2,500	2,500	2,500	2,500
	Operating Expense Total	6,816	2,500	2,500	2,500	2,500
154	Feasibility Studies - Electoral Area D					
	Operating Revenue					
	Property value tax requisition	-	-40,000	-40,000	-40,000	-40,000
	Transfers from accumulated surplus	-40,575	-	-	-	-
	Operating Revenue Total	-40,575	-40,000	-40,000	-40,000	-40,000
	Operating Expense					
	Labour, materials, contracted supplies and services	40,575	40,000	40,000	40,000	40,000
	Operating Expense Total	40,575	40,000	40,000	40,000	40,000
157	Feasibility Studies - Electoral Area B					
	Operating Revenue					
	Property value tax requisition	-	-2,500	-2,500	-2,500	-2,500
	Transfers from accumulated surplus	-19,557	-	-	-	-
	Operating Revenue Total	-19,557	-2,500	-2,500	-2,500	-2,500
	Operating Expense					
	Labour, materials, contracted supplies and services	19,557	2,500	2,500	2,500	2,500
	Operating Expense Total	19,557	2,500	2,500	2,500	2,500

2012-2016 Financial Plan Revenue and Expense by Service

Schedule D
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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
158	Feasibility Studies - Electoral Area C					
	Operating Revenue					
	Property value tax requisition	-4,496	-33,500	-8,500	-8,500	-8,500
	Conditional transfers	-25,000	-	-	-	-
	Transfers from accumulated surplus	-4,004	-	-	-	-
	Operating Revenue Total	-33,500	-33,500	-8,500	-8,500	-8,500
	Operating Expense					
	Labour, materials, contracted supplies and services	33,500	33,500	8,500	8,500	8,500
	Operating Expense Total	33,500	33,500	8,500	8,500	8,500
190	Member Municipality Debt					
	Operating Revenue					
	Debt recoveries - member municipalities	-2,616,592	-2,500,322	-2,051,882	-1,067,698	-802,596
	Operating Revenue Total	-2,616,592	-2,500,322	-2,051,882	-1,067,698	-802,596
	Operating Expense					
	Debt interest payments	1,302,036	1,258,075	891,764	373,755	316,880
	Debt principal payments	1,314,556	1,242,247	1,160,118	693,943	485,716
	Operating Expense Total	2,616,592	2,500,322	2,051,882	1,067,698	802,596
210	Campbell River Fire Protection Specified Area					
	Operating Revenue					
	Property value tax requisition	-237,348	-289,000	-289,000	-290,000	-290,000
	Transfers from accumulated surplus	-51,652	-	-	-	-
	Operating Revenue Total	-289,000	-289,000	-289,000	-290,000	-290,000
	Operating Expense					
	Labour, materials, contracted supplies and services	289,000	289,000	289,000	290,000	290,000
	Operating Expense Total	289,000	289,000	289,000	290,000	290,000
245	Sayward Valley Fire Protection Local Service Area					
	Operating Revenue					
	Property value tax requisition	-85,000	-85,000	-85,000	-85,000	-85,000
	Sales of services	-6,025	-	-	-	-
	Other revenue from own sources	-562	-573	-584	-596	-608
	Transfers from accumulated surplus	-27,490	-	-	-	-
	Operating Revenue Total	-119,077	-85,573	-85,584	-85,596	-85,608
	Operating Expense					
	Labour, materials, contracted supplies and services	82,510	72,729	73,911	74,771	76,123
	Debt interest payments	65	-	-	-	-
	Debt principal payments	11,985	-	-	-	-

2012-2016 Financial Plan Revenue and Expense by Service

Schedule D
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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
245	Transfers to reserves	21,638	11,844	10,473	9,325	7,785
	Contribution to appropriated surplus	2,879	1,000	1,200	1,500	1,700
	Operating Expense Total	119,077	85,573	85,584	85,596	85,608
250	South Cortes Island Fire Local Service Area					
	Operating Revenue					
	Property value tax requisition	-180,000	-197,500	-197,500	-197,500	-197,500
	Sales of services	-4,500	-4,500	-4,500	-4,500	-4,500
	Transfers from accumulated surplus	-6,157	-	-	-	-
	Operating Revenue Total	-190,657	-202,000	-202,000	-202,000	-202,000
	Operating Expense					
	Labour, materials, contracted supplies and services	129,099	129,668	130,908	130,902	131,256
	Debt interest payments	4,000	7,500	6,800	5,600	3,800
	Debt principal payments	30,000	60,000	60,000	60,000	60,000
	Transfers to reserves	22,558	4,832	4,292	5,498	6,944
	Contribution to appropriated surplus	5,000	-	-	-	-
	Operating Expense Total	190,657	202,000	202,000	202,000	202,000
	Capital Sources of Revenue					
	Transfers from reserves	-35,000	-	-	-	-
	Proceeds from borrowing	-300,000	-	-	-	-
	Capital Sources of Revenue Total	-335,000	-	-	-	-
	Capital Expense					
	Capital expenditure	335,000	-	-	-	-
	Capital Expense Total	335,000	-	-	-	-
255	North Quadra Island Assistance Response					
	Operating Revenue					
	Property value tax requisition	-258	-500	-500	-500	-500
	Transfers from accumulated surplus	-235	-	-	-	-
	Operating Revenue Total	-493	-500	-500	-500	-500
	Operating Expense					
	Labour, materials, contracted supplies and services	493	500	500	500	500
	Operating Expense Total	493	500	500	500	500
260	Search & Rescue - Area D					
	Operating Revenue					
	Property value tax requisition	-1,757	-1,763	-1,764	-1,764	-1,764
	Transfers from accumulated surplus	-6	-	-	-	-
	Operating Revenue Total	-1,763	-1,763	-1,764	-1,764	-1,764

2012-2016 Financial Plan Revenue and Expense by Service

Schedule D
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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
260	Operating Expense					
	Labour, materials, contracted supplies and services	1,763	1,763	1,764	1,764	1,764
	Operating Expense Total	1,763	1,763	1,764	1,764	1,764
261	Search & Rescue - Area A Sayward					
	Operating Revenue					
	Property value tax requisition	-	-354	-354	-354	-354
	Transfers from accumulated surplus	-458	-	-	-	-
	Operating Revenue Total	-458	-354	-354	-354	-354
	Operating Expense					
	Labour, materials, contracted supplies and services	458	354	354	354	354
	Operating Expense Total	458	354	354	354	354
262	Search & Rescue - Area B					
	Operating Revenue					
	Property value tax requisition	-2,264	-2,327	-2,328	-2,328	-2,328
	Transfers from accumulated surplus	-63	-	-	-	-
	Operating Revenue Total	-2,327	-2,327	-2,328	-2,328	-2,328
	Operating Expense					
	Labour, materials, contracted supplies and services	2,327	2,327	2,328	2,328	2,328
	Operating Expense Total	2,327	2,327	2,328	2,328	2,328
263	Search & Rescue - Area C					
	Operating Revenue					
	Property value tax requisition	-747	-815	-815	-815	-815
	Transfers from accumulated surplus	-68	-	-	-	-
	Operating Revenue Total	-815	-815	-815	-815	-815
	Operating Expense					
	Labour, materials, contracted supplies and services	815	815	815	815	815
	Operating Expense Total	815	815	815	815	815
271	EA A Kyuquot Nookta Emergency Program Extended Service					
	Operating Revenue					
	Property value tax requisition	-	-1,000	-1,000	-1,000	-1,000
	Transfers from accumulated surplus	-3,127	-	-	-	-
	Operating Revenue Total	-3,127	-1,000	-1,000	-1,000	-1,000
	Operating Expense					
	Labour, materials, contracted supplies and services	3,127	1,000	1,000	1,000	1,000
	Operating Expense Total	3,127	1,000	1,000	1,000	1,000

2012-2016 Financial Plan Revenue and Expense by Service

Schedule D
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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
272	Strathcona Emergency Program					
	Operating Revenue					
	Property value tax requisition	-145,000	-160,000	-162,000	-162,000	-165,000
	Conditional transfers	-24,450	-7,500	-7,500	-7,500	-7,500
	Transfers from accumulated surplus	-23,000	-	-	-	-
	Operating Revenue Total	-192,450	-167,500	-169,500	-169,500	-172,500
	Operating Expense					
	Labour, materials, contracted supplies and services	191,616	166,749	169,167	168,961	171,927
	Contribution to appropriated surplus	834	751	333	539	573
	Operating Expense Total	192,450	167,500	169,500	169,500	172,500
275	911 Answering Service					
	Operating Revenue					
	Property value tax requisition	-331,263	-352,934	-359,988	-367,182	-374,520
	Transfers from accumulated surplus	-3,115	-	-	-	-
	Operating Revenue Total	-334,378	-352,934	-359,988	-367,182	-374,520
	Operating Expense					
	Labour, materials, contracted supplies and services	334,378	352,934	359,988	367,182	374,520
	Operating Expense Total	334,378	352,934	359,988	367,182	374,520
285	Building Inspection					
	Operating Revenue					
	Property value tax requisition	-73,028	-104,073	-105,833	-108,033	-110,735
	Grants in lieu of taxes	-10	-10	-10	-10	-10
	Sales of services	-2,500	-2,500	-2,500	-2,500	-2,500
	Other revenue from own sources	-23,300	-23,300	-23,300	-23,300	-23,300
	Transfers from accumulated surplus	-28,000	-	-	-	-
	Operating Revenue Total	-126,838	-129,883	-131,643	-133,843	-136,545
	Operating Expense					
	Labour, materials, contracted supplies and services	126,563	122,918	125,520	127,031	130,335
	Transfers to reserves	275	6,965	6,123	6,812	6,210
	Operating Expense Total	126,838	129,883	131,643	133,843	136,545
290	Electoral Area D Animal Control					
	Operating Revenue					
	Property value tax requisition	-46,862	-54,630	-54,660	-55,585	-55,750
	Transfers from accumulated surplus	-7,538	-	-	-	-
	Operating Revenue Total	-54,400	-54,630	-54,660	-55,585	-55,750

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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
290	Operating Expense					
	Labour, materials, contracted supplies and services	54,400	54,630	54,660	55,585	55,750
	Operating Expense Total	54,400	54,630	54,660	55,585	55,750
295	Noise Control					
	Operating Revenue					
	Property value tax requisition	-	-1,000	-1,000	-1,000	-1,000
	Transfers from accumulated surplus	-5,400	-	-	-	-
	Operating Revenue Total	-5,400	-1,000	-1,000	-1,000	-1,000
	Operating Expense					
	Labour, materials, contracted supplies and services	5,400	1,000	1,000	1,000	1,000
	Operating Expense Total	5,400	1,000	1,000	1,000	1,000
297	Soil Deposit & Removal Control Extended Service					
	Operating Revenue					
	Property value tax requisition	-251	-251	-251	-251	-251
	Operating Revenue Total	-251	-251	-251	-251	-251
	Operating Expense					
	Labour, materials, contracted supplies and services	251	251	251	251	251
	Operating Expense Total	251	251	251	251	251
298	Unsanitary Premises Extended Service					
	Operating Revenue					
	Property value tax requisition	-	-781	-781	-782	-782
	Transfers from accumulated surplus	-1,043	-	-	-	-
	Operating Revenue Total	-1,043	-781	-781	-782	-782
	Operating Expense					
	Labour, materials, contracted supplies and services	1,043	781	781	782	782
	Operating Expense Total	1,043	781	781	782	782
318	Craig Road Water					
	Operating Revenue					
	Frontage and parcel taxes	-11,324	-11,324	-11,324	-11,324	-11,324
	Sales of services	-4,008	-4,377	-4,389	-4,386	-4,412
	Transfers from accumulated surplus	-1,539	-	-	-	-
	Operating Revenue Total	-16,871	-15,701	-15,713	-15,710	-15,736
	Operating Expense					
	Labour, materials, contracted supplies and services	5,647	4,477	4,489	4,486	4,512
	Debt interest payments	6,575	6,575	6,575	6,575	6,575

2012-2016 Financial Plan Revenue and Expense by Service

Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
318	Debt principal payments	4,649	4,649	4,649	4,649	4,649
	Operating Expense Total	16,871	15,701	15,713	15,710	15,736
319	Electoral Area D Water					
	Operating Revenue					
	Property value tax requisition	-148,438	-238,660	-244,064	-250,119	-259,367
	Conditional transfers	-11,600	-	-	-	-
	Sales of services	-293,920	-293,920	-293,920	-293,920	-293,920
	Transfers from accumulated surplus	-84,000	-	-	-	-
	Operating Revenue Total	-537,958	-532,580	-537,984	-544,039	-553,287
	Operating Expense					
	Labour, materials, contracted supplies and services	508,228	479,163	485,547	492,240	501,507
	Transfers to reserves	25,000	50,000	50,000	50,000	50,000
	Contribution to appropriated surplus	4,730	3,417	2,437	1,799	1,780
	Operating Expense Total	537,958	532,580	537,984	544,039	553,287
322	Walters Cove Water Supply Local Service Area					
	Operating Revenue					
	Frontage and parcel taxes	-2,409	-2,409	-2,409	-2,409	-2,409
	Transfers from accumulated surplus	-1,165	-	-	-	-4,709
	Operating Revenue Total	-3,574	-2,409	-2,409	-2,409	-7,118
	Operating Expense					
	Labour, materials, contracted supplies and services	656	656	656	656	654
	Debt interest payments	435	435	435	435	218
	Debt principal payments	432	432	432	432	6,246
	Contribution to appropriated surplus	2,051	886	886	886	-
	Operating Expense Total	3,574	2,409	2,409	2,409	7,118
331	Quathiaski Cove Sewer					
	Operating Revenue					
	Sales of services	-121,301	-125,938	-127,330	-126,848	-127,737
	Other revenue from own sources	-375	-375	-375	-375	-375
	Operating Revenue Total	-121,676	-126,313	-127,705	-127,223	-128,112
	Operating Expense					
	Labour, materials, contracted supplies and services	116,305	106,313	107,705	107,223	108,112
	Transfers to reserves	-	20,000	20,000	20,000	20,000
	Deficit prior year	5,371	-	-	-	-
	Operating Expense Total	121,676	126,313	127,705	127,223	128,112

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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
333	Northern Area D Sewerage Service					
	Operating Revenue					
	Sales of services	-	-	-	-205,000	-205,000
	Operating Revenue Total	-	-	-	-205,000	-205,000
	Operating Expense					
	Labour, materials, contracted supplies and services				35,407	36,308
	Debt interest payments				93,440	93,440
	Debt principal payments				62,758	62,758
	Transfers to reserves				13,395	12,494
	Operating Expense Total	-	-	-	205,000	205,000
	Capital Sources of Revenue					
	Conditional transfers	-	-666,666	-2,752,056	-	-
	Proceeds from borrowing	-	-454,475	-1,413,805	-	-
	Capital Sources of Revenue Total	-	-1,121,141	-4,165,861	-	-
	Capital Expense					
	Capital expenditure	-	1,121,141	4,165,861	-	-
	Capital Expense Total	-	1,121,141	4,165,861	-	-
340	Liquid Waste					
	Operating Revenue					
	Property value tax requisition	-25,000	-20,000	-20,000	-16,000	-16,000
	Transfers from accumulated surplus	-4,582	-	-	-	-
	Operating Revenue Total	-29,582	-20,000	-20,000	-16,000	-16,000
	Operating Expense					
	Labour, materials, contracted supplies and services	26,836	18,279	18,608	14,004	14,364
	Contribution to appropriated surplus	2,746	1,721	1,392	1,996	1,636
	Operating Expense Total	29,582	20,000	20,000	16,000	16,000
364	Area A Kyuquot Nookta Solid Waste Disposal					
	Operating Revenue					
	Property value tax requisition	-18,750	-18,750	-18,750	-18,750	-18,750
	Other revenue from own sources	-9,653	-	-	-	-
	Operating Revenue Total	-28,403	-18,750	-18,750	-18,750	-18,750
	Operating Expense					
	Labour, materials, contracted supplies and services	24,604	16,810	18,467	18,262	18,750
	Contribution to appropriated surplus	-	1,940	283	488	-
	Deficit prior year	3,799	-	-	-	-
	Operating Expense Total	28,403	18,750	18,750	18,750	18,750

2012-2016 Financial Plan Revenue and Expense by Service

Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
368	Sayward and Area A Sayward Refuse Disposal					
	Operating Revenue					
	Property value tax requisition	-13,850	-20,500	-20,500	-20,500	-21,000
	Sales of services	-6,000	-6,000	-6,000	-6,000	-6,000
	Transfers from accumulated surplus	-8,141	-	-	-	-
	Operating Revenue Total	-27,991	-26,500	-26,500	-26,500	-27,000
	Operating Expense					
	Labour, materials, contracted supplies and services	27,991	26,500	26,500	26,500	27,000
	Operating Expense Total	27,991	26,500	26,500	26,500	27,000
370	Solid Waste Local Service - Sayward Valley					
	Operating Revenue					
	Sales of services	-37,200	-43,155	-44,775	-44,775	-44,775
	Transfers from accumulated surplus	-8,920	-	-	-	-
	Operating Revenue Total	-46,120	-43,155	-44,775	-44,775	-44,775
	Operating Expense					
	Labour, materials, contracted supplies and services	43,274	43,155	44,775	44,775	44,775
	Contribution to appropriated surplus	2,846	-	-	-	-
	Operating Expense Total	46,120	43,155	44,775	44,775	44,775
374	Electoral Area "B" Refuse Disposal Grounds Specified Area					
	Operating Revenue					
	Property value tax requisition	-29,860	-32,275	-32,700	-32,700	-33,300
	Other revenue from own sources	-10,000	-10,000	-10,000	-10,000	-10,000
	Transfers from accumulated surplus	-10,740	-	-	-	-
	Operating Revenue Total	-50,600	-42,275	-42,700	-42,700	-43,300
	Operating Expense					
	Labour, materials, contracted supplies and services	50,600	42,275	42,700	42,700	43,300
	Operating Expense Total	50,600	42,275	42,700	42,700	43,300
376	Cortes Island Refuse Collection					
	Operating Revenue					
	Sales of services	-50,968	-51,000	-51,000	-51,000	-51,000
	Transfers from accumulated surplus	-5,167	-	-	-	-
	Operating Revenue Total	-56,135	-51,000	-51,000	-51,000	-51,000
	Operating Expense					
	Labour, materials, contracted supplies and services	42,903	43,953	44,388	44,797	45,755
	Contribution to appropriated surplus	13,232	7,047	6,612	6,203	5,245
	Operating Expense Total	56,135	51,000	51,000	51,000	51,000

2012-2016 Financial Plan Revenue and Expense by Service

Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
500	Planning					
	Operating Revenue					
	Property value tax requisition	-533,644	-636,116	-618,974	-628,762	-643,160
	Grants in lieu of taxes	-1,100	-1,100	-1,100	-1,100	-1,100
	Other revenue from own sources	-41,600	-48,100	-49,100	-49,100	-49,100
	Transfers from accumulated surplus	-105,000	-	-	-	-
	Operating Revenue Total	-681,344	-685,316	-669,174	-678,962	-693,360
	Operating Expense					
	Labour, materials, contracted supplies and services	668,198	676,412	660,758	672,134	686,532
	Transfers to capital fund	13,146	-	-	-	-
	Transfers to reserves	-	5,000	5,000	5,000	5,000
	Contribution to appropriated surplus	-	3,904	3,416	1,828	1,828
	Operating Expense Total	681,344	685,316	669,174	678,962	693,360
	Capital Sources of Revenue					
	Transfers from operating fund	-13,146	-	-	-	-
	Transfers from reserves	-30,000	-	-	-	-
	Transfers from accumulated surplus	-49,989	-	-	-	-
	Capital Sources of Revenue Total	-93,135	-	-	-	-
	Capital Expense					
	Capital expenditure	93,135	-	-	-	-
	Capital Expense Total	93,135	-	-	-	-
510	Planning (Non Part 26)					
	Operating Revenue					
	Property value tax requisition	-	-310	-314	-313	-322
	Transfers from accumulated surplus	-14,868	-	-	-	-
	Operating Revenue Total	-14,868	-310	-314	-313	-322
	Operating Expense					
	Labour, materials, contracted supplies and services	14,868	310	314	313	322
	Operating Expense Total	14,868	310	314	313	322
533	House Numbering Area D					
	Operating Revenue					
	Property value tax requisition	-428	-442	-444	-441	-445
	Transfers from accumulated surplus	-9	-	-	-	-
	Operating Revenue Total	-437	-442	-444	-441	-445

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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
533	Operating Expense					
	Labour, materials, contracted supplies and services	437	442	444	441	445
	Operating Expense Total	437	442	444	441	445
534	House Numbering Area A Sayward					
	Operating Revenue					
	Property value tax requisition	-202	-216	-218	-215	-219
	Transfers from accumulated surplus	-9	-	-	-	-
	Operating Revenue Total	-211	-216	-218	-215	-219
	Operating Expense					
	Labour, materials, contracted supplies and services	211	216	218	215	219
	Operating Expense Total	211	216	218	215	219
535	House Numbering Area B					
	Operating Revenue					
	Property value tax requisition	-328	-342	-344	-341	-345
	Transfers from accumulated surplus	-9	-	-	-	-
	Operating Revenue Total	-337	-342	-344	-341	-345
	Operating Expense					
	Labour, materials, contracted supplies and services	337	342	344	341	345
	Operating Expense Total	337	342	344	341	345
536	House Numbering Area C					
	Operating Revenue					
	Property value tax requisition	-328	-342	-344	-341	-345
	Transfers from accumulated surplus	-9	-	-	-	-
	Operating Revenue Total	-337	-342	-344	-341	-345
	Operating Expense					
	Labour, materials, contracted supplies and services	337	342	344	341	345
	Operating Expense Total	337	342	344	341	345
553	Economic Development - Area A Kyuquot Nootka					
	Operating Revenue					
	Property value tax requisition	-227	-	-	-	-
	Grants in lieu of taxes	-20	-	-	-	-
	Transfers from accumulated surplus	-12	-	-	-	-
	Operating Revenue Total	-259	-	-	-	-
	Operating Expense					
	Labour, materials, contracted supplies and services	259	-	-	-	-
	Operating Expense Total	259	-	-	-	-

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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
554	Economic Development - Area A Sayward					
	Operating Revenue					
	Property value tax requisition	-250	-500	-500	-500	-500
	Other revenue from own sources	-2,250	-2,250	-2,250	-2,250	-2,250
	Transfers from accumulated surplus	-243	-	-	-	-
	Operating Revenue Total	-2,743	-2,750	-2,750	-2,750	-2,750
	Operating Expense					
	Labour, materials, contracted supplies and services	493	500	500	500	500
	Contribution to appropriated surplus	2,250	2,250	2,250	2,250	2,250
	Operating Expense Total	2,743	2,750	2,750	2,750	2,750
555	Economic Development - Area 'C'					
	Operating Revenue					
	Property value tax requisition	-5,500	-15,000	-15,000	-15,000	-15,000
	Transfers from accumulated surplus	-12,733	-	-	-	-
	Operating Revenue Total	-18,233	-15,000	-15,000	-15,000	-15,000
	Operating Expense					
	Labour, materials, contracted supplies and services	18,233	15,000	15,000	15,000	15,000
	Operating Expense Total	18,233	15,000	15,000	15,000	15,000
614	Community Parks Area D					
	Operating Revenue					
	Property value tax requisition	-140,478	-222,067	-229,794	-210,695	-213,444
	Transfers from accumulated surplus	-58,778	-5,357	-	-	-
	Operating Revenue Total	-199,256	-227,424	-229,794	-210,695	-213,444
	Operating Expense					
	Labour, materials, contracted supplies and services	199,256	197,424	194,794	180,495	183,244
	Transfers to reserves	-	30,000	35,000	30,200	30,200
	Operating Expense Total	199,256	227,424	229,794	210,695	213,444
	Capital Sources of Revenue					
	Conditional transfers	-250,000	-	-	-	-
	Transfers from reserves	-	-105,000	-	-	-
	Capital Sources of Revenue Total	-250,000	-105,000	-	-	-
	Capital Expense					
	Capital expenditure	250,000	105,000	-	-	-
	Capital Expense Total	250,000	105,000	-	-	-

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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
615	Community Parks Area A Kyuquot Nootka					
	Operating Revenue					
	Property value tax requisition	12,247	-	-	-	-
	Transfers from reserves	-10,815	-	-	-	-
	Transfers from accumulated surplus	-1,432	-	-	-	-
	Operating Revenue Total	-	-	-	-	-
617	Community Parks Area B					
	Operating Revenue					
	Property value tax requisition	-132,000	-145,000	-145,000	-150,000	-150,000
	Transfers from accumulated surplus	-28,047	-	-	-	-
	Operating Revenue Total	-160,047	-145,000	-145,000	-150,000	-150,000
	Operating Expense					
	Labour, materials, contracted supplies and services	116,205	119,384	111,799	114,412	118,324
	Transfers to reserves	43,842	25,616	33,201	35,588	31,676
	Operating Expense Total	160,047	145,000	145,000	150,000	150,000
618	Community Parks Area C					
	Operating Revenue					
	Property value tax requisition	-135,748	-160,000	-170,000	-180,000	-180,000
	Conditional transfers	-3,400	-	-	-	-
	Other revenue from own sources	-2,430	-2,560	-2,560	-2,560	-2,560
	Transfers from reserves	-11,000	-6,000	-6,000	-	-
	Transfers from accumulated surplus	-27,213	-	-	-	-
	Operating Revenue Total	-179,791	-168,560	-178,560	-182,560	-182,560
	Operating Expense					
	Labour, materials, contracted supplies and services	150,109	131,546	154,437	138,468	153,134
	Transfers to reserves	29,682	37,014	24,123	44,092	29,426
	Operating Expense Total	179,791	168,560	178,560	182,560	182,560
	Capital Sources of Revenue					
	Transfers from reserves	-115,000	-	-	-	-
	Capital Sources of Revenue Total	-115,000	-	-	-	-
	Capital Expense					
	Capital expenditure	115,000	-	-	-	-
	Capital Expense Total	115,000	-	-	-	-
630	Vancouver Island Regional Library					
	Operating Revenue					
	Property value tax requisition	-402,078	-418,917	-431,471	-440,094	-440,105

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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
630	Transfers from accumulated surplus	-2,855	-	-	-	-
	Operating Revenue Total	-404,933	-418,917	-431,471	-440,094	-440,105
	Operating Expense					
	Labour, materials, contracted supplies and services	404,933	418,917	431,471	440,094	440,105
	Operating Expense Total	404,933	418,917	431,471	440,094	440,105
640	Strathcona Gardens					
	Operating Revenue					
	Property value tax requisition	-3,304,786	-3,771,497	-3,822,565	-3,845,419	-3,875,609
	Grants in lieu of taxes	-29,872	-30,567	-30,567	-30,567	-30,567
	Sales of services	-1,377,965	-1,401,540	-1,421,384	-1,430,080	-1,436,680
	Other revenue from own sources	-5,892	-6,777	-6,837	-6,837	-6,837
	Transfers from accumulated surplus	-125,000	-	-	-	-
	Operating Revenue Total	-4,843,515	-5,210,381	-5,281,353	-5,312,903	-5,349,693
	Operating Expense					
	Labour, materials, contracted supplies and services	4,389,387	4,378,186	4,450,758	4,519,760	4,516,633
	Debt interest payments	17,095	11,895	23,135	126,482	121,699
	Debt principal payments	160,000	160,000	225,760	292,861	132,861
	Transfers to capital fund	177,033	660,300	581,700	108,800	248,500
	Transfers to reserves	100,000	-	-	265,000	330,000
	Operating Expense Total	4,843,515	5,210,381	5,281,353	5,312,903	5,349,693
	Capital Sources of Revenue					
	Conditional transfers	-14,267	-	-1,213,700	-	-2,359,733
	Transfers from operating fund	-177,033	-660,300	-581,700	-108,800	-248,500
	Transfers from reserves	-	-	-250,000	-	-
	Proceeds from borrowing	-	-328,800	-2,236,700	-	-4,719,467
	Capital Sources of Revenue Total	-191,300	-989,100	-4,282,100	-108,800	-7,327,700
	Capital Expense					
	Capital expenditure	191,300	989,100	4,282,100	108,800	7,327,700
	Capital Expense Total	191,300	989,100	4,282,100	108,800	7,327,700
677	Kyuquot Community Hall					
	Operating Revenue					
	Property value tax requisition	-	-495	-495	-495	-495
	Transfers from accumulated surplus	-856	-	-	-	-
	Operating Revenue Total	-856	-495	-495	-495	-495

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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
677	Operating Expense					
	Labour, materials, contracted supplies and services	856	495	495	495	495
	Operating Expense Total	856	495	495	495	495
680	Sayward Valley Recreation & Community Hall Local Service Area					
	Operating Revenue					
	Property value tax requisition	-25,000	-25,000	-25,000	-25,000	-25,000
	Transfers from accumulated surplus	-7,686	-	-	-	-
	Operating Revenue Total	-32,686	-25,000	-25,000	-25,000	-25,000
	Operating Expense					
	Labour, materials, contracted supplies and services	29,138	24,143	24,152	24,154	24,167
	Contribution to appropriated surplus	3,548	857	848	846	833
	Operating Expense Total	32,686	25,000	25,000	25,000	25,000
685	Quadra Island Community Hall Subsidy Local Service Area					
	Operating Revenue					
	Property value tax requisition	-116,376	-119,250	-119,450	-121,000	-123,000
	Grants in lieu of taxes	-400	-400	-400	-400	-400
	Transfers from accumulated surplus	-1,145	-	-	-	-
	Operating Revenue Total	-117,921	-119,650	-119,850	-121,400	-123,400
	Operating Expense					
	Labour, materials, contracted supplies and services	117,921	111,097	114,373	117,744	121,149
	Transfers to reserves	-	8,553	5,477	3,656	2,251
	Operating Expense Total	117,921	119,650	119,850	121,400	123,400
694	Heritage Conservation - Area D					
	Operating Revenue					
	Property value tax requisition	776	-1,274	-1,274	-1,274	-1,274
	Transfers from accumulated surplus	-1,035	-	-	-	-
	Operating Revenue Total	-259	-1,274	-1,274	-1,274	-1,274
	Operating Expense					
	Labour, materials, contracted supplies and services	259	1,274	1,274	1,274	1,274
	Operating Expense Total	259	1,274	1,274	1,274	1,274
697	Heritage Conservation - Area B					
	Operating Revenue					
	Property value tax requisition	-	-1,270	-1,270	-1,270	-1,270
	Transfers from accumulated surplus	-2,490	-	-	-	-
	Operating Revenue Total	-2,490	-1,270	-1,270	-1,270	-1,270

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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
697	Operating Expense					
	Labour, materials, contracted supplies and services	2,490	1,270	1,270	1,270	1,270
	Operating Expense Total	2,490	1,270	1,270	1,270	1,270
698	Heritage Conservation - Area C					
	Operating Revenue					
	Property value tax requisition	-	-1,270	-1,270	-1,270	-1,270
	Transfers from accumulated surplus	-2,894	-	-	-	-
	Operating Revenue Total	-2,894	-1,270	-1,270	-1,270	-1,270
	Operating Expense					
	Labour, materials, contracted supplies and services	2,894	1,270	1,270	1,270	1,270
	Operating Expense Total	2,894	1,270	1,270	1,270	1,270
740	Appian Way Streetlighting Local Service Area					
	Operating Revenue					
	Property value tax requisition	-938	-1,025	-1,046	-1,040	-1,074
	Transfers from accumulated surplus	-45	-	-	-	-
	Operating Revenue Total	-983	-1,025	-1,046	-1,040	-1,074
	Operating Expense					
	Labour, materials, contracted supplies and services	983	1,025	1,046	1,040	1,074
	Operating Expense Total	983	1,025	1,046	1,040	1,074
741	Crawford Road Streetlighting Specified Area					
	Operating Revenue					
	Property value tax requisition	-4,101	-4,622	-4,715	-4,777	-4,887
	Other revenue from own sources	-102	-102	-102	-102	-102
	Transfers from accumulated surplus	-233	-	-	-	-
	Operating Revenue Total	-4,436	-4,724	-4,817	-4,879	-4,989
	Operating Expense					
	Labour, materials, contracted supplies and services	4,436	4,724	4,817	4,879	4,989
	Operating Expense Total	4,436	4,724	4,817	4,879	4,989
743	Lynwood Rd Streetlighting Local Service Area					
	Operating Revenue					
	Property value tax requisition	-4,596	-5,115	-5,211	-5,291	-5,407
	Transfers from accumulated surplus	-210	-	-	-	-
	Operating Revenue Total	-4,806	-5,115	-5,211	-5,291	-5,407
	Operating Expense					
	Labour, materials, contracted supplies and services	4,806	5,115	5,211	5,291	5,407
	Operating Expense Total	4,806	5,115	5,211	5,291	5,407

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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
744	Wavcrest Road/Marwood Drive Streetlighting Specified Area					
	Operating Revenue					
	Property value tax requisition	-3,280	-3,622	-3,694	-3,748	-3,834
	Transfers from accumulated surplus	-119	-	-	-	-
	Operating Revenue Total	-3,399	-3,622	-3,694	-3,748	-3,834
	Operating Expense					
	Labour, materials, contracted supplies and services	3,399	3,622	3,694	3,748	3,834
	Operating Expense Total	3,399	3,622	3,694	3,748	3,834
745	Mitlenatch Streetlighting Local Service Area					
	Operating Revenue					
	Property value tax requisition	-6,298	-7,006	-7,148	-7,253	-7,409
	Transfers from accumulated surplus	-284	-	-	-	-
	Operating Revenue Total	-6,582	-7,006	-7,148	-7,253	-7,409
	Operating Expense					
	Labour, materials, contracted supplies and services	6,582	7,006	7,148	7,253	7,409
	Operating Expense Total	6,582	7,006	7,148	7,253	7,409
746	Salmon Point Streetlighting Specified Area					
	Operating Revenue					
	Property value tax requisition	-1,510	-1,704	-1,741	-1,744	-1,803
	Other revenue from own sources	-102	-102	-102	-102	-102
	Transfers from accumulated surplus	-92	-	-	-	-
	Operating Revenue Total	-1,704	-1,806	-1,843	-1,846	-1,905
	Operating Expense					
	Labour, materials, contracted supplies and services	1,704	1,806	1,843	1,846	1,905
	Operating Expense Total	1,704	1,806	1,843	1,846	1,905
747	Storrie and Seabreeze Roads Streetlighting Specified Area					
	Operating Revenue					
	Property value tax requisition	-7,000	-7,500	-7,500	-7,500	-7,500
	Other revenue from own sources	-102	-102	-102	-102	-102
	Operating Revenue Total	-7,102	-7,602	-7,602	-7,602	-7,602
	Operating Expense					
	Labour, materials, contracted supplies and services	7,028	7,602	7,602	7,602	7,602
	Deficit prior year	74	-	-	-	-
	Operating Expense Total	7,102	7,602	7,602	7,602	7,602

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Func#	Function Description	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)	2016 (\$)
770	Electoral Area C Streetlighting Service					
	Operating Revenue					
	Frontage and parcel taxes	-4,720	-5,975	-6,290	-6,397	-6,540
	Transfers from accumulated surplus	-1,061	-	-	-	-
	Operating Revenue Total	-5,781	-5,975	-6,290	-6,397	-6,540
	Operating Expense					
	Labour, materials, contracted supplies and services	5,781	5,975	6,290	6,397	6,540
	Operating Expense Total	5,781	5,975	6,290	6,397	6,540
785	Transit - Area D					
	Operating Revenue					
	Property value tax requisition	-108,055	-115,930	-118,340	-120,252	-120,252
	Transfers from accumulated surplus	-23,181	-	-	-	-
	Operating Revenue Total	-131,236	-115,930	-118,340	-120,252	-120,252
	Operating Expense					
	Labour, materials, contracted supplies and services	116,236	115,930	118,340	120,252	120,252
	Contribution to appropriated surplus	15,000	-	-	-	-
	Operating Expense Total	131,236	115,930	118,340	120,252	120,252
790	Oyster River Bank Protection Local Service Area					
	Operating Revenue					
	Property value tax requisition	-18,000	-21,780	-23,958	-26,000	-26,000
	Transfers from accumulated surplus	-338	-	-	-	-
	Operating Revenue Total	-18,338	-21,780	-23,958	-26,000	-26,000
	Operating Expense					
	Labour, materials, contracted supplies and services	13,126	13,505	13,748	13,691	14,100
	Debt interest payments	2,832	2,832	2,832	2,832	2,832
	Debt principal payments	1,186	1,186	1,186	1,186	1,186
	Transfers to reserves	1,194	4,257	6,192	8,291	7,882
	Operating Expense Total	18,338	21,780	23,958	26,000	26,000