



BYLAW NO. 343

A BYLAW TO AMEND THE 2018 TO 2022 FINANCIAL PLAN AND CAPITAL EXPENDITURE PROGRAM

WHEREAS the Strathcona Regional District has, by Bylaw No. 300, adopted a financial plan for the five-year period commencing on January 1, 2018 and ending on December 31, 2022;

AND WHEREAS the Regional Board may, by bylaw, amend the financial plan at any time;

AND WHEREAS the Regional District wishes to amend the aforesaid financial plan due to circumstances that were unforeseen at the time of its adoption;

NOW THEREFORE the Board of Directors of the Strathcona Regional District, in open meeting assembled, enacts as follows:

Amendments

1. Schedule A (*Consolidated Revenues*), Schedule B (*Consolidated Expenses*), Schedule C (*Capital Expenses and Sources of Revenue*) and Schedule D (*Revenues and Expenses by Service*) to Bylaw No. 300 are repealed and the attached Schedule A (*Consolidated Revenues*), Schedule B (*Consolidated Expenses*), Schedule C (*Capital Expenses and Sources of Revenue*) and Schedule D (*Revenues and Expenses by Service*) are substituted therefor.

Citation

2. This bylaw may be cited for all purposes as Bylaw No. 343, being 2018 to 2022 Financial Plan and Capital Expenditure Program Bylaw, Amendment No.1.

READ A FIRST TIME ON THE

6TH DAY OF

DECEMBER, 2018

READ A SECOND TIME ON THE

6TH DAY OF

DECEMBER, 2018

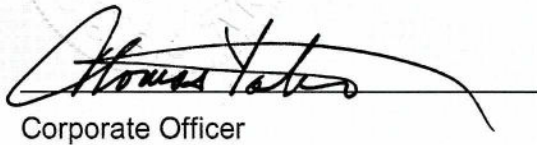
READ A THIRD TIME ON THE

6TH DAY OF

DECEMBER, 2018

**RECONSIDERED, FINALLY PASSED AND ADOPTED ON THE 6TH DAY OF DECEMBER,
2019**


Chair


Corporate Officer

**2018-2022 Financial Plan
Consolidated Revenue**

Bylaw 343
Schedule A

	2018	2019	2020	2021	2022
	\$	\$	\$	\$	\$
Sources of Revenue					
Frontage and parcel taxes	11,323	58,062	66,913	66,913	66,913
Property value tax requisition	11,209,982	12,149,185	12,469,663	12,573,535	12,650,308
Grants in lieu of taxes	129,660	129,660	129,660	129,660	129,660
Conditional transfers	18,644,133	1,184,979	15,154,965	624,618	624,618
Unconditional transfers	190,000	190,000	190,000	190,000	190,000
Sales of services	3,018,989	3,155,441	3,581,933	3,867,583	4,193,401
Other revenue from own sources	1,155,592	1,175,845	1,194,588	1,205,520	1,224,606
Proceeds from borrowing	2,313,578	309,039	1,971,339	-	-
Debt recoveries - member municipalities	465,110	264,137	264,137	264,137	264,137
Transfers from reserves	2,689,215	211,557	5,652,528	254,000	212,748
Transfers from accumulated surplus	2,263,613	36,457	8,162	8,161	42,656
Grand Total	42,091,195	18,864,362	40,683,888	19,184,127	19,599,047

**2018-2022 Financial Plan
Consolidated Expense**

**Bylaw 343
Schedule B**

	2018 \$	2019 \$	2020 \$	2021 \$	2022 \$
Expenses by Function					
General government services					
Contribution to appropriated surplus	104,703	95,000	95,000	95,000	85,000
Debt interest payments	81,686	81,686	81,686	81,686	81,686
Debt principal payments	42,935	42,935	42,935	42,935	42,935
Labour, materials, contracted supplies and services	4,016,365	3,542,165	3,565,487	3,614,309	3,710,138
Transfers to capital fund	68,039	-	-	-	-
Transfers to reserves	584,986	586,190	586,190	586,190	586,190
	4,898,714	4,347,976	4,371,298	4,420,120	4,505,949
Protective services					
Contribution to appropriated surplus	24,403	19,700	19,700	19,700	19,700
Debt interest payments	465	-	-	-	-
Debt principal payments	11,263	-	-	-	-
Labour, materials, contracted supplies and services	1,769,487	1,603,954	1,634,727	1,669,736	1,682,851
Transfers to capital fund	30,000	-	-	-	-
Transfers to reserves	137,764	60,295	56,219	53,144	53,070
	1,973,382	1,683,949	1,710,646	1,742,580	1,755,621
Environmental health services					
Contribution to appropriated surplus	35,879	5,000	5,000	5,000	10,480
Debt interest payments	6,575	18,937	18,937	18,937	18,937
Debt principal payments	4,649	4,649	16,150	16,150	16,150
Deficit prior year	221,390	-	-	-	-
Labour, materials, contracted supplies and services	2,078,286	2,219,690	2,635,022	2,921,456	3,248,088
Transfers to reserves	-	24,477	32,666	32,361	31,092
	2,346,779	2,272,753	2,707,775	2,993,904	3,324,747
Development services					
Contribution to appropriated surplus	2,582	2,250	2,250	2,250	2,250
Labour, materials, contracted supplies and services	874,162	815,716	828,574	851,148	853,959
Transfers to capital fund	155,000	-	-	-	-
Transfers to reserves	5,000	5,000	5,000	5,000	5,000
	1,036,744	822,966	835,824	858,398	861,209
Parks, recreation and culture					
Contribution to appropriated surplus	17,366	11,009	11,025	11,041	11,029
Debt interest payments	3,973	819	-	44,355	39,427
Debt principal payments	106,723	40,963	-	657,113	657,113
Labour, materials, contracted supplies and services	7,265,014	6,905,960	7,101,289	7,163,803	7,584,062
Transfers to capital fund	166,300	8,100	45,104	250,000	-
Transfers to reserves	1,273,065	1,222,366	1,241,543	293,734	216,354
	8,832,441	8,189,217	8,398,961	8,420,046	8,507,985
Transportation and transit					
Contribution to appropriated surplus	-	8,641	8,361	8,100	7,836
Deficit prior year	184	-	-	-	-
Labour, materials, contracted supplies and services	246,833	217,084	221,686	226,842	231,563
	247,017	225,725	230,047	234,942	239,399
Debt payments for member municipalities					
Debt interest payments	200,724	123,938	123,938	123,938	123,938
Debt principal payments	264,386	140,199	140,199	140,199	140,199
	465,110	264,137	264,137	264,137	264,137
Total Operating Expense	19,800,187	17,806,723	18,518,688	18,934,127	19,459,047
Capital Expenses Schedule C	22,291,008	1,057,639	22,165,200	250,000	140,000
Total Operating and Capital Expenses	42,091,195	18,864,362	40,683,888	19,184,127	19,599,047

2018-2022 Financial Plan
Capital Expense and Sources of Revenue

Bylaw 343
Schedule C

	2018	2019	2020	2021	2022
	\$	\$	\$	\$	\$
Capital Sources of Revenue					
Other revenue from own sources	-	-	7,000	-	-
Conditional transfers	17,481,445	545,000	14,538,333	-	-
Proceeds from borrowing	2,313,578	309,039	1,971,339	-	-
Transfers from operating fund	419,339	8,100	45,104	250,000	-
Transfers from reserves	2,076,646	195,500	5,603,424	-	140,000
	22,291,008	1,057,639	22,165,200	250,000	140,000
Capital Expense by Function					
General government services	14,163,199	545,000	28,000	0	0
Environmental health services	1,433,660	309,039	0	0	0
Development services	170,000	0	0	0	0
Parks, recreation and culture	6,494,149	203,600	22,137,200	250,000	140,000
Protective services	30,000	0	0	0	0
	22,291,008	1,057,639	22,165,200	250,000	140,000

**2018-2022 Financial Plan
Revenue and Expense by Service**

Bylaw 343
Schedule D

	2018	2019	2020	2021	2022
100 Member Municipality Administration					
Operating Revenue					
Property value tax requisition	- 299,403 -	338,395 -	344,261 -	350,079 -	351,580
Grants in lieu of taxes	- 2,000 -	2,000 -	2,000 -	2,000 -	2,000
Transfers from accumulated surplus	- 56,352	-	-	-	-
Operating Revenue Total	- 357,755 -	340,395 -	346,261 -	352,079 -	353,580
Operating Expense					
Labour, materials, contracted supplies and services	343,282	340,395	346,261	352,079	353,580
Contribution to appropriated surplus	14,473	-	-	-	-
Operating Expense Total	357,755	340,395	346,261	352,079	353,580
110 Administration and General Government					
Operating Revenue					
Conditional transfers	- 214,500	-	-	-	-
Property value tax requisition	- 868,675 -	1,189,891 -	1,210,538 -	1,231,653 -	1,253,519
Grants in lieu of taxes	- 92,550 -	92,550 -	92,550 -	92,550 -	92,550
Other revenue from own sources	- 1,010,444 -	1,031,151 -	1,049,623 -	1,068,601 -	1,087,566
Sales of services	- 52,420 -	52,420 -	52,420 -	52,420 -	52,420
Transfers from accumulated surplus	- 557,130	-	-	-	-
Unconditional transfers	- 190,000 -	190,000 -	190,000 -	190,000 -	190,000
Operating Revenue Total	- 2,985,719 -	2,556,012 -	2,595,131 -	2,635,224 -	2,676,055
Operating Expense					
Labour, materials, contracted supplies and services	2,616,639	2,260,201	2,299,320	2,339,413	2,380,244
Contribution to appropriated surplus	90,230	85,000	85,000	85,000	85,000
Debt interest payments	81,686	81,686	81,686	81,686	81,686
Debt principal payments	42,935	42,935	42,935	42,935	42,935
Transfers to capital fund	68,039	-	-	-	-
Transfers to reserves	86,190	86,190	86,190	86,190	86,190
Operating Expense Total	2,985,719	2,556,012	2,595,131	2,635,224	2,676,055
Capital Sources of Revenue					
Conditional transfers	- 11,050,000	-	-	-	-
Other revenue from own sources	-	- -	7,000	-	-
Proceeds from borrowing	- 2,042,160	-	-	-	-
Transfers from operating fund	- 68,039	-	-	-	-
Transfers from reserves	- 200,000	- -	21,000	-	-
Capital Sources of Revenue Total	- 13,360,199	- -	28,000	-	-
Capital Expense					
Capital expenditure	13,360,199	-	28,000	-	-
Capital Expense Total	13,360,199	-	28,000	-	-
120 Grant in Aid Area A					
Operating Revenue					
Property value tax requisition	- 3,375 -	10,760 -	10,762 -	10,765 -	10,767
Transfers from accumulated surplus	- 11,522	-	-	-	-
Operating Revenue Total	- 14,897 -	10,760 -	10,762 -	10,765 -	10,767
Operating Expense					
Labour, materials, contracted supplies and services	14,897	10,760	10,762	10,765	10,767
Operating Expense Total	14,897	10,760	10,762	10,765	10,767
123 Grant In Aid Area D					
Operating Revenue					
Property value tax requisition	- 51,166 -	61,278 -	61,303 -	61,329 -	61,353
Transfers from accumulated surplus	- 10,087	-	-	-	-
Operating Revenue Total	- 61,253 -	61,278 -	61,303 -	61,329 -	61,353
Operating Expense					
Labour, materials, contracted supplies and services	61,253	61,278	61,303	61,329	61,353
Operating Expense Total	61,253	61,278	61,303	61,329	61,353

126 Grant In Aid Area B

Operating Revenue

Property value tax requisition	-	25,577	-	25,607	-	25,619	-	25,631	-	25,642
Transfers from accumulated surplus	-	18		-		-		-		-
Operating Revenue Total	-	25,595	-	25,607	-	25,619	-	25,631	-	25,642

Operating Expense

Labour, materials, contracted supplies and services		25,595		25,607		25,619		25,631		25,642
Operating Expense Total		25,595		25,607		25,619		25,631		25,642

127 Grant In Aid Area C

Operating Revenue

Property value tax requisition	-	23,639	-	40,748	-	40,762	-	40,777	-	40,791
Transfers from accumulated surplus	-	17,094		-		-		-		-
Operating Revenue Total	-	40,733	-	40,748	-	40,762	-	40,777	-	40,791

Operating Expense

Labour, materials, contracted supplies and services		40,733		40,748		40,762		40,777		40,791
Operating Expense Total		40,733		40,748		40,762		40,777		40,791

130 Electoral Areas Expenditure & Election Services

Operating Revenue

Conditional transfers	-	602,138	-	639,979	-	616,632	-	624,618	-	624,618
Property value tax requisition	-	478,552	-	572,052	-	580,507	-	576,542	-	589,987
Grants in lieu of taxes	-	600		600		600		600		600
Other revenue from own sources	-	22,440	-	21,406	-	14,556	-	13,390	-	13,390
Sales of services	-	365	-	365	-	390	-	390	-	390
Transfers from accumulated surplus	-	125,000		-		-		-		30,000
Operating Revenue Total	-	1,229,095	-	1,234,402	-	1,212,685	-	1,215,540	-	1,258,985

Operating Expense

Labour, materials, contracted supplies and services		730,299		724,402		702,685		705,540		758,985
Contribution to appropriated surplus		-		10,000		10,000		10,000		-
Transfers to reserves		498,796		500,000		500,000		500,000		500,000
Operating Expense Total		1,229,095		1,234,402		1,212,685		1,215,540		1,258,985

Capital Sources of Revenue

Conditional transfers	-	362,000	-	545,000		-		-		-
Capital Sources of Revenue Total	-	362,000	-	545,000		-		-		-

Capital Expense

Capital expenditure		362,000		545,000		-		-		-
Capital Expense Total		362,000		545,000		-		-		-

150 Feasibility Studies - Regional

Operating Revenue

Property value tax requisition	-	74,993	-	25,274	-	25,274	-	25,274	-	25,274
Transfers from accumulated surplus	-	25,728		-		-		-		-
Operating Revenue Total	-	100,721	-	25,274	-	25,274	-	25,274	-	25,274

Operating Expense

Labour, materials, contracted supplies and services		100,721		25,274		25,275		25,275		25,276
Operating Expense Total		100,721		25,274		25,275		25,275		25,276

151 Feasibility Studies - Electoral Area A

Operating Revenue

Property value tax requisition		-	-	2,500	-	2,500	-	2,500	-	2,500
Transfers from accumulated surplus	-	4,893		-		-		-		-
Operating Revenue Total	-	4,893	-	2,500	-	2,500	-	2,500	-	2,500
Operating Expense		4,893		2,500		2,500		2,500		2,500
Labour, materials, contracted supplies and services		4,893		2,500		2,500		2,500		2,500
Operating Expense Total		4,893		2,500		2,500		2,500		2,500

154 Feasibility Studies - Electoral Area D

Operating Revenue

Property value tax requisition		-	-	40,000	-	40,000	-	40,000	-	40,000
Transfers from accumulated surplus	-	38,878		-		-		-		-
Operating Revenue Total	-	38,878	-	40,000	-	40,000	-	40,000	-	40,000

Operating Expense

Labour, materials, contracted supplies and services		38,878		40,000		40,000		40,000		40,000
Operating Expense Total		38,878		40,000		40,000		40,000		40,000

157 Feasibility Studies - Electoral Area B

Operating Revenue

Property value tax requisition	-	-	2,500	-	2,500	-	2,500
Transfers from accumulated surplus	-	19,673	-	-	-	-	-
Operating Revenue Total	-	19,673	-	2,500	-	2,500	-

Operating Expense

Labour, materials, contracted supplies and services	19,673	2,500	2,500	2,500	2,500	2,500
Operating Expense Total	19,673	2,500	2,500	2,500	2,500	2,500

158 Feasibility Studies - Electoral Area C

Operating Revenue

Property value tax requisition	-	-	8,500	-	8,500	-	8,500
Transfers from accumulated surplus	-	19,502	-	-	-	-	-
Operating Revenue Total	-	19,502	-	8,500	-	8,500	-

Operating Expense

Labour, materials, contracted supplies and services	19,502	8,500	8,500	8,500	8,500	8,500
Operating Expense Total	19,502	8,500	8,500	8,500	8,500	8,500

190 Member Municipality Debt

Operating Revenue

Debt recoveries - member municipalities	-	465,110	-	264,137	-	264,137	-
Operating Revenue Total	-	465,110	-	264,137	-	264,137	-

Operating Expense

Debt interest payments	200,724	123,938	123,938	123,938	123,938	123,938
Debt principal payments	264,386	140,199	140,199	140,199	140,199	140,199
Operating Expense Total	465,110	264,137	264,137	264,137	264,137	264,137

210 Campbell River Fire Protection Specified Area

Operating Revenue

Property value tax requisition	-	400,936	-	431,976	-	470,393	-
Transfers from accumulated surplus	-	51,241	-	29,220	-	-	-
Operating Revenue Total	-	452,177	-	461,196	-	470,393	-

Operating Expense

Labour, materials, contracted supplies and services	452,177	461,196	470,393	479,773	489,339
Operating Expense Total	452,177	461,196	470,393	479,773	489,339

245 Sayward Valley Fire Protection Local Service Area

Operating Revenue

Property value tax requisition	-	75,000	-	85,000	-	85,000	-
Other revenue from own sources	-	608	-	608	-	608	-
Transfers from accumulated surplus	-	111,939	-	-	-	-	-
Operating Revenue Total	-	187,547	-	85,608	-	85,608	-

Operating Expense

Labour, materials, contracted supplies and services	103,005	70,604	70,628	70,651	70,673
Contribution to appropriated surplus	1,700	1,700	1,700	1,700	1,700
Transfers to reserves	82,842	13,304	13,280	13,257	13,235
Operating Expense Total	187,547	85,608	85,608	85,608	85,608

250 South Cortes Island Fire Local Service Area

Operating Revenue

Property value tax requisition	-	220,810	-	226,171	-	230,577	-
Sales of services	-	4,620	-	4,620	-	4,620	-
Transfers from accumulated surplus	-	16,607	-	-	-	-	-
Operating Revenue Total	-	242,037	-	230,791	-	235,197	-

Operating Expense

Labour, materials, contracted supplies and services	171,387	179,800	188,258	197,032	197,084
Contribution to appropriated surplus	8,000	8,000	8,000	8,000	8,000
Debt interest payments	465	-	-	-	-
Debt principal payments	11,263	-	-	-	-
Transfers to reserves	50,922	42,991	38,939	35,887	35,835
Operating Expense Total	242,037	230,791	235,197	240,919	240,919

255 North Quadra Island Assistance Response

Operating Revenue

Property value tax requisition	-	503	-	500	-	500	-
Transfers from accumulated surplus	-	254	-	500	-	500	-
Operating Revenue Total	-	503	-	500	-	500	-

Operating Expense

Labour, materials, contracted supplies and services	503	500	500	500	500
Operating Expense Total	503	500	500	500	500

271 EA A Kyuquot Nookta Emergency Program Extended Service

Operating Revenue

Property value tax requisition	-	1,000	-	1,600	-	1,600	-	1,600	-	1,600
Transfers from accumulated surplus	-	2,554	-	-	-	-	-	-	-	-
Operating Revenue Total	-	3,554	-	1,600	-	1,600	-	1,600	-	1,600

Operating Expense

Labour, materials, contracted supplies and services		3,554		1,600		1,600		1,600		1,600
Operating Expense Total		3,554		1,600		1,600		1,600		1,600

272 Strathcona Emergency Program

Operating Revenue

Conditional transfers	-	146,050	-	-	-	-	-	-	-	-
Property value tax requisition	-	225,000	-	225,000	-	225,000	-	230,000	-	230,000
Transfers from accumulated surplus	-	25,000	-	-	-	-	-	-	-	-
Operating Revenue Total	-	396,050	-	225,000	-	225,000	-	230,000	-	230,000

Operating Expense

Labour, materials, contracted supplies and services		392,415		225,000		225,000		230,000		230,000
Contribution to appropriated surplus		3,635		-		-		-		-
Operating Expense Total		396,050		225,000		225,000		230,000		230,000

275 911 Answering Service

Operating Revenue

Property value tax requisition	-	415,442	-	441,302	-	449,927	-	458,348	-	458,368
Transfers from accumulated surplus	-	11,202	-	-	-	-	-	-	-	-
Operating Revenue Total	-	426,644	-	441,302	-	449,927	-	458,348	-	458,368

Operating Expense

Labour, materials, contracted supplies and services		415,576		431,302		439,927		448,348		448,368
Contribution to appropriated surplus		11,068		10,000		10,000		10,000		10,000
Operating Expense Total		426,644		441,302		449,927		458,348		458,368

285 Building Inspection

Operating Revenue

Property value tax requisition	-	80,579	-	150,222	-	154,470	-	157,661	-	160,895
Grants in lieu of taxes	-	10	-	10	-	10	-	10	-	10
Other revenue from own sources	-	34,600	-	34,680	-	34,800	-	34,920	-	35,040
Sales of services	-	2,500	-	2,500	-	2,500	-	2,500	-	2,500
Transfers from accumulated surplus	-	95,000	-	-	-	-	-	-	-	-
Operating Revenue Total	-	212,689	-	187,412	-	191,780	-	195,091	-	198,445

Operating Expense

Labour, materials, contracted supplies and services		178,689		183,412		187,780		191,091		194,445
Transfers to capital fund		30,000		-		-		-		-
Transfers to reserves		4,000		4,000		4,000		4,000		4,000
Capital Sources of Revenue	-	30,000	-	-	-	-	-	-	-	-
Transfers from operating fund	-	30,000	-	-	-	-	-	-	-	-
Capital Expense		30,000		-		-		-		-
Capital expenditure		30,000		-		-		-		-
Operating Expense Total		212,689		187,412		191,780		195,091		198,445

290 Electoral Area D Animal Control

Operating Revenue

Property value tax requisition	-	17,336	-	48,027	-	48,124	-	48,222	-	48,319
Other revenue from own sources	-	100	-	100	-	100	-	100	-	100
Transfers from accumulated surplus	-	30,594	-	-	-	-	-	-	-	-
Operating Revenue Total	-	48,030	-	48,127	-	48,224	-	48,322	-	48,419

Operating Expense

Labour, materials, contracted supplies and services		48,030		48,127		48,224		48,322		48,419
Operating Expense Total		48,030		48,127		48,224		48,322		48,419

295 Noise Control

Operating Revenue

Property value tax requisition	-	-	-	1,391	-	1,394	-	1,396	-	1,399
Transfers from accumulated surplus	-	3,129	-	-	-	-	-	-	-	-
Operating Revenue Total	-	3,129	-	1,391	-	1,394	-	1,396	-	1,399

Operating Expense

Labour, materials, contracted supplies and services		3,129		1,391		1,394		1,396		1,399
Operating Expense Total		3,129		1,391		1,394		1,396		1,399

297 Soil Deposit & Removal Control Extended Service

Operating Revenue										
Property value tax requisition	-	250	-	250	-	250	-	250	-	250
Operating Revenue Total	-	250	-	250	-	250	-	250	-	250
Operating Expense										
Labour, materials, contracted supplies and services		250		250		250		250		250
Operating Expense Total		250		250		250		250		250

298 Unsightly Premises Extended Service

Operating Revenue										
Property value tax requisition	-	272	-	772	-	773	-	773	-	774
Transfers from accumulated surplus	-	500		-		-		-		-
Operating Revenue Total	-	772	-	772	-	773	-	773	-	774
Operating Expense										
Labour, materials, contracted supplies and services		772		772		773		773		774
Operating Expense Total		772		772		773		773		774

318 Craig Road Water

Operating Revenue										
Frontage and parcel taxes	-	11,323	-	12,500	-	12,500	-	12,500	-	12,500
Transfers from accumulated surplus	-	2,297		-		-		-		-
Operating Revenue Total	-	13,620	-	12,500	-	12,500	-	12,500	-	12,500
Operating Expense										
Labour, materials, contracted supplies and services		2,396		1,276		1,276		1,276		1,276
Debt interest payments		6,575		6,575		6,575		6,575		6,575
Debt principal payments		4,649		4,649		4,649		4,649		4,649
Operating Expense Total		13,620		12,500		12,500		12,500		12,500

319 Electoral Area D Water

Operating Revenue						
Conditional transfers	-	120,000	-	-	-	-
Property value tax requisition	-	510,000	-	510,000	-	510,000
Sales of services	-	1,003,575	-	1,262,887	-	1,981,004
Transfers from reserves	-	184,916	-	-	-	-
Operating Revenue Total	-	1,818,491	-	1,772,887	-	2,207,354
Operating Expense						
Labour, materials, contracted supplies and services		1,597,101		1,772,887		2,207,354
Deficit prior year		221,390		-		-
Operating Expense Total		1,818,491		1,772,887		2,207,354
Capital Sources of Revenue						
Transfers from reserves	-	681,034	-	-	-	-
Capital Sources of Revenue Total	-	681,034	-	-	-	-
Capital Expense						
Capital expenditure		681,034		-		-
Capital Expense Total		681,034		-		-

331 Quathiaski Cove Sewer

Operating Revenue									
Frontage and parcel taxes	-	-	30,000	-	30,000	-	30,000	-	30,000
Sales of services	-	147,102	-	163,427	-	151,427	-	151,427	-
Transfers from accumulated surplus	-	52,006	-	-	-	-	-	-	-
Operating Revenue Total	-	199,108	-	193,427	-	181,427	-	181,427	-
Operating Expense									
Labour, materials, contracted supplies and services	199,108		168,950		148,761		149,066		150,335
Transfers to reserves	-		24,477		32,666		32,361		31,092
Operating Expense Total	199,108		193,427		181,427		181,427		181,427
Capital Sources of Revenue									
Transfers from reserves	-	19,780	-	-	-	-	-	-	-
Capital Sources of Revenue Total	-	19,780	-	-	-	-	-	-	-
Capital Expense									
Capital expenditure	19,780		-		-		-		-
Capital Expense Total	19,780		-		-		-		-

332 Quathiaski Cove Sewer expansion

Operating Revenue

Frontage and parcel taxes	-	-	15,562	-	24,413	-	24,413	-	24,413
Operating Revenue Total	-	-	15,562	-	24,413	-	24,413	-	24,413

Operating Expense

Labour, materials, contracted supplies and services	-		3,200		550		550		550
Debt interest payments	-		12,362		12,362		12,362		12,362
Debt principal payments	-		-		11,501		11,501		11,501
Operating Expense Total	-		15,562		24,413		24,413		24,413

Capital Sources of Revenue

Conditional transfers	-	461,428	-	-	-	-	-	-	-
Proceeds from borrowing	-	271,418	-	309,039	-	-	-	-	-
Capital Sources of Revenue Total	-	732,846	-	309,039	-	-	-	-	-

Capital Expense

Capital expenditure		732,846		309,039	-	-	-	-	-
Capital Expense Total		732,846		309,039	-	-	-	-	-

340 Liquid Waste

Operating Revenue

Property value tax requisition	-	5,000	-	11,352	-	11,473	-	11,601	-	11,735
Transfers from accumulated surplus	-	16,791		-		-		-		-
Operating Revenue Total	-	21,791	-	11,352	-	11,473	-	11,601	-	11,735

Operating Expense

Labour, materials, contracted supplies and services		21,791		11,352		11,473		11,601		11,735
Operating Expense Total		21,791		11,352		11,473		11,601		11,735

364 Area A Kyuquot Nookta Solid Waste Disposal

Operating Revenue

Property value tax requisition	-	10,000	-	13,290	-	13,738	-	13,768	-	13,899
Transfers from accumulated surplus	-	6,650		-		-		-		-
Operating Revenue Total	-	16,650	-	13,290	-	13,738	-	13,768	-	13,899

Operating Expense

Labour, materials, contracted supplies and services		13,177		13,290		13,738		13,768		13,899
Contribution to appropriated surplus		3,473		-		-		-		-
Operating Expense Total		16,650		13,290		13,738		13,768		13,899

368 Sayward and Area A Sayward Refuse Disposal

Operating Revenue

Property value tax requisition	-	17,265	-	20,877	-	21,087	-	21,409	-	21,674
Other revenue from own sources	-	13,800	-	13,800	-	13,800	-	13,800	-	13,800
Transfers from accumulated surplus	-	300		-		-		-		-
Operating Revenue Total	-	31,365	-	34,677	-	34,887	-	35,209	-	35,474

Operating Expense

Labour, materials, contracted supplies and services		29,361		29,677		29,887		30,209		30,474
Contribution to appropriated surplus		2,004		5,000		5,000		5,000		5,000
Operating Expense Total		31,365		34,677		34,887		35,209		35,474

370 Solid Waste Local Service - Sayward Valley

Operating Revenue

Other revenue from own sources	-	5,400	-	5,400	-	5,400	-	5,400	-	5,400
Sales of services	-	60,825	-	62,000	-	64,000	-	66,000	-	68,000
Transfers from accumulated surplus	-	2,643	-	3,478	-	2,701	-	998	-	14
Operating Revenue Total	-	68,868	-	70,878	-	72,101	-	72,398	-	73,414

Operating Expense

Labour, materials, contracted supplies and services		68,868		70,878		72,101		72,398		72,701
Contribution to appropriated surplus		-		-		-		-		713
Operating Expense Total		68,868		70,878		72,101		72,398		73,414

374 Electoral Area "B" Refuse Disposal Grounds Specified Area

Operating Revenue

Property value tax requisition	-	57,079	-	57,079	-	57,079	-	57,079	-	57,079
Other revenue from own sources	-	13,750	-	13,750	-	13,750	-	13,750	-	13,750
Transfers from accumulated surplus	-	465	-	850	-	1,237	-	1,625	-	6,784
Operating Revenue Total	-	71,294	-	71,679	-	72,066	-	72,454	-	77,613

Operating Expense

Labour, materials, contracted supplies and services		71,294		71,679		72,066		72,454		72,846
Contribution to appropriated surplus		-		-		-		-		4,767
Operating Expense Total		71,294		71,679		72,066		72,454		77,613

376 Cortes Island Refuse Collection

Operating Revenue

Sales of services	-	73,592	-	73,592	-	73,592	-	73,592
Transfers from accumulated surplus	-	32,000	-	2,909	-	4,224	-	5,858
Operating Revenue Total	-	105,592	-	76,501	-	77,816	-	79,450

Operating Expense

Labour, materials, contracted supplies and services		75,190		76,501		77,816		79,450
Contribution to appropriated surplus		30,402		-		-		-
Operating Expense Total		105,592		76,501		77,816		79,450

500 Planning

Operating Revenue

Property value tax requisition	-	564,941	-	735,702	-	748,529	-	771,068
Grants in lieu of taxes	-	1,100	-	1,100	-	1,100	-	1,100
Conditional transfers	-	70,000	-	-	-	-	-	-
Other revenue from own sources	-	40,300	-	40,800	-	40,800	-	40,800
Transfers from accumulated surplus	-	300,078	-	-	-	-	-	-
Operating Revenue Total	-	976,419	-	777,602	-	790,429	-	812,968

Operating Expense

Labour, materials, contracted supplies and services		816,419		772,602		785,429		807,968
Transfers to capital fund		155,000		-		-		-
Transfers to reserves		5,000		5,000		5,000		5,000
Operating Expense Total		976,419		777,602		790,429		812,968

Capital Sources of Revenue

Transfers from operating fund	-	155,000	-	-	-	-	-	-
Transfers from reserves	-	15,000	-	-	-	-	-	-
Capital Sources of Revenue Total	-	170,000	-	-	-	-	-	-

Capital Expense

Capital expenditure		170,000		-		-		-
Capital Expense Total		170,000		-		-		-

510 Planning (Non Part 26)

Operating Revenue

Property value tax requisition	-	250	-	260	-	260	-	261
Transfers from accumulated surplus	-	2,010	-	-	-	-	-	-
Operating Revenue Total	-	2,260	-	260	-	260	-	261

Operating Expense

Labour, materials, contracted supplies and services		2,260		260		260		261
Operating Expense Total		2,260		260		260		261

533 House Numbering Area D

Operating Revenue

Property value tax requisition	-	495	-	499	-	502	-	507
Transfers from accumulated surplus	-	1	-	-	-	-	-	-
Operating Revenue Total	-	496	-	499	-	502	-	507

Operating Expense

Labour, materials, contracted supplies and services		496		499		502		507
Operating Expense Total		496		499		502		507

534 House Numbering Area A Sayward

Operating Revenue

Property value tax requisition	-	266	-	271	-	274	-	279
Transfers from accumulated surplus	-	2	-	-	-	-	-	-
Operating Revenue Total	-	268	-	271	-	274	-	279

Operating Expense

Labour, materials, contracted supplies and services		268		271		274		279
Operating Expense Total		268		271		274		279

535 House Numbering Area B

Operating Revenue

Property value tax requisition	-	395	-	398	-	401	-	406
Operating Revenue Total	-	395	-	398	-	401	-	406

Operating Expense

Labour, materials, contracted supplies and services		395		398		401		406
Operating Expense Total		395		398		401		406

536 House Numbering Area C

Operating Revenue

Property value tax requisition	-	392	-	398	-	401	-	404	-	406
Transfers from accumulated surplus	-	3	-	-	-	-	-	-	-	-
Operating Revenue Total	-	395	-	398	-	401	-	404	-	406

Operating Expense

Labour, materials, contracted supplies and services		395		398		401		404		406
Operating Expense Total		395		398		401		404		406

554 Economic Development - Area A Sayward

Operating Revenue

Property value tax requisition	-	500	-	584	-	590	-	597	-	603
Other revenue from own sources	-	2,250	-	2,250	-	2,250	-	2,250	-	2,250
Transfers from accumulated surplus	-	409	-	-	-	-	-	-	-	-
Operating Revenue Total	-	3,159	-	2,834	-	2,840	-	2,847	-	2,853

Operating Expense

Labour, materials, contracted supplies and services		577		584		590		597		603
Contribution to appropriated surplus		2,582		2,250		2,250		2,250		2,250
Operating Expense Total		3,159		2,834		2,840		2,847		2,853

555 Economic Development - Area 'C'

Operating Revenue

Property value tax requisition	-	32,006	-	40,704	-	40,717	-	40,732	-	40,745
Transfers from accumulated surplus	-	21,346	-	-	-	-	-	-	-	-
Operating Revenue Total	-	53,352	-	40,704	-	40,717	-	40,732	-	40,745

Operating Expense

Labour, materials, contracted supplies and services		53,352		40,704		40,717		40,732		40,745
Operating Expense Total		53,352		40,704		40,717		40,732		40,745

614 Community Parks Area D

Operating Revenue

Property value tax requisition	-	195,419	-	211,173	-	213,330	-	215,496	-	217,688
Transfers from accumulated surplus	-	65,000	-	-	-	-	-	-	-	-
Operating Revenue Total	-	260,419	-	211,173	-	213,330	-	215,496	-	217,688

Operating Expense

Labour, materials, contracted supplies and services		240,419		191,173		193,330		195,496		197,688
Transfers to reserves		20,000		20,000		20,000		20,000		20,000
Operating Expense Total		260,419		211,173		213,330		215,496		217,688

Capital Sources of Revenue

Conditional transfers	-	54,880	-	-	-	-	-	-	-	-
Transfers from reserves	-	33,433	-	-	-	-	-	-	-	-
Capital Sources of Revenue Total	-	88,313	-	-	-	-	-	-	-	-

Capital Expense

Capital expenditure		88,313		-		-		-		-
Capital Expense Total		88,313		-		-		-		-

617 Community Parks Area B

Operating Revenue

Conditional transfers	-	10,000	-	-	-	-	-	-	-	-
Property value tax requisition	-	150,799	-	154,725	-	154,568	-	158,593	-	160,311
Transfers from accumulated surplus	-	1,600	-	-	-	-	-	-	-	-
Transfers from reserves	-	4,000	-	4,000	-	4,000	-	4,000	-	4,000
Operating Revenue Total	-	166,399	-	158,725	-	158,568	-	162,593	-	164,311

Operating Expense

Labour, materials, contracted supplies and services		123,436		116,943		138,568		142,593		144,311
Debt interest payments		2,000		819		-		-		-
Debt principal payments		40,963		40,963		-		-		-
Transfers to reserves		-		-		20,000		20,000		20,000
Operating Expense Total		166,399		158,725		158,568		162,593		164,311

Capital Sources of Revenue

Transfers from reserves	-	56,618	-	-	-	-	-	-	-	-
Capital Sources of Revenue Total	-	56,618	-	-	-	-	-	-	-	-

Capital Expense

Capital expenditure		56,618		-		-		-		-
Capital Expense Total		56,618		-		-		-		-

618 Community Parks Area C

Operating Revenue

Property value tax requisition	-	170,000	-	180,000	-	180,000	-	180,000	-	180,000
Other revenue from own sources	-	2,663	-	2,663	-	2,663	-	2,663	-	2,663
Transfers from accumulated surplus	-	44,000	-	-	-	-	-	-	-	-
Transfers from reserves	-	4,314	-	3,957	-	-	-	-	-	-
Operating Revenue Total	-	220,977	-	186,620	-	182,663	-	182,663	-	182,663

Operating Expense

Labour, materials, contracted supplies and services	199,673	167,017	163,845	165,676	167,529
Contribution to appropriated surplus	10,000	10,000	10,000	10,000	10,000
Transfers to reserves	11,304	9,603	8,818	6,987	5,134
Operating Expense Total	220,977	186,620	182,663	182,663	182,663

Capital Sources of Revenue

Transfers from reserves	-	102,100	-	-	-	-
Capital Sources of Revenue Total	-	102,100	-	-	-	-

Capital Expense

Capital expenditure	102,100	-	-	-	-
Capital Expense Total	102,100	-	-	-	-

630 Vancouver Island Regional Library

Operating Revenue

Property value tax requisition	-	496,161	-	507,974	-	522,491	-	537,385	-	552,666
Transfers from accumulated surplus	-	2,542	-	-	-	-	-	-	-	-
Operating Revenue Total	-	498,703	-	507,974	-	522,491	-	537,385	-	552,666

Operating Expense

Labour, materials, contracted supplies and services	498,703	507,974	522,491	537,385	552,666
Operating Expense Total	498,703	507,974	522,491	537,385	552,666

640 Strathcona Gardens

Operating Revenue

Property value tax requisition	-	5,372,214	-	5,390,765	-	5,585,949	-	5,585,949	-	5,585,949
Grants in lieu of taxes	-	33,000	-	33,000	-	33,000	-	33,000	-	33,000
Other revenue from own sources	-	8,877	-	8,877	-	8,877	-	8,877	-	8,877
Sales of services	-	1,673,990	-	1,533,630	-	1,535,630	-	1,535,630	-	1,535,630
Transfers from accumulated surplus	-	411,000	-	-	-	-	-	-	-	-
Transfers from reserves	-	-	-	-	-	-	-	-	-	68,748
Operating Revenue Total	-	7,499,081	-	6,966,272	-	7,163,456	-	7,163,456	-	7,232,204

Operating Expense

Labour, materials, contracted supplies and services	6,027,184	5,770,077	5,930,257	5,969,833	6,368,998
Debt interest payments	1,973	-	-	44,355	39,427
Debt principal payments	65,760	-	-	657,113	657,113
Transfers to capital fund	166,300	8,100	45,104	250,000	-
Transfers to reserves	1,237,864	1,188,095	1,188,095	242,155	166,666
Operating Expense Total	7,499,081	6,966,272	7,163,456	7,163,456	7,232,204

Capital Sources of Revenue

Conditional transfers	-	-	-	14,538,333	-	-
Proceeds from borrowing	-	-	-	1,971,339	-	-
Transfers from operating fund	-	166,300	-	8,100	-	45,104
Transfers from reserves	-	688,681	-	195,500	-	5,582,424
Capital Sources of Revenue Total	-	854,981	-	203,600	-	22,137,200

Capital Expense

Capital expenditure	854,981	203,600	22,137,200	250,000	140,000
Capital Expense Total	854,981	203,600	22,137,200	250,000	140,000

677 Kyuquot Community Hall

Operating Revenue

Property value tax requisition	-	495	-	495	-	495	-	495	-	495
Transfers from accumulated surplus	-	291	-	-	-	-	-	-	-	-
Operating Revenue Total	-	786	-	495	-	495	-	495	-	495

Operating Expense

Labour, materials, contracted supplies and services	786	495	495	495	495
Operating Expense Total	786	495	495	495	495

680 Sayward Valley Recreation & Community Hall Local Service Area

Operating Revenue

Property value tax requisition	-	20,000	-	25,000	-	25,000	-	25,000	-	25,000
Transfers from accumulated surplus	-	11,372		-		-		-		-
Operating Revenue Total	-	31,372	-	25,000	-	25,000	-	25,000	-	25,000

Operating Expense

Labour, materials, contracted supplies and services		24,006		23,991		23,975		23,959		23,971
Contribution to appropriated surplus		7,366		1,009		1,025		1,041		1,029
Operating Expense Total		31,372		25,000		25,000		25,000		25,000

685 Quadra Island Community Hall Subsidy Local Service Area

Operating Revenue

Property value tax requisition	-	130,018	-	130,018	-	130,018	-	130,018	-	130,018
Grants in lieu of taxes	-	400	-	400	-	400	-	400	-	400
Transfers from accumulated surplus	-	17,013		-		-		-		-
Operating Revenue Total	-	147,431	-	130,418	-	130,418	-	130,418	-	130,418

Operating Expense

Labour, materials, contracted supplies and services		145,712		125,750		125,788		125,826		125,864
Transfers to reserves		1,719		4,668		4,630		4,592		4,554
Operating Expense Total		147,431		130,418		130,418		130,418		130,418

Capital Sources of Revenue

Conditional transfers	-	493,020		-		-		-		-
Capital Sources of Revenue Total	-	493,020		-		-		-		-

Capital Expense

Capital expenditure		493,020		-		-		-		-
Capital Expense Total		493,020		-		-		-		-

697 Heritage Conservation - Area B

Operating Revenue

Property value tax requisition	-	1,270	-	1,270	-	1,270	-	1,270	-	1,270
Transfers from accumulated surplus	-	2,174		-		-		-		-
Operating Revenue Total	-	3,444	-	1,270	-	1,270	-	1,270	-	1,270

Operating Expense

Labour, materials, contracted supplies and services		1,266		1,270		1,270		1,270		1,270
Transfers to reserves		2,178		-		-		-		-
Operating Expense Total		3,444		1,270		1,270		1,270		1,270

698 Heritage Conservation - Area C

Operating Revenue

Property value tax requisition	-	1,270	-	1,270	-	1,270	-	1,270	-	1,270
Transfers from accumulated surplus	-	2,559		-		-		-		-
Operating Revenue Total	-	3,829	-	1,270	-	1,270	-	1,270	-	1,270

Operating Expense

Labour, materials, contracted supplies and services		3,829		1,270		1,270		1,270		1,270
Operating Expense Total		3,829		1,270		1,270		1,270		1,270

750 Electoral Area D Street Lighting Service

Operating Revenue

Property value tax requisition	-	35,757	-	36,642	-	37,711	-	38,779	-	39,848
Other revenue from own sources	-	360	-	360	-	360	-	360	-	360
Operating Revenue Total	-	36,117	-	37,002	-	38,071	-	39,139	-	40,208

Operating Expense

Labour, materials, contracted supplies and services		35,933		37,002		38,071		39,139		40,208
Deficit prior year		184		-		-		-		-
Operating Expense Total		36,117		37,002		38,071		39,139		40,208

770 Electoral Area C Street Lighting Service

Operating Revenue

Property value tax requisition	-	7,086	-	7,584	-	7,797	-	8,009	-	8,222
Transfers from accumulated surplus	-	286		-		-		-		-
Operating Revenue Total	-	7,372	-	7,584	-	7,797	-	8,009	-	8,222

Operating Expense

Labour, materials, contracted supplies and services		7,372		7,584		7,797		8,009		8,222
Operating Expense Total		7,372		7,584		7,797		8,009		8,222

785 Transit - Area D

Operating Revenue

Property value tax requisition	-	150,645	-	163,139	-	166,179	-	169,794	-	172,969
Transfers from accumulated surplus	-	22,469		-		-		-		-
Operating Revenue Total	-	173,114	-	163,139	-	166,179	-	169,794	-	172,969

Operating Expense

Labour, materials, contracted supplies and services		173,114		158,139		161,179		164,794		167,969
Contribution to appropriated surplus		-		5,000		5,000		5,000		5,000
Operating Expense Total		173,114		163,139		166,179		169,794		172,969

790 Oyster River Bank Protection Local Service Area

Operating Revenue

Property value tax requisition	-	18,000	-	18,000	-	18,000	-	18,000	-	18,000
Transfers from accumulated surplus	-	12,414		-		-		-		-
Operating Revenue Total	-	30,414	-	18,000	-	18,000	-	18,000	-	18,000

Operating Expense

Labour, materials, contracted supplies and services		30,414		14,359		14,639		14,900		15,164
Contribution to appropriated surplus		-		3,641		3,361		3,100		2,836
Operating Expense Total		30,414		18,000		18,000		18,000		18,000