



BYLAW NO. 107

A BYLAW TO ADOPT THE 2011 TO 2015 FINANCIAL PLAN AND CAPITAL EXPENDITURE PROGRAM

WHEREAS every regional district must annually adopt a financial plan, by bylaw, which covers the current year and the ensuing four years;

AND WHEREAS the Strathcona Regional District wishes to adopt a financial plan which reflects its corporate priorities for the period 2011 to 2015;

AND WHEREAS a public consultation process regarding the 2011 to 2015 financial plan has been completed;

NOW THEREFORE the Board of Directors of the Strathcona Regional District, in open meeting assembled, enacts as follows:

Financial Plan

1. Schedule A (Consolidated Revenue), Schedule B (Consolidated Expense), Schedule C (Capital Expense and Sources of Revenue) and Schedule D (Revenue and Expense by Service), all of which are attached hereto and form an integral part of this bylaw, are hereby designated and adopted as the financial plan and capital expenditure program for the period commencing January 1, 2011 and terminating on December 31, 2015.

Title

2. This bylaw may be cited for all purposes as Bylaw No. 107, being 2011 to 2015 Financial Plan and Capital Expenditure Program.

READ A FIRST TIME ON THE 24th DAY OF MARCH, 2011

READ A SECOND TIME ON THE 24th DAY OF MARCH, 2011

READ A THIRD TIME ON THE 24th DAY OF MARCH, 2011

RECONSIDERED, FINALLY PASSED AND ADOPTED ON THE 24th DAY OF MARCH, 2011



Chair



Corporate Officer



**2011-2015 Financial Plan
Consolidated Revenue**

Schedule A

Sources of revenue	2011	2012	2013	2014	2015
	\$	\$	\$	\$	\$
Frontage and parcel taxes	17,933	85,425	85,478	85,535	85,591
Property value tax requisition	6,620,448	7,986,751	8,117,048	8,170,377	8,313,865
Grants in lieu of taxes	82,829	83,524	84,219	84,830	84,830
Conditional transfers	1,417,326	2,944,556	197,500	197,500	197,500
Sales of services	1,612,779	1,831,112	2,065,298	2,074,876	2,061,446
Other revenue from own sources	673,926	679,763	698,085	710,117	721,361
Proceeds from borrowing	1,594,457	3,611,005	-	-	-
Debt recoveries - member municipalities	2,711,308	2,654,812	2,500,322	2,051,882	1,067,698
Transfers from reserves	218,977	36,550	115,700	10,500	46,000
Transfers from accumulated surplus	1,859,554	40,000	20,000	31,971	-
	16,809,537	19,953,498	13,883,650	13,417,588	12,578,291



2011-2015 Financial Plan Consolidated Expense

Schedule B

Expense by function	2011 \$	2012 \$	2013 \$	2014 \$	2015 \$
General government services					
Labour, materials, contracted supplies and services	2,292,123	2,031,405	2,045,818	2,114,148	2,103,567
Contribution to appropriated surplus	26,948	39,444	33,420	20,522	30,509
Transfers to reserves	62,500	62,500	62,500	62,500	62,500
	<u>2,381,571</u>	<u>2,133,349</u>	<u>2,141,738</u>	<u>2,197,170</u>	<u>2,196,576</u>
Protective services					
Labour, materials, contracted supplies and services	1,229,628	1,191,042	1,205,043	1,218,803	1,231,802
Debt interest payments	761	5,641	4,392	3,183	1,950
Debt principal payments	54,531	70,688	59,888	61,097	62,330
Contribution to appropriated surplus	7,213	8,110	11,093	9,075	9,260
Transfers to reserves	40,847	12,644	19,843	17,199	15,538
	<u>1,332,980</u>	<u>1,288,125</u>	<u>1,300,259</u>	<u>1,309,357</u>	<u>1,320,880</u>
Environmental health services					
Labour, materials, contracted supplies and services	832,700	808,640	859,588	862,878	866,115
Deficit prior year	173	-	-	-	-
Debt interest payments	7,440	47,440	140,880	140,880	140,880
Debt principal payments	5,081	31,946	94,704	94,704	94,704
Contribution to appropriated surplus	19,488	10,302	8,278	7,191	6,014
Transfers to reserves	13,500	13,500	27,006	26,740	26,469
	<u>878,382</u>	<u>911,828</u>	<u>1,130,456</u>	<u>1,132,393</u>	<u>1,134,182</u>
Development services					
Labour, materials, contracted supplies and services	697,980	751,776	696,948	706,362	717,877
Contribution to appropriated surplus	11,119	4,896	6,154	5,666	4,078
Transfers to reserves	5,000	5,000	5,000	5,000	5,000
	<u>714,099</u>	<u>761,672</u>	<u>708,102</u>	<u>717,028</u>	<u>726,955</u>
Parks, recreation and culture					
Labour, materials, contracted supplies and services	4,958,881	5,085,180	5,252,998	5,308,391	5,370,279
Debt interest payments	22,000	17,095	106,755	101,555	96,355
Debt principal payments	274,000	160,000	223,711	223,711	223,711
Transfers to reserves	220,118	354,840	116,701	106,527	118,606
	<u>5,474,999</u>	<u>5,617,115</u>	<u>5,700,165</u>	<u>5,740,184</u>	<u>5,808,951</u>
Transportation and transit					
Labour, materials, contracted supplies and services	161,130	161,351	164,297	164,493	167,202
Deficit prior year	7,163	-	-	-	-
Debt interest payments	5,143	3,988	2,832	2,832	2,832
Debt principal payments	2,359	2,359	1,186	1,186	1,186
Transfers to reserves	6,053	4,188	6,293	9,063	8,829
	<u>181,848</u>	<u>171,886</u>	<u>174,608</u>	<u>177,574</u>	<u>180,049</u>
Debt payments for member municipalities					
Debt interest payments	1,358,209	1,340,256	1,258,075	891,764	373,755
Debt principal payments	1,353,099	1,314,556	1,242,247	1,160,118	693,943
	<u>2,711,308</u>	<u>2,654,812</u>	<u>2,500,322</u>	<u>2,051,882</u>	<u>1,067,698</u>
Capital expenses (Schedule C)	<u>3,134,350</u>	<u>6,414,711</u>	<u>228,000</u>	<u>92,000</u>	<u>143,000</u>
	<u><u>16,809,537</u></u>	<u><u>19,953,498</u></u>	<u><u>13,883,650</u></u>	<u><u>13,417,588</u></u>	<u><u>12,578,291</u></u>



2011-2015 Financial Plan
Capital Expense and Sources of Revenue

Schedule C

	2011	2012	2013	2014	2015
	\$	\$	\$	\$	\$
Capital sources of revenue					
Conditional transfers	1,109,552	2,752,056	-	-	-
Proceeds from borrowing	1,594,457	3,611,005	-	-	-
Transfers from operating fund	235,842	25,000	125,000	92,000	97,000
Transfers from reserves	194,499	26,650	103,000	-	46,000
	<u>3,134,350</u>	<u>6,414,711</u>	<u>228,000</u>	<u>92,000</u>	<u>143,000</u>
Capital expense by function					
General government services	60,000	25,000	25,000	25,000	25,000
Protective services	-	300,000	-	-	-
Environmental health services	1,930,191	4,165,861	-	-	-
Parks, recreation and culture	1,144,159	1,923,850	203,000	67,000	118,000
	<u>3,134,350</u>	<u>6,414,711</u>	<u>228,000</u>	<u>92,000</u>	<u>143,000</u>

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
100	Member Municipality Administration					
	Operating Revenue					
	Property value tax requisition	-190,423	-226,000	-226,000	-228,000	-232,000
	Grants in lieu of taxes	-400	-400	-400	-400	-400
	Transfers from accumulated surplus	-36,957	-	-	-	-
	Operating Revenue Total	-227,780	-226,400	-226,400	-228,400	-232,400
	Operating Expense					
	Labour, materials, contracted supplies and services	220,832	223,175	225,523	227,878	231,494
	Contribution to appropriated surplus	6,948	3,225	877	522	906
	Operating Expense Total	227,780	226,400	226,400	228,400	232,400
110	Administration and General Government					
	Operating Revenue					
	Property value tax requisition	-514,816	-559,228	-565,150	-574,942	-585,418
	Conditional transfers	-235,000	-185,000	-190,000	-190,000	-190,000
	Grants in lieu of taxes	-51,122	-51,122	-51,122	-51,122	-51,122
	Other revenue from own sources	-577,376	-587,898	-599,144	-610,092	-621,256
	Transfers from accumulated surplus	-200,000	-	-	-	-
	Operating Revenue Total	-1,578,314	-1,383,248	-1,405,416	-1,426,156	-1,447,796
	Operating Expense					
	Labour, materials, contracted supplies and services	1,435,814	1,275,748	1,297,916	1,318,656	1,340,296
	Transfers to capital fund	60,000	25,000	25,000	25,000	25,000
	Contribution to appropriated surplus	20,000	20,000	20,000	20,000	20,000
	Transfers to reserves	62,500	62,500	62,500	62,500	62,500
	Operating Expense Total	1,578,314	1,383,248	1,405,416	1,426,156	1,447,796
	Capital Sources of Revenue					
	Transfers from operating fund	-60,000	-25,000	-25,000	-25,000	-25,000
	Capital Sources of Revenue Total	-60,000	-25,000	-25,000	-25,000	-25,000
	Capital Expense					
	Capital expenditure	60,000	25,000	25,000	25,000	25,000
	Capital Expense Total	60,000	25,000	25,000	25,000	25,000
120	Grant in Aid Area A					
	Operating Revenue					
	Property value tax requisition	-9,250	-9,250	-9,250	-9,250	-9,250
	Transfers from accumulated surplus	-1,907	-	-	-	-
	Operating Revenue Total	-11,157	-9,250	-9,250	-9,250	-9,250



2011-2015 Financial Plan
Revenue and Expense by Service

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
120	Operating Expense					
	Labour, materials, contracted supplies and services	11,157	9,250	9,250	9,250	9,250
	Operating Expense Total	11,157	9,250	9,250	9,250	9,250
123	Grant In Aid Area D					
	Operating Revenue					
	Property value tax requisition	-50,000	-44,716	-44,730	-44,744	-44,759
	Transfers from accumulated surplus	-177	-	-	-	-
	Operating Revenue Total	-50,177	-44,716	-44,730	-44,744	-44,759
	Operating Expense					
	Labour, materials, contracted supplies and services	50,177	44,716	44,730	44,744	44,759
	Operating Expense Total	50,177	44,716	44,730	44,744	44,759
126	Grant In Aid Area B					
	Operating Revenue					
	Property value tax requisition	-25,000	-15,393	-15,396	-15,399	-15,402
	Transfers from accumulated surplus	-2,166	-	-	-	-
	Operating Revenue Total	-27,166	-15,393	-15,396	-15,399	-15,402
	Operating Expense					
	Labour, materials, contracted supplies and services	27,166	15,393	15,396	15,399	15,402
	Operating Expense Total	27,166	15,393	15,396	15,399	15,402
127	Grant In Aid Area C					
	Operating Revenue					
	Property value tax requisition	-	-15,000	-15,000	-15,000	-15,000
	Transfers from accumulated surplus	-22,422	-	-	-	-
	Operating Revenue Total	-22,422	-15,000	-15,000	-15,000	-15,000
	Operating Expense					
	Labour, materials, contracted supplies and services	22,422	15,000	15,000	15,000	15,000
	Operating Expense Total	22,422	15,000	15,000	15,000	15,000
130	Electoral Areas Expenditure & Election Services					
	Operating Revenue					
	Property value tax requisition	-271,621	-384,724	-370,928	-371,632	-377,351
	Grants in lieu of taxes	-600	-600	-600	-600	-600
	Transfers from accumulated surplus	-129,435	-	-	-31,971	-
	Operating Revenue Total	-401,656	-385,324	-371,528	-404,203	-377,951
	Operating Expense					
	Labour, materials, contracted supplies and services	401,656	369,105	358,985	404,203	368,348

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
130	Contribution to appropriated surplus	-	16,219	12,543	-	9,603
	Operating Expense Total	401,656	385,324	371,528	404,203	377,951
150	Feasibility Studies - Regional					
	Operating Revenue					
	Property value tax requisition	-	-25,376	-25,376	-25,376	-25,376
	Transfers from accumulated surplus	-42,405	-	-	-	-
	Operating Revenue Total	-42,405	-25,376	-25,376	-25,376	-25,376
	Operating Expense					
	Labour, materials, contracted supplies and services	42,405	25,376	25,376	25,376	25,376
	Operating Expense Total	42,405	25,376	25,376	25,376	25,376
151	Feasibility Studies - Electoral Area A					
	Operating Revenue					
	Property value tax requisition	-	-2,500	-2,500	-2,500	-2,500
	Transfers from accumulated surplus	-7,082	-	-	-	-
	Operating Revenue Total	-7,082	-2,500	-2,500	-2,500	-2,500
	Operating Expense					
	Labour, materials, contracted supplies and services	7,082	2,500	2,500	2,500	2,500
	Operating Expense Total	7,082	2,500	2,500	2,500	2,500
154	Feasibility Studies - Electoral Area D					
	Operating Revenue					
	Property value tax requisition	90,000	-40,142	-40,142	-40,142	-40,142
	Transfers from accumulated surplus	-130,928	-	-	-	-
	Operating Revenue Total	-40,928	-40,142	-40,142	-40,142	-40,142
	Operating Expense					
	Labour, materials, contracted supplies and services	40,928	40,142	40,142	40,142	40,142
	Operating Expense Total	40,928	40,142	40,142	40,142	40,142
157	Feasibility Studies - Electoral Area B					
	Operating Revenue					
	Property value tax requisition	-	-2,500	-2,500	-2,500	-2,500
	Transfers from accumulated surplus	-19,824	-	-	-	-
	Operating Revenue Total	-19,824	-2,500	-2,500	-2,500	-2,500
	Operating Expense					
	Labour, materials, contracted supplies and services	19,824	2,500	2,500	2,500	2,500
	Operating Expense Total	19,824	2,500	2,500	2,500	2,500



2011-2015 Financial Plan
Revenue and Expense by Service

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
158	Feasibility Studies - Electoral Area C					
	Operating Revenue					
	Property value tax requisition	-	-8,500	-8,500	-8,500	-8,500
	Transfers from accumulated surplus	-12,660	-	-	-	-
	Operating Revenue Total	-12,660	-8,500	-8,500	-8,500	-8,500
	Operating Expense					
	Labour, materials, contracted supplies and services	12,660	8,500	8,500	8,500	8,500
	Operating Expense Total	12,660	8,500	8,500	8,500	8,500
190	Member Municipality Debt					
	Operating Revenue					
	Debt recoveries - member municipalities	-2,711,308	-2,654,812	-2,500,322	-2,051,882	-1,067,698
	Operating Revenue Total	-2,711,308	-2,654,812	-2,500,322	-2,051,882	-1,067,698
	Operating Expense					
	Debt interest payments	1,358,209	1,340,256	1,258,075	891,764	373,755
	Debt principal payments	1,353,099	1,314,556	1,242,247	1,160,118	693,943
	Operating Expense Total	2,711,308	2,654,812	2,500,322	2,051,882	1,067,698
210	Campbell River Fire Protection Specified Area					
	Operating Revenue					
	Property value tax requisition	-286,740	-289,000	-289,000	-289,000	-290,000
	Transfers from accumulated surplus	-6,000	-	-	-	-
	Operating Revenue Total	-292,740	-289,000	-289,000	-289,000	-290,000
	Operating Expense					
	Labour, materials, contracted supplies and services	292,740	289,000	289,000	289,000	290,000
	Operating Expense Total	292,740	289,000	289,000	289,000	290,000
240	York Road Fire Protection Local Service Area					
	Operating Revenue					
	Property value tax requisition	1,170	-	-	-	-
	Transfers from accumulated surplus	-1,170	-	-	-	-
	Operating Revenue Total	-	-	-	-	-
245	Sayward Valley Fire Protection Local Service Area					
	Operating Revenue					
	Property value tax requisition	-85,000	-90,000	-90,000	-90,000	-90,000
	Other revenue from own sources	-453	-562	-573	-584	-584
	Sales of services	-13,135	-6,025	-	-	-
	Transfers from accumulated surplus	-17,063	-	-	-	-
	Operating Revenue Total	-115,651	-96,587	-90,573	-90,584	-90,584



2011-2015 Financial Plan
Revenue and Expense by Service

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
245	Operating Expense					
	Labour, materials, contracted supplies and services	77,395	72,065	75,284	76,482	77,852
	Debt interest payments	520	65	-	-	-
	Debt principal payments	25,755	11,985	-	-	-
	Contribution to appropriated surplus	2,829	2,879	3,038	3,256	3,321
	Transfers to reserves	9,152	9,593	12,251	10,846	9,411
	Operating Expense Total	115,651	96,587	90,573	90,584	90,584
250	South Cortes Island Fire Local Service Area					
	Operating Revenue					
	Property value tax requisition	-169,178	-192,500	-197,500	-197,500	-197,500
	Sales of services	-4,180	-4,500	-4,500	-4,500	-4,500
	Transfers from accumulated surplus	-8,642	-	-	-	-
	Operating Revenue Total	-182,000	-197,000	-202,000	-202,000	-202,000
	Operating Expense					
	Labour, materials, contracted supplies and services	121,288	129,670	130,128	131,367	131,593
	Debt interest payments	241	5,576	4,392	3,183	1,950
	Debt principal payments	28,776	58,703	59,888	61,097	62,330
	Transfers to reserves	31,695	3,051	7,592	6,353	6,127
	Operating Expense Total	182,000	197,000	202,000	202,000	202,000
	Capital Sources of Revenue					
	Proceeds from borrowing	-	-300,000	-	-	-
	Capital Sources of Revenue Total	-	-300,000	-	-	-
	Capital Expense					
	Capital expenditure	-	300,000	-	-	-
	Capital Expense Total	-	300,000	-	-	-
255	North Quadra Island Assistance Response					
	Operating Revenue					
	Property value tax requisition	-252	-500	-500	-500	-500
	Transfers from accumulated surplus	-236	-	-	-	-
	Operating Revenue Total	-488	-500	-500	-500	-500
	Operating Expense					
	Labour, materials, contracted supplies and services	488	500	500	500	500
	Operating Expense Total	488	500	500	500	500
260	Search & Rescue - Area D					
	Operating Revenue					
	Property value tax requisition	-1,708	-1,760	-1,760	-1,760	-1,760



2011-2015 Financial Plan
Revenue and Expense by Service

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
260	Transfers from accumulated surplus	-52	-	-	-	-
	Operating Revenue Total	-1,760	-1,760	-1,760	-1,760	-1,760
	Operating Expense					
	Labour, materials, contracted supplies and services	1,760	1,760	1,760	1,760	1,760
	Operating Expense Total	1,760	1,760	1,760	1,760	1,760
261	Search & Rescue - Area A Sayward					
	Operating Revenue					
	Transfers from accumulated surplus	-719	-	-	-	-
	Operating Revenue Total	-719	-	-	-	-
	Operating Expense					
	Labour, materials, contracted supplies and services	719	-	-	-	-
	Operating Expense Total	719	-	-	-	-
262	Search & Rescue - Area B					
	Operating Revenue					
	Property value tax requisition	-1,649	-2,330	-2,330	-2,330	-2,330
	Transfers from accumulated surplus	-674	-	-	-	-
	Operating Revenue Total	-2,323	-2,330	-2,330	-2,330	-2,330
	Operating Expense					
	Labour, materials, contracted supplies and services	2,323	2,330	2,330	2,330	2,330
	Operating Expense Total	2,323	2,330	2,330	2,330	2,330
263	Search & Rescue - Area C					
	Operating Revenue					
	Property value tax requisition	-566	-820	-820	-820	-820
	Transfers from accumulated surplus	-254	-	-	-	-
	Operating Revenue Total	-820	-820	-820	-820	-820
	Operating Expense					
	Labour, materials, contracted supplies and services	820	820	820	820	820
	Operating Expense Total	820	820	820	820	820
271	EA A Kyuquot Nookta Emergency Program Extended Service					
	Operating Revenue					
	Property value tax requisition	-	-1,000	-1,000	-1,000	-1,000
	Transfers from accumulated surplus	-3,368	-	-	-	-
	Operating Revenue Total	-3,368	-1,000	-1,000	-1,000	-1,000
	Operating Expense					
	Labour, materials, contracted supplies and services	3,368	1,000	1,000	1,000	1,000
	Operating Expense Total	3,368	1,000	1,000	1,000	1,000



2011-2015 Financial Plan
Revenue and Expense by Service

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
272	Strathcona Emergency Program					
	Operating Revenue					
	Property value tax requisition	-125,500	-160,000	-160,000	-162,000	-162,000
	Conditional transfers	-36,031	-7,500	-7,500	-7,500	-7,500
	Transfers from accumulated surplus	-39,097	-	-	-	-
	Operating Revenue Total	-200,628	-167,500	-167,500	-169,500	-169,500
	Operating Expense					
	Labour, materials, contracted supplies and services	198,041	166,515	167,500	169,500	169,500
	Contribution to appropriated surplus	2,587	985	-	-	-
	Operating Expense Total	200,628	167,500	167,500	169,500	169,500
275	911 Answering Service					
	Operating Revenue					
	Property value tax requisition	-327,322	-346,127	-353,044	-360,100	-367,297
	Transfers from accumulated surplus	-12,023	-	-	-	-
	Operating Revenue Total	-339,345	-346,127	-353,044	-360,100	-367,297
	Operating Expense					
	Labour, materials, contracted supplies and services	339,345	346,127	353,044	360,100	367,297
	Operating Expense Total	339,345	346,127	353,044	360,100	367,297
285	Building Inspection					
	Operating Revenue					
	Property value tax requisition	-72,338	-103,500	-109,500	-109,500	-111,900
	Grants in lieu of taxes	-10	-10	-10	-10	-10
	Other revenue from own sources	-23,300	-23,300	-23,300	-23,300	-23,300
	Sales of services	-2,500	-2,500	-2,500	-2,500	-2,500
	Transfers from accumulated surplus	-34,065	-	-	-	-
	Operating Revenue Total	-132,213	-129,310	-135,310	-135,310	-137,710
	Operating Expense					
	Labour, materials, contracted supplies and services	130,416	125,064	127,255	129,491	131,771
	Contribution to appropriated surplus	1,797	4,246	8,055	5,819	5,939
	Operating Expense Total	132,213	129,310	135,310	135,310	137,710
290	Electoral Area D Animal Control					
	Operating Revenue					
	Property value tax requisition	-45,070	-54,400	-54,630	-54,660	-55,585
	Transfers from accumulated surplus	-8,500	-	-	-	-
	Operating Revenue Total	-53,570	-54,400	-54,630	-54,660	-55,585



2011-2015 Financial Plan
Revenue and Expense by Service

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
290	Operating Expense					
	Labour, materials, contracted supplies and services	53,570	54,400	54,630	54,660	55,585
	Operating Expense Total	53,570	54,400	54,630	54,660	55,585
295	Noise Control					
	Operating Revenue					
	Property value tax requisition	-	-1,000	-1,000	-1,000	-1,000
	Transfers from accumulated surplus	-5,772	-	-	-	-
	Operating Revenue Total	-5,772	-1,000	-1,000	-1,000	-1,000
	Operating Expense					
	Labour, materials, contracted supplies and services	5,772	1,000	1,000	1,000	1,000
	Operating Expense Total	5,772	1,000	1,000	1,000	1,000
297	Soil Deposit & Removal Control Extended Service					
	Operating Revenue					
	Property value tax requisition	-55	-	-	-	-
	Transfers from accumulated surplus	-205	-	-	-	-
	Operating Revenue Total	-260	-	-	-	-
	Operating Expense					
	Labour, materials, contracted supplies and services	260	-	-	-	-
	Operating Expense Total	260	-	-	-	-
298	Unightly Premises Extended Service					
	Operating Revenue					
	Property value tax requisition	-	-791	-792	-793	-794
	Transfers from accumulated surplus	-1,323	-	-	-	-
	Operating Revenue Total	-1,323	-791	-792	-793	-794
	Operating Expense					
	Labour, materials, contracted supplies and services	1,323	791	792	793	794
	Operating Expense Total	1,323	791	792	793	794
318	Craig Road Water					
	Operating Revenue					
	Frontage and parcel taxes	-11,324	-11,324	-11,324	-11,324	-11,324
	Sales of services	-4,007	-4,339	-4,348	-4,358	-4,367
	Transfers from accumulated surplus	-859	-	-	-	-
	Operating Revenue Total	-16,190	-15,663	-15,672	-15,682	-15,691
	Operating Expense					
	Labour, materials, contracted supplies and services	4,966	4,439	4,448	4,458	4,467
	Debt interest payments	6,575	6,575	6,575	6,575	6,575

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
318	Debt principal payments	4,649	4,649	4,649	4,649	4,649
	Operating Expense Total	16,190	15,663	15,672	15,682	15,691
319	Electoral Area D Water					
	Operating Revenue					
	Property value tax requisition	-47,255	-208,654	-208,567	-208,478	-208,388
	Conditional transfers	-15,000	-	-	-	-
	Sales of services	-293,920	-293,920	-293,920	-293,920	-293,920
	Transfers from accumulated surplus	-149,000	-	-	-	-
	Operating Revenue Total	-505,175	-502,574	-502,487	-502,398	-502,308
	Operating Expense					
	Labour, materials, contracted supplies and services	491,675	484,013	484,879	485,764	486,666
	Contribution to appropriated surplus	-	5,061	4,108	3,134	2,142
	Transfers to reserves	13,500	13,500	13,500	13,500	13,500
	Operating Expense Total	505,175	502,574	502,487	502,398	502,308
322	Walters Cove Water Supply Local Service Area					
	Operating Revenue					
	Frontage and parcel taxes	-1,884	-1,884	-1,884	-1,884	-1,884
	Transfers from accumulated surplus	-740	-	-	-	-
	Operating Revenue Total	-2,624	-1,884	-1,884	-1,884	-1,884
	Operating Expense					
	Labour, materials, contracted supplies and services	1,327	587	587	587	587
	Debt interest payments	865	865	865	865	865
	Debt principal payments	432	432	432	432	432
	Operating Expense Total	2,624	1,884	1,884	1,884	1,884
331	Quathiaski Cove Sewer					
	Operating Revenue					
	Frontage and parcel taxes	-	-66,865	-66,865	-66,865	-66,865
	Property value tax requisition	-17,246	-	-	-	-
	Conditional transfers	-10,731	-	-	-	-
	Other revenue from own sources	-375	-375	-375	-375	-375
	Sales of services	-51,218	-81,267	-84,973	-85,989	-86,859
	Transfers from reserves	-4,900	-	-	-	-
	Transfers from accumulated surplus	-5,344	-	-	-	-
	Operating Revenue Total	-89,814	-148,507	-152,213	-153,229	-154,099
	Operating Expense					
	Labour, materials, contracted supplies and services	89,814	81,642	85,348	86,364	87,234



2011-2015 Financial Plan
Revenue and Expense by Service

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
331	Debt interest payments	-	40,000	40,000	40,000	40,000
	Debt principal payments	-	26,865	26,865	26,865	26,865
	Operating Expense Total	89,814	148,507	152,213	153,229	154,099
	Capital Sources of Revenue					
	Proceeds from borrowing	-809,050	-	-	-	-
	Capital Sources of Revenue Total	-809,050	-	-	-	-
	Capital Expense					
	Capital expenditure	809,050	-	-	-	-
	Capital Expense Total	809,050	-	-	-	-
333	Northern Area D Sewerage Service					
	Operating Revenue					
	Sales of services	-	-	-215,000	-215,000	-215,000
	Operating Revenue Total	-	-	-215,000	-215,000	-215,000
	Operating Expense					
	Labour, materials, contracted supplies and services	-	-	45,296	45,562	45,833
	Debt interest payments	-	-	93,440	93,440	93,440
	Debt principal payments	-	-	62,758	62,758	62,758
	Transfers to reserves	-	-	13,506	13,240	12,969
	Operating Expense Total	-	-	215,000	215,000	215,000
	Capital Sources of Revenue					
	Conditional transfers	-666,666	-2,752,056	-	-	-
	Proceeds from borrowing	-454,475	-1,413,805	-	-	-
	Capital Sources of Revenue Total	-1,121,141	-4,165,861	-	-	-
	Capital Expense					
	Capital expenditure	1,121,141	4,165,861	-	-	-
	Capital Expense Total	1,121,141	4,165,861	-	-	-
340	Liquid Waste					
	Operating Revenue					
	Property value tax requisition	-	-14,000	-14,000	-14,000	-14,000
	Transfers from accumulated surplus	-25,000	-	-	-	-
	Operating Revenue Total	-25,000	-14,000	-14,000	-14,000	-14,000
	Operating Expense					
	Labour, materials, contracted supplies and services	23,158	11,301	11,447	11,595	11,767
	Contribution to appropriated surplus	1,842	2,699	2,553	2,405	2,233
	Operating Expense Total	25,000	14,000	14,000	14,000	14,000

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
364	Area A Kyuquot Nookta Solid Waste Disposal					
	Operating Revenue					
	Property value tax requisition	-15,000	-20,000	-20,000	-20,000	-20,000
	Other revenue from own sources	-5,000	-	-	-	-
	Operating Revenue Total	-20,000	-20,000	-20,000	-20,000	-20,000
	Operating Expense					
	Labour, materials, contracted supplies and services	19,827	20,000	20,000	20,000	20,000
	Deficit prior year	173	-	-	-	-
	Operating Expense Total	20,000	20,000	20,000	20,000	20,000
368	Sayward and Area A Sayward Refuse Disposal					
	Operating Revenue					
	Property value tax requisition	-13,355	-22,000	-22,000	-22,000	-22,000
	Sales of services	-6,000	-6,000	-6,000	-6,000	-6,000
	Transfers from accumulated surplus	-9,201	-	-	-	-
	Operating Revenue Total	-28,556	-28,000	-28,000	-28,000	-28,000
	Operating Expense					
	Labour, materials, contracted supplies and services	28,556	28,000	28,000	28,000	28,000
	Operating Expense Total	28,556	28,000	28,000	28,000	28,000
370	Solid Waste Local Service - Sayward Valley					
	Operating Revenue					
	Sales of services	-37,200	-37,200	-37,200	-37,200	-37,200
	Transfers from accumulated surplus	-11,142	-	-	-	-
	Operating Revenue Total	-48,342	-37,200	-37,200	-37,200	-37,200
	Operating Expense					
	Labour, materials, contracted supplies and services	36,342	37,200	37,200	37,200	37,200
	Contribution to appropriated surplus	12,000	-	-	-	-
	Operating Expense Total	48,342	37,200	37,200	37,200	37,200
374	Electoral Area "B" Refuse Disposal Grounds Specified Area					
	Operating Revenue					
	Property value tax requisition	-75,000	-82,500	-82,500	-82,500	-82,500
	Other revenue from own sources	-10,000	-10,000	-10,000	-10,000	-10,000
	Transfers from accumulated surplus	-4,029	-	-	-	-
	Operating Revenue Total	-89,029	-92,500	-92,500	-92,500	-92,500
	Operating Expense					
	Labour, materials, contracted supplies and services	89,029	92,500	92,500	92,500	92,500
	Operating Expense Total	89,029	92,500	92,500	92,500	92,500

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
376	Cortes Island Refuse Collection					
	Operating Revenue					
	Sales of services	-48,392	-51,500	-51,500	-52,500	-53,500
	Transfers from accumulated surplus	-5,260	-	-	-	-
	Operating Revenue Total	-53,652	-51,500	-51,500	-52,500	-53,500
	Operating Expense					
	Labour, materials, contracted supplies and services	48,006	48,958	49,883	50,848	51,861
	Contribution to appropriated surplus	5,646	2,542	1,617	1,652	1,639
	Operating Expense Total	53,652	51,500	51,500	52,500	53,500
500	Planning					
	Operating Revenue					
	Property value tax requisition	-348,496	-658,427	-618,357	-646,283	-656,210
	Grants in lieu of taxes	-1,100	-1,100	-1,100	-1,100	-1,100
	Other revenue from own sources	-41,600	-41,600	-48,100	-49,100	-49,100
	Transfers from accumulated surplus	-275,000	-40,000	-20,000	-	-
	Operating Revenue Total	-666,196	-741,127	-687,557	-696,483	-706,410
	Operating Expense					
	Labour, materials, contracted supplies and services	652,327	733,481	678,653	688,067	699,582
	Contribution to appropriated surplus	8,869	2,646	3,904	3,416	1,828
	Transfers to reserves	5,000	5,000	5,000	5,000	5,000
	Operating Expense Total	666,196	741,127	687,557	696,483	706,410
510	Planning (Non Part 26)					
	Operating Revenue					
	Property value tax requisition	-11,911	-270	-270	-270	-270
	Transfers from accumulated surplus	-6,174	-	-	-	-
	Operating Revenue Total	-18,085	-270	-270	-270	-270
	Operating Expense					
	Labour, materials, contracted supplies and services	18,085	270	270	270	270
	Operating Expense Total	18,085	270	270	270	270
533	House Numbering Area D					
	Operating Revenue					
	Property value tax requisition	-414	-423	-423	-423	-423
	Transfers from accumulated surplus	-9	-	-	-	-
	Operating Revenue Total	-423	-423	-423	-423	-423



2011-2015 Financial Plan
Revenue and Expense by Service

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
533	Operating Expense					
	Labour, materials, contracted supplies and services	423	423	423	423	423
	Operating Expense Total	423	423	423	423	423
534	House Numbering Area A Sayward					
	Operating Revenue					
	Property value tax requisition	-183	-197	-197	-197	-197
	Transfers from accumulated surplus	-14	-	-	-	-
	Operating Revenue Total	-197	-197	-197	-197	-197
	Operating Expense					
	Labour, materials, contracted supplies and services	197	197	197	197	197
	Operating Expense Total	197	197	197	197	197
535	House Numbering Area B					
	Operating Revenue					
	Property value tax requisition	-312	-322	-322	-322	-322
	Transfers from accumulated surplus	-10	-	-	-	-
	Operating Revenue Total	-322	-322	-322	-322	-322
	Operating Expense					
	Labour, materials, contracted supplies and services	322	322	322	322	322
	Operating Expense Total	322	322	322	322	322
536	House Numbering Area C					
	Operating Revenue					
	Property value tax requisition	-313	-323	-323	-323	-323
	Transfers from accumulated surplus	-10	-	-	-	-
	Operating Revenue Total	-323	-323	-323	-323	-323
	Operating Expense					
	Labour, materials, contracted supplies and services	323	323	323	323	323
	Operating Expense Total	323	323	323	323	323
553	Economic Development - Area A Kyuquot Nootka					
	Operating Revenue					
	Property value tax requisition	-1,215	-1,240	-1,240	-1,240	-1,240
	Grants in lieu of taxes	-20	-20	-20	-20	-20
	Transfers from accumulated surplus	-25	-	-	-	-
	Operating Revenue Total	-1,260	-1,260	-1,260	-1,260	-1,260
	Operating Expense					
	Labour, materials, contracted supplies and services	1,260	1,260	1,260	1,260	1,260
	Operating Expense Total	1,260	1,260	1,260	1,260	1,260

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
554	Economic Development - Area A Sayward					
	Operating Revenue					
	Property value tax requisition	-	-500	-500	-500	-500
	Other revenue from own sources	-2,250	-2,250	-2,250	-2,250	-2,250
	Transfers from accumulated surplus	-517	-	-	-	-
	Operating Revenue Total	-2,767	-2,750	-2,750	-2,750	-2,750
	Operating Expense					
	Labour, materials, contracted supplies and services	517	500	500	500	500
	Contribution to appropriated surplus	2,250	2,250	2,250	2,250	2,250
	Operating Expense Total	2,767	2,750	2,750	2,750	2,750
555	Economic Development - Area 'C'					
	Operating Revenue					
	Property value tax requisition	-	-15,000	-15,000	-15,000	-15,000
	Transfers from accumulated surplus	-24,526	-	-	-	-
	Operating Revenue Total	-24,526	-15,000	-15,000	-15,000	-15,000
	Operating Expense					
	Labour, materials, contracted supplies and services	24,526	15,000	15,000	15,000	15,000
	Operating Expense Total	24,526	15,000	15,000	15,000	15,000
614	Community Parks Area D					
	Operating Revenue					
	Property value tax requisition	-154,500	-210,000	-210,000	-210,000	-210,000
	Conditional transfers	-7,200	-	-	-	-
	Transfers from accumulated surplus	-65,500	-	-	-	-
	Operating Revenue Total	-227,200	-210,000	-210,000	-210,000	-210,000
	Operating Expense					
	Labour, materials, contracted supplies and services	204,634	184,000	180,000	175,000	179,800
	Transfers to reserves	22,566	26,000	30,000	35,000	30,200
	Operating Expense Total	227,200	210,000	210,000	210,000	210,000
	Capital Sources of Revenue					
	Conditional transfers	-250,000	-	-	-	-
	Transfers from reserves	-105,000	-	-	-	-
	Capital Sources of Revenue Total	-355,000	-	-	-	-
	Capital Expense					
	Capital expenditure	355,000	-	-	-	-
	Capital Expense Total	355,000	-	-	-	-

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
615	Community Parks Area A Kyuquot Nootka					
	Operating Revenue					
	Property value tax requisition	-2,337	-8,824	-8,983	-9,171	-9,159
	Transfers from accumulated surplus	-7,438	-	-	-	-
	Operating Revenue Total	-9,775	-8,824	-8,983	-9,171	-9,159
	Operating Expense					
	Labour, materials, contracted supplies and services	9,775	8,824	8,983	9,171	9,159
	Operating Expense Total	9,775	8,824	8,983	9,171	9,159
617	Community Parks Area B					
	Operating Revenue					
	Property value tax requisition	-135,475	-140,000	-145,000	-145,000	-150,000
	Transfers from accumulated surplus	-23,999	-	-	-	-
	Operating Revenue Total	-159,474	-140,000	-145,000	-145,000	-150,000
	Operating Expense					
	Labour, materials, contracted supplies and services	123,012	110,497	116,877	111,950	112,512
	Transfers to reserves	36,462	29,503	28,123	33,050	37,488
	Operating Expense Total	159,474	140,000	145,000	145,000	150,000
618	Community Parks Area C					
	Operating Revenue					
	Property value tax requisition	-96,603	-150,000	-160,000	-170,000	-180,000
	Conditional transfers	-3,812	-	-	-	-
	Other revenue from own sources	-2,310	-2,430	-2,560	-2,560	-2,560
	Transfers from reserves	-19,578	-9,900	-12,700	-10,500	-
	Transfers from accumulated surplus	-48,934	-	-	-	-
	Operating Revenue Total	-171,237	-162,330	-175,260	-183,060	-182,560
	Operating Expense					
	Labour, materials, contracted supplies and services	143,666	129,371	132,380	158,399	145,210
	Transfers to reserves	27,571	32,959	42,880	24,661	37,350
	Operating Expense Total	171,237	162,330	175,260	183,060	182,560
	Capital Sources of Revenue					
	Transfers from reserves	-58,499	-26,650	-	-	-
	Capital Sources of Revenue Total	-58,499	-26,650	-	-	-
	Capital Expense					
	Capital expenditure	58,499	26,650	-	-	-
	Capital Expense Total	58,499	26,650	-	-	-

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
630	Vancouver Island Regional Library					
	Operating Revenue					
	Property value tax requisition	-393,777	-406,810	-419,001	-431,557	-440,183
	Transfers from accumulated surplus	-1,566	-	-	-	-
	Operating Revenue Total	-395,343	-406,810	-419,001	-431,557	-440,183
	Operating Expense					
	Labour, materials, contracted supplies and services	395,343	406,810	419,001	431,557	440,183
	Operating Expense Total	395,343	406,810	419,001	431,557	440,183
640	Strathcona Gardens					
	Operating Revenue					
	Property value tax requisition	-2,955,102	-3,174,114	-3,302,277	-3,280,535	-3,354,433
	Grants in lieu of taxes	-29,177	-29,872	-30,567	-31,178	-31,178
	Other revenue from own sources	-10,956	-11,042	-11,477	-11,550	-11,630
	Sales of services	-1,152,227	-1,343,861	-1,365,357	-1,372,909	-1,357,600
	Transfers from accumulated surplus	-400,000	-	-	-	-
	Operating Revenue Total	-4,547,462	-4,558,889	-4,709,678	-4,696,172	-4,754,841
	Operating Expense					
	Labour, materials, contracted supplies and services	3,961,620	4,131,794	4,279,212	4,303,906	4,362,775
	Debt interest payments	22,000	17,095	106,755	101,555	96,355
	Debt principal payments	274,000	160,000	223,711	223,711	223,711
	Transfers to capital fund	175,842	-	100,000	67,000	72,000
	Transfers to reserves	114,000	250,000	-	-	-
	Operating Expense Total	4,547,462	4,558,889	4,709,678	4,696,172	4,754,841
	Capital Sources of Revenue					
	Conditional transfers	-192,886	-	-	-	-
	Transfers from operating fund	-175,842	-	-100,000	-67,000	-72,000
	Transfers from reserves	-31,000	-	-103,000	-	-46,000
	Proceeds from borrowing	-330,932	-1,897,200	-	-	-
	Capital Sources of Revenue Total	-730,660	-1,897,200	-203,000	-67,000	-118,000
	Capital Expense					
	Capital expenditure	730,660	1,897,200	203,000	67,000	118,000
	Capital Expense Total	730,660	1,897,200	203,000	67,000	118,000
677	Kyuquot Community Hall					
	Operating Revenue					
	Property value tax requisition	-	-495	-495	-495	-499



2011-2015 Financial Plan
Revenue and Expense by Service

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
677	Transfers from accumulated surplus	-1,143	-	-	-	-
	Operating Revenue Total	-1,143	-495	-495	-495	-499
	Operating Expense					
	Labour, materials, contracted supplies and services	1,143	495	495	495	499
	Operating Expense Total	1,143	495	495	495	499
680	Sayward Valley Recreation & Community Hall Local Service Area					
	Operating Revenue					
	Property value tax requisition	-26,500	-26,500	-26,500	-26,500	-26,500
	Transfers from accumulated surplus	-9,000	-	-	-	-
	Operating Revenue Total	-35,500	-26,500	-26,500	-26,500	-26,500
	Operating Expense					
	Labour, materials, contracted supplies and services	24,590	19,094	19,098	19,103	19,438
	Transfers to reserves	10,910	7,406	7,402	7,397	7,062
	Operating Expense Total	35,500	26,500	26,500	26,500	26,500
685	Quadra Island Community Hall Subsidy Local Service Area					
	Operating Revenue					
	Property value tax requisition	-88,637	-99,053	-101,034	-101,015	-102,995
	Grants in lieu of taxes	-400	-400	-400	-400	-400
	Transfers from accumulated surplus	-7,472	-	-	-	-
	Operating Revenue Total	-96,509	-99,453	-101,434	-101,415	-103,395
	Operating Expense					
	Labour, materials, contracted supplies and services	87,900	90,481	93,138	94,996	96,889
	Transfers to reserves	8,609	8,972	8,296	6,419	6,506
	Operating Expense Total	96,509	99,453	101,434	101,415	103,395
694	Heritage Conservation - Area D					
	Operating Revenue					
	Property value tax requisition	-	-1,274	-1,274	-1,274	-1,274
	Transfers from accumulated surplus	-1,290	-	-	-	-
	Operating Revenue Total	-1,290	-1,274	-1,274	-1,274	-1,274
	Operating Expense					
	Labour, materials, contracted supplies and services	1,290	1,274	1,274	1,274	1,274
	Operating Expense Total	1,290	1,274	1,274	1,274	1,274
697	Heritage Conservation - Area B					
	Operating Revenue					
	Property value tax requisition	-	-1,270	-1,270	-1,270	-1,270



2011-2015 Financial Plan
Revenue and Expense by Service

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
697	Transfers from accumulated surplus	-2,751	-	-	-	-
	Operating Revenue Total	-2,751	-1,270	-1,270	-1,270	-1,270
	Operating Expense					
	Labour, materials, contracted supplies and services	2,751	1,270	1,270	1,270	1,270
	Operating Expense Total	2,751	1,270	1,270	1,270	1,270
698	Heritage Conservation - Area C					
	Operating Revenue					
	Property value tax requisition	-	-1,270	-1,270	-1,270	-1,270
	Transfers from accumulated surplus	-3,157	-	-	-	-
	Operating Revenue Total	-3,157	-1,270	-1,270	-1,270	-1,270
	Operating Expense					
	Labour, materials, contracted supplies and services	3,157	1,270	1,270	1,270	1,270
	Operating Expense Total	3,157	1,270	1,270	1,270	1,270
740	Appian Way Streetlighting Local Service Area					
	Operating Revenue					
	Property value tax requisition	-654	-969	-989	-1,009	-1,029
	Transfers from accumulated surplus	-259	-	-	-	-
	Operating Revenue Total	-913	-969	-989	-1,009	-1,029
	Operating Expense					
	Labour, materials, contracted supplies and services	913	969	989	1,009	1,029
	Operating Expense Total	913	969	989	1,009	1,029
741	Crawford Road Streetlighting Specified Area					
	Operating Revenue					
	Property value tax requisition	-3,270	-4,091	-4,170	-4,256	-4,342
	Other revenue from own sources	-102	-102	-102	-102	-102
	Transfers from accumulated surplus	-742	-	-	-	-
	Operating Revenue Total	-4,114	-4,193	-4,272	-4,358	-4,444
	Operating Expense					
	Labour, materials, contracted supplies and services	4,114	4,193	4,272	4,358	4,444
	Operating Expense Total	4,114	4,193	4,272	4,358	4,444
743	Lynnwood Rd Streetlighting Local Service Area					
	Operating Revenue					
	Property value tax requisition	-3,827	-4,625	-4,712	-4,806	-4,901
	Transfers from accumulated surplus	-711	-	-	-	-
	Operating Revenue Total	-4,538	-4,625	-4,712	-4,806	-4,901

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
743	Operating Expense					
	Labour, materials, contracted supplies and services	4,538	4,625	4,712	4,806	4,901
	Operating Expense Total	4,538	4,625	4,712	4,806	4,901
744	Wavcrest Road/Mariwood Drive Streetlighting Specified Area					
	Operating Revenue					
	Property value tax requisition	-2,904	-3,286	-3,350	-3,415	-3,483
	Transfers from accumulated surplus	-322	-	-	-	-
	Operating Revenue Total	-3,226	-3,286	-3,350	-3,415	-3,483
	Operating Expense					
	Labour, materials, contracted supplies and services	3,226	3,286	3,350	3,415	3,483
	Operating Expense Total	3,226	3,286	3,350	3,415	3,483
745	Mitlenatch Streetlighting Local Service Area					
	Operating Revenue					
	Property value tax requisition	-5,101	-6,258	-6,377	-6,505	-6,635
	Transfers from accumulated surplus	-1,038	-	-	-	-
	Operating Revenue Total	-6,139	-6,258	-6,377	-6,505	-6,635
	Operating Expense					
	Labour, materials, contracted supplies and services	6,139	6,258	6,377	6,505	6,635
	Operating Expense Total	6,139	6,258	6,377	6,505	6,635
746	Salmon Point Streetlighting Specified Area					
	Operating Revenue					
	Property value tax requisition	-1,159	-1,477	-1,507	-1,539	-1,571
	Other revenue from own sources	-102	-102	-102	-102	-102
	Transfers from accumulated surplus	-287	-	-	-	-
	Operating Revenue Total	-1,548	-1,579	-1,609	-1,641	-1,673
	Operating Expense					
	Labour, materials, contracted supplies and services	1,548	1,579	1,609	1,641	1,673
	Operating Expense Total	1,548	1,579	1,609	1,641	1,673
747	Storrie and Seabreeze Roads Streetlighting Specified Area					
	Operating Revenue					
	Property value tax requisition	-6,000	-6,787	-6,862	-6,936	-7,012
	Other revenue from own sources	-102	-102	-102	-102	-102
	Transfers from accumulated surplus	-625	-	-	-	-
	Operating Revenue Total	-6,727	-6,889	-6,964	-7,038	-7,114



2011-2015 Financial Plan
Revenue and Expense by Service

Func#	Function Description	2011 (\$)	2012 (\$)	2013 (\$)	2014 (\$)	2015 (\$)
747	Operating Expense					
	Labour, materials, contracted supplies and services	6,727	6,889	6,964	7,038	7,114
	Operating Expense Total	6,727	6,889	6,964	7,038	7,114
770	Electoral Area C Streetlighting Service					
	Operating Revenue					
	Frontage and parcel taxes	-4,725	-5,352	-5,405	-5,462	-5,518
	Transfers from accumulated surplus	-1,519	-	-	-	-
	Operating Revenue Total	-6,244	-5,352	-5,405	-5,462	-5,518
	Operating Expense					
	Labour, materials, contracted supplies and services	6,244	5,352	5,405	5,462	5,518
	Operating Expense Total	6,244	5,352	5,405	5,462	5,518
785	Transit - Area D					
	Operating Revenue					
	Property value tax requisition	-110,584	-113,735	-115,930	-118,340	-120,252
	Transfers from accumulated surplus	-8,015	-	-	-	-
	Operating Revenue Total	-118,599	-113,735	-115,930	-118,340	-120,252
	Operating Expense					
	Labour, materials, contracted supplies and services	111,436	113,735	115,930	118,340	120,252
	Deficit prior year	7,163	-	-	-	-
	Operating Expense Total	118,599	113,735	115,930	118,340	120,252
790	Oyster River Bank Protection Local Service Area					
	Operating Revenue					
	Property value tax requisition	-18,000	-25,000	-25,000	-25,000	-25,000
	Transfers from accumulated surplus	-11,800	-	-	-	-
	Operating Revenue Total	-29,800	-25,000	-25,000	-25,000	-25,000
	Operating Expense					
	Labour, materials, contracted supplies and services	16,245	14,465	14,689	11,919	12,153
	Debt interest payments	5,143	3,988	2,832	2,832	2,832
	Debt principal payments	2,359	2,359	1,186	1,186	1,186
	Transfers to reserves	6,053	4,188	6,293	9,063	8,829
	Operating Expense Total	29,800	25,000	25,000	25,000	25,000