

Strathcona Regional District

2023 Comprehensive Annual Financial Report



About the Regional District

The Strathcona Regional District (SRD) is a partnership of five municipalities, one First Nation, and four electoral areas, which covers approximately 22,000 square kilometers (8,517 square miles). The SRD serves and provides 48,150 residents (2021 census) with a diverse range of services including water and sewerage systems, fire protection, land use planning, parks, recreation and emergency response. The Strathcona Regional District was established on February 15, 2008, as a result of the provincial government's restructure of the Comox Strathcona Regional District.

The geography of the SRD ranges from forested hills, remote inlets, picturesque villages to vibrant urban landscapes. The borders extend from the Oyster River in the south to Gold River, Sayward, Tahsis, Zeballos and Kyuquot-Nootka in the north and west, and east to Cortes Island, Quadra Island and the Discovery Islands as well as a portion of the adjacent mainland north of Powell River.



MISSION:

To provide the citizens with a healthy environment and social well being that leads to a vibrant quality of life through responsible economic development and effective delivery of service.

VALUES:



Values

In fulfilling our vision, we are guided at all levels by the core values of teamwork, respect, integrity, effectiveness and accountability. We adhere to the following principles:

-  We work as a committed team in a spirit of collaboration and community.
-  We are caring and respectful in all our interactions and relationships.
-  We are open and honest. We adhere to the highest standards of ethical conduct.
-  We deliver effective public service through professionalism and creativity.
-  We are accountable to the region as a whole, as well as our individual constituents.

VISION STATEMENT:

The Board's vision is to create a connected, resilient, self-sufficient region that honours and values diversity, seeks collaboration and partnership opportunities, promotes reconciliation with First Nations communities and actively stewards our natural environment.

Strathcona Regional District Board 2023



Back Row L to R

Ben Lanyon - City of Campbell River, Matthew Jack - Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nation, Mark Vonesch - Cortes Island (Area B), Julie Colborne - Village of Zeballos, Gerald Whalley - Kyuquot/Nootka-Sayward (Area A), Susan Sinnott - City of Campbell River, Doug Chapman - City of Campbell River, John Rice - Oyster Bay - Buttle Lake (Area D), Robyn Mawhinney - Discovery Islands- Mainland Inlets (Area C)

Front Row L to R

Michael Lott - Village of Gold River, Kermit Dahl- City of Campbell River, Mark Baker - Village of Sayward (Chair), Ron Kerr - City of Campbell River (Vice Chair), Martin Davis - Village of Tahsis

Appointed Officers & Senior Management:

| | |
|---|-----------------|
| Chief Administrative Officer..... | David Leitch * |
| Chief Financial Officer | Mike Harmston † |
| Corporate Officer | Tom Yates ‡ |
| Senior Manager, Human Resources..... | Amy Heath |
| Senior Manager, Community Services..... | Aniko Nelson |
| Senior Manager, Strathcona Gardens | Robin Kentrop |
| Senior Manager, Engineering Services..... | Wolfgang Parada |

**Chief Administration †Chief Financial Officer ‡Corporate Administrator §Chief Election Officer*

Strategic Priorities – Development Process

The Strathcona Regional District (SRD) operates under a four-year strategic plan. In building the 2023-2027 plan the Board chose to perform the following steps:

Step 1 – Collecting individual thoughts and ideas:

In building this plan, Board members were individually asked to identify opportunities and challenges and provide feedback on where the community and organization were performing well and/or needed assistance. Previous strategic priorities were reviewed as well as comments gathered from public meetings.

Step 2 – Get together:

Board members and senior management attended a workshop with an external facilitator. The results of the previous step were shared. Board members discussed the emerging themes as well as the need to maintain priorities that are currently well in hand.

Step 3 – Draft plan

Notes were compiled and used to develop a preliminary plan that was reviewed by senior management and presented to the Board.

Step 4 – Approval and implementation:

Once the Board has considered and approved the plan, management will identify current activities that support the Board's focus areas and recommend steps to make progress against new themes.

Step 5 – Progress Review and Reporting:

Management will provide an annual report to the Board and public on progress against focus areas.

2023 - 2027 STRATEGIC PRIORITIES

Our primary focus for the period of 2023 -2027 is to foster stronger connections within our communities and environment, provide sustainable service delivery, and fortify both internal and external relationships.



**Community
Well-Being**



**Climate
Resiliency**



**Good
Governance**



Community Well-Being

AREAS OF FOCUS

Support affordability and housing diversity so that our residents, young and old can grow and stay in our communities.

Identify and consider transportation initiatives that safely move people, goods and services between our communities and beyond.

Explore initiatives that develop robust and diverse economic conditions for our communities with income-generating opportunities for our residents.

Identify and support initiatives that improve health and well-being in our communities.



Climate Resiliency

AREAS OF FOCUS

Proactively prepare our communities and residents to adapt and respond to emergency events and climate change impacts.

Support climate resiliency efforts and mitigation of climate change through local and subregional initiatives.

Explore opportunities to reduce our carbon footprint in the delivery of services.



Good Governance

AREAS OF FOCUS

Proactively communicate and engage with our communities.

Continue to build relationships with First Nations communities and provide opportunities to explore areas of shared focus and interest.

Build sound and efficient systems to protect the region's assets and deliver services in a reliable, and fiscally responsible way.

Prioritize good governance that recognizes the diversity of our region and focuses on areas of common interests.



Strathcona Regional District
Consolidated Financial Statements
Year ended December 31, 2023

Management's Responsibility for Financial Reporting

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards for British Columbia local governments and the integrity and objectivity of these statements are management responsibility. Management is also responsible for all the supplementary schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the consolidated financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Board of Directors is responsible for reviewing and approving the consolidated financial statements and for ensuring that management fulfills its responsibilities for financial reporting and internal control.

The external auditors, MNP LLP, conduct an independent examination in accordance with generally accepted auditing standards and express their opinion on the consolidated financial statements. The external auditors have full and free access to the Board of Directors and meet with it at least once per year.

A handwritten signature in dark ink, appearing to be "MH", written over a horizontal line.

Mike Harmston, CPA, CGA
Officer responsible for Financial Administration,
pursuant to Section 237 of the *Local Government Act*

May 13th, 2024

To the Board of Directors of the Strathcona Regional District:

Opinion

We have audited the consolidated financial statements of the Strathcona Regional District (the "District"), which comprise the consolidated statement of financial position as at December 31, 2023, and the consolidated statement of operations, changes in net financial assets, cash flows and the related schedules for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the District as at December 31, 2023, and the results of its consolidated operations, changes in its net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the District in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information, comprising the annual report, which is expected to be made available to us after the date of the auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the District's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the District or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the District's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the District's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the District to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the District to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Nanaimo, British Columbia

May 22, 2024

MNP LLP


Chartered Professional Accountants



**Strathcona Regional District
Consolidated Statement of Financial Position
As at December 31, 2023**

| | <u>2023</u> | <u>2022</u> |
|---|----------------------|----------------------|
| Financial assets | | |
| Cash and cash equivalents (Note 3) | \$ 39,755,404 | \$ 26,910,388 |
| Receivables (Note 4) | 2,854,725 | 5,749,769 |
| Inventory for resale | 12,323 | 15,872 |
| Investments (Note 5) | 149,985 | 149,985 |
| Other jurisdictions debt receivable (Note 6) | 15,355,278 | 9,918,488 |
| Total financial assets | <u>58,127,715</u> | <u>42,744,502</u> |
| Financial liabilities | | |
| Accounts payable and accrued liabilities (Note 7) | 1,915,832 | 2,867,867 |
| Deferred revenue (Note 8) | 7,103,497 | 3,273,798 |
| Long-term debt | | |
| Other jurisdictions (Note 6) | 15,355,278 | 9,918,488 |
| Regional District (Note 10) (Schedule 4) | 1,967,986 | 2,031,294 |
| Total financial liabilities | <u>26,342,593</u> | <u>18,091,447</u> |
| Net financial assets | <u>31,785,122</u> | <u>24,653,055</u> |
| Non-financial assets | | |
| Prepaid expenses | 41,387 | 34,764 |
| Tangible capital assets (Schedule 3) | 38,413,427 | 37,354,190 |
| Total non-financial assets | <u>38,454,814</u> | <u>37,388,954</u> |
| Accumulated surplus (Note 11) | <u>\$ 70,239,936</u> | <u>\$ 62,042,009</u> |

Contingent liability (Note 13)


 Mike Harmston, CPA, CGA
 Officer responsible for Financial Administration,
 pursuant to Section 237 of the *Local Government Act*

The accompanying notes and schedules are an integral part of these consolidated financial statements.



**Strathcona Regional District
Consolidated Statement of Operations
Year ended December 31, 2023**

| | <u>2023</u> <u>Actual</u> | 2023 <u>Budget</u> (Note 20) | 2022 <u>Actual</u> |
|---|------------------------------|------------------------------------|-----------------------|
| Revenue | | | |
| Frontage and parcel taxes | \$ 20,041 | \$ 19,819 | \$ 19,581 |
| Grants in lieu of taxes | 258,650 | 204,580 | 228,285 |
| Property tax requisition | 15,611,427 | 15,611,649 | 13,033,817 |
| Government grants and transfers | 5,445,551 | 7,716,150 | 5,255,854 |
| Sales of services | 3,638,821 | 3,147,016 | 3,006,292 |
| Other revenue | 456,528 | 151,473 | 313,377 |
| Contributions from others | 102,234 | 606,381 | 49,768 |
| Interest earned | 1,772,652 | 80,000 | 561,119 |
| Actuarial adjustment of debenture debt | 9,660 | - | 7,809 |
| Total revenue | <u>27,315,564</u> | <u>27,537,068</u> | <u>22,475,902</u> |
| Expense | | | |
| General government services | 5,325,714 | 7,855,733 | 5,441,471 |
| Protective services | 2,858,357 | 3,155,722 | 2,382,063 |
| Environmental health services | 2,075,077 | 2,342,713 | 1,872,130 |
| Health, Social Services & Housing | 17,972 | 135,176 | - |
| Development services | 694,984 | 1,074,040 | 684,836 |
| Parks, recreation and cultural services | 7,892,984 | 7,911,748 | 7,250,115 |
| Transportation services | 252,549 | 238,463 | 244,092 |
| Total expense | <u>19,117,637</u> | <u>22,713,595</u> | <u>17,874,707</u> |
| Annual surplus | <u>8,197,927</u> | <u>4,823,473</u> | <u>4,601,195</u> |
| Accumulated surplus, beginning | <u>62,042,009</u> | <u>62,042,009</u> | <u>57,440,814</u> |
| Accumulated surplus, ending | <u>\$ 70,239,936</u> | <u>\$ 66,865,482</u> | <u>\$ 62,042,009</u> |

The accompanying notes and schedules are an integral part of these consolidated financial statements.



**Strathcona Regional District
Consolidated Statement of Changes in Net Financial Assets
Year ended December 31, 2023**

| | <u>2023</u> <u>Actual</u> | 2023 <u>Budget</u> (Note 20) | 2022 <u>Actual</u> |
|--|------------------------------|------------------------------------|-----------------------|
| Annual surplus | \$ 8,197,927 | \$ 4,823,473 | \$ 4,601,195 |
| Acquisition of tangible capital assets | (2,153,171) | (11,459,939) | (4,994,723) |
| Amortization of tangible capital assets | 1,093,934 | - | 1,092,440 |
| Change in prepaid expenses | (6,623) | - | 8,575 |
| Increase (decrease) in net financial assets | 7,132,067 | (6,636,466) | 707,487 |
| Net financial assets, beginning | 24,653,055 | 24,653,055 | 23,945,568 |
| Net financial assets, ending | \$ 31,785,122 | \$ 18,016,589 | \$ 24,653,055 |

The accompanying notes and schedules are an integral part of these consolidated financial statements.



**Strathcona Regional District
Consolidated Statement of Cash Flows
Year ended December 31, 2023**

| | 2023 | 2022 |
|---|----------------------|----------------------|
| Operating activities | | |
| Annual surplus | \$ 8,197,927 | \$ 4,601,195 |
| Items not affecting operating activities: | | |
| Actuarial adjustment of debenture debt | (9,660) | (7,809) |
| Amortization of tangible capital assets | 1,093,934 | 1,092,440 |
| Change in prepaid expenses | (6,623) | 8,575 |
| Decrease (increase) in non-cash financial assets: | | |
| Receivables | 2,895,044 | 795,406 |
| Inventory for resale | 3,550 | 236 |
| Increase (decrease) in liabilities: | | |
| Accounts payable and accrued liabilities | (952,035) | (2,875,069) |
| Deferred revenue | 3,829,699 | 8,004 |
| Cash provided by operating activities | 15,051,836 | 3,622,978 |
| Capital activities | | |
| Acquisition of tangible capital assets | (2,153,171) | (4,994,723) |
| Cash applied to capital activities | (2,153,171) | (4,994,723) |
| Financing activities | | |
| Debt principal repaid | (53,649) | (53,649) |
| Cash applied to financing activities | (53,649) | (53,649) |
| Net change in cash and cash equivalents | 12,845,016 | (1,425,394) |
| Cash and cash equivalents, beginning of year | 26,910,388 | 28,335,782 |
| Cash and cash equivalents, ending of year | \$ 39,755,404 | \$ 26,910,388 |
| Supplemental information | | |
| Interest received | \$ 1,687,305 | \$ 481,184 |
| Interest paid | \$ 73,235 | \$ 73,235 |

The accompanying notes and schedules are an integral part of these consolidated financial statements.



Strathcona Regional District
Notes to Consolidated Financial Statements
Year ended December 31, 2023

1. Purpose

The Strathcona Regional District (Regional District) was incorporated on February 15, 2008 by letters patent issued by the Province of British Columbia. Its principal activities are the provision and coordination of local government services to the residents of four unincorporated electoral areas, one First Nation, and five municipalities within its boundaries. These services include general government administration, bylaw enforcement, planning and development services, building inspection, fire protection and emergency response planning, public transportation, parks and recreation, water distribution and sewer collection and disposal, solid waste collection and disposal and street lighting.

2. Significant accounting policies

a) Principles of consolidation

The resources and operations of the Regional District are segregated into various funds for accounting and financial reporting purposes, each being treated as a separate entity with responsibility for the stewardship of the assets allocated to it.

The consolidated financial statements are prepared in accordance with the recommendations of the Public Sector Accounting Board (PSAB). The consolidated financial statements include the activities related to all funds of the Regional District, as well as its wholly owned subsidiary, Strathcona Connected Coast Network Corp. (SCCNC). Inter-fund transactions, fund balances and all transactions with SCCNC have been eliminated on consolidation.

b) Cash equivalents

Cash equivalents are comprised primarily of Municipal Finance Authority (MFA) pooled investments including money market, intermediate and bond funds. Regional District funds invested with MFA are pooled with other local governments and managed independently by Phillips, Hager & North Investment Management. The investments are carried at market value which approximates cost.

c) Inventory for resale

Inventory for resale is recorded at the lower of cost or net realizable value as a financial asset.

d) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of business.

2. Significant accounting policies (continued)

e) Tangible capital assets

Tangible capital assets are recorded at cost, net of tangible capital asset disposals, write-downs and amortization. The cost of the tangible capital assets, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset, is amortized on a straight line basis over their estimated useful lives as follows:

| | |
|---|----------------|
| Land improvements | 20 to 50 years |
| Buildings | 40 to 50 years |
| Building improvements | 20 years |
| Machinery, equipment, vehicles and fixtures | 5 to 20 years |
| Water systems | 50 years |
| Sewer system | 15 to 50 years |

Assets under construction are not amortized until the asset is put into use. Assets contributed to the Regional District are recorded at fair value at the time of contribution.

f) Accrued employee benefits

Based on obligations as determined by collective agreements and contractual arrangements, employee benefit accruals, which include an allowance for vacation entitlement, are recorded in the year in which they are earned. Non-vesting short-term disability income benefits and health benefits that continue during disability are recorded when the event occurs and the obligation arises.

g) Post employment benefits

The long-term, post employment benefit liability of the Regional District will be met by the Municipal Pension Plan into which both employees and the Regional District contribute. The Regional District is only liable for the interim retirement benefits for early retirees, from the date of retirement to the effective start date of the Municipal Pension Plan. Any liability for these benefits is accrued when the event occurs and the obligation arises.

h) Government transfers

Government transfers, which include legislative grants, are recognized as revenue in the financial statements when the transfer is authorized and eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when the transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulations are settled.

i) Revenue recognition

Revenue is recorded on an accrual basis and is recognized in the period in which it is earned. Property tax requisition revenue is recognized in the year the requisitions are levied. Grants in lieu of taxes are recorded on an accrual basis when it is possible to reasonably estimate the amounts receivable. User fees for water, sewer and solid waste services are recognized as revenue when services have been provided, amounts are known and collection is reasonably assured. Interest income is recognized in the period in which it is earned.

2. Significant accounting policies (continued)

j) Liability for contaminated sites

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the Regional District is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at December 31, 2023.

At each financial reporting date, the Regional District reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The Regional District continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made. As at December 31, 2023 no such contamination in excess of an environmental standard requiring remediation exists.

k) Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the consolidated financial statements, as well as the reported amounts of revenues and expenses during the reporting period. Significant areas requiring management estimates are the estimated useful lives of tangible capital assets, asset retirement obligations, actuarial adjustments and provisions for contingencies. Actual results may vary from the estimates and adjustments will be reported and reflected in operations as they become known. Changes to the underlying assumptions and estimates or legislative changes in the near term could have a material impact on the provisions recognized.

Liabilities for contaminated sites are estimated based on the best information available regarding potentially contaminated sites that the Regional District is responsible for.

l) Change in accounting policies

PS 3280 Asset Retirement Obligations, issued August 2018, establishes standards for recognition, measurement, presentation and disclosure of legal obligations associated with the retirement of tangible capital assets and is effective for the Regional District as of January 1, 2023. A liability will be recognized when, as at the financial reporting date:

- a. There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- b. The past transaction or event giving rise to the liability has occurred;
- c. It is expected that future economic benefits will be given up; and
- d. A reasonable estimate of the amount can be made.

Liabilities are recognized for statutory, contractual or legal obligations associated with the retirement of tangible capital assets when those obligations result from the acquisition, construction, development or normal operation of the assets. The obligations are measured initially at fair value, determined using present value methodology, and the resulting costs capitalized into the carrying amount of the related tangible capital asset. In subsequent periods, the liability is adjusted for accretion and any changes in the amount or timing of the underlying future cash flows. The capitalized asset retirement cost is amortized on the same basis as the related asset and accretion expense is included in the Statement of Operations.

2. Significant accounting policies (continued)

Financial instruments

Effective January 1, 2023, the Regional District adopted the Public Sector Accounting Board's (PSAB) new recommendations for the recognition, measurement, presentation and disclosure of financial assets, financial liabilities and derivatives under Section PS 3450 Financial Instruments. The new Section is applied prospectively, and prior periods have not been restated. There was no material impact on the consolidated financial statements from the prospective application of the new accounting recommendations.

The Regional District recognizes its financial instruments when the Regional District becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value.

At initial recognition, the Regional District may irrevocably elect to subsequently measure any financial instrument at fair value. The Regional District has not made such an election during the year.

The Regional District subsequently measures investments in equity instruments quoted in an active market and all derivative instruments, except those that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, at fair value. Fair value is determined by published price quotations. Transactions to purchase or sell these items are recorded on the trade date. Net gains and losses arising from changes in fair value are recognized in the statement of remeasurement gains and losses. The Regional District has not presented a statement of remeasurement gains and losses as it does not have any items giving rise to remeasurement gains (losses). Interest income is recognized in the statement of operations. Investments in equity instruments not quoted in an active market and derivatives that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, are subsequently measured at cost. With the exception of those instruments designated at fair value, all other financial assets and liabilities are subsequently measured at amortized cost using the effective interest rate method.

Transaction costs directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in operating annual surplus. Conversely, transaction costs are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

Strathcona Regional District
Notes to Consolidated Financial Statements
Year ended December 31, 2023

3. Cash and cash equivalents

Included in cash and cash equivalents is \$1,759,534 (2022 – \$1,673,538) of short-term investments held with the Municipal Finance Authority in money market, intermediate and bond funds. These investments are carried at market value which approximates cost.

Also included in cash and cash equivalents is \$2,707,518 (2022 – \$2,667,744) that is externally restricted by contribution agreements for wharves contributed to the Regional District from Transport Canada.

4. Receivables

| | <u>2023</u> | <u>2022</u> |
|--------------------------------|---------------------|---------------------|
| Government of Canada | \$ 85,691 | \$ 115,567 |
| Province of British Columbia | 722,485 | 546,763 |
| Regional and local governments | 53,076 | 59,087 |
| Utility service customers | 306,206 | 294,518 |
| Other trade receivables | 1,687,267 | 4,733,834 |
| | <u>\$ 2,854,725</u> | <u>\$ 5,749,769</u> |

5. Investments

Investments comprise a one-year 5.2% non-redeemable Guaranteed Investment Certificate at a cost of \$149,985 (2022 – \$149,985) which matures on September 5, 2024. This amount is externally restricted by an agreement between the Regional District, Tides Foundation, 0793406 BC Ltd., and TLC The Land Conservancy of British Columbia for the preservation of the land on Cortes Island known as Hank's Beach as a forest conservation area and public park in perpetuity.

6. Other jurisdictions debt receivable

Pursuant to the Local Government Act, the Regional District acts as the agency through which other jurisdictions are able to borrow funds from the Municipal Finance Authority (MFA). The annual cost of servicing this other jurisdictional debt is recovered entirely from the jurisdiction borrowing the funds. However, in the event of default the Regional District is contingently liable to the MFA for this debt.

| | <u>2023</u> | <u>2022</u> |
|-----------------------------|----------------------|---------------------|
| City of Campbell River | \$ 8,939,260 | \$ 9,885,939 |
| Village of Sayward | 22,018 | 32,549 |
| CityWest Cable & Television | 6,394,000 | - |
| | <u>\$ 15,355,278</u> | <u>\$ 9,918,488</u> |

7. Accounts payable and accrued liabilities

| | <u>2023</u> | <u>2022</u> |
|--|---------------------|---------------------|
| Province of British Columbia | \$ 78,689 | \$ 80,022 |
| Regional and local governments | 115,502 | 120,752 |
| Accrued interest on long-term debenture debt | 19,756 | 19,756 |
| Payroll liabilities | 597,239 | 560,391 |
| Other trade payables | 1,104,646 | 2,086,946 |
| | <u>\$ 1,915,832</u> | <u>\$ 2,867,867</u> |



Strathcona Regional District
Notes to Consolidated Financial Statements
Year ended December 31, 2023

8. Deferred revenue

| | 2023 | 2022 |
|---------------------------|---------------------|---------------------|
| Deferred grants | \$ 4,286,091 | \$ 552,318 |
| Transport Canada (Note 9) | 2,707,518 | 2,667,745 |
| Unearned revenue | 109,888 | 53,735 |
| | \$ 7,103,497 | \$ 3,273,798 |

9. Transport Canada port divestiture contributions

On November 14, 2014 Transport Canada divested the Owen Bay, Port Neville and Surge Narrows Port Facilities to the Strathcona Regional District. Divestiture funds are used for eligible operations and maintenance expense, net of any input tax credits or rebates, up to the period ending November 14, 2024. The unused portions of the contributions have been deposited in separate Canadian interest-bearing bank accounts dedicated exclusively for the operation and upgrade of the Ports.

| | 2023 | 2022 |
|-------------------------------|---------------------|---------------------|
| Beginning balance | \$ 2,667,745 | \$ 2,748,243 |
| Add: Interest earned on funds | 143,348 | 67,485 |
| Add: Other revenue | 245 | 245 |
| Less: Eligible expenses | (103,820) | (148,228) |
| Ending balance | \$ 2,707,518 | \$ 2,667,745 |

10. Long-term debt

Details of long-term debt, including maturity dates, interest rates and outstanding amounts, are summarized in Schedule 4 – Consolidated Schedule of Debt.

Payments of principal on issued debt of the Regional District, not including member municipal debt, for the next five years are:

| | |
|--------------|---------------------|
| 2024 | \$ 65,216 |
| 2025 | 67,183 |
| 2026 | 69,212 |
| 2027 | 61,118 |
| 2028 | 62,867 |
| Thereafter | 1,642,390 |
| Total | \$ 1,967,986 |

Interest on long-term debt recorded in the Consolidated Statement of Operations in 2023 is \$73,235 (2022 – \$73,235). The above figures do not include anticipated actuarial earnings on debenture sinking funds.



Strathcona Regional District
Notes to Consolidated Financial Statements
Year ended December 31, 2023

11. Accumulated surplus

| | <u>2023</u> | <u>2022</u> |
|-----------------------------------|----------------------|----------------------|
| Equity in tangible capital assets | \$ 36,445,442 | \$ 35,322,902 |
| Capital funds | 122,712 | 122,712 |
| Appropriated surplus | 2,629,856 | 2,114,209 |
| Reserve funds (Note 12) (Note 23) | 26,093,221 | 19,785,561 |
| Operating funds | 4,948,705 | 4,696,625 |
| | <u>\$ 70,239,936</u> | <u>\$ 62,042,009</u> |

12. Community Works Fund

Community Works Fund is a component of the Canda Community Building Fund (Formally Gas Tax Agreement) provided by the Government of Canada and administered through the Union of British Columbia Municipalities (UBCM). Community Works Funds transfers are recorded as revenue when received, then held as reserves until spent on eligible expenditures and projects. The Community Works Fund is included in the reserve funds.

| | <u>2023</u> | <u>2022</u> |
|---------------------------------------|---------------------|---------------------|
| Beginning balance | \$ 7,052,231 | \$ 7,076,037 |
| Add: Amounts received during the year | 529,267 | 507,022 |
| Add: Interest earned on funds | 343,344 | 146,455 |
| Less: Eligible expenses spent | (780,552) | (677,283) |
| Ending balance | <u>\$ 7,144,290</u> | <u>\$ 7,052,231</u> |

13. Contingent liability

There were various claims made against the Regional District as at December 31, 2023 for incidents that arose in the ordinary course of operations. In the opinion of management and legal counsel, the outcomes of the lawsuits, now pending, are not determinable. As the outcomes are not determinable at this time, no amount has been accrued in the consolidated financial statements. Should any loss result from the resolution of these claims, such loss will be charged to operations in the year of resolution.

14. Asset retirement obligation

Asset Retirement Obligations represent the legal obligations associated with the retirement of a tangible capital asset that result from its acquisition, construction, development, or normal use. Where cash flows are expected over future periods, the liability is recognized using a present value technique wherein cash flows are discounted based on the period remaining for retirement of an asset from the year of recognition and the estimated liabilities at retirement. As at December 31, 2023 no such obligations exist.

15. Municipal Finance Authority debt reserve funds

The Regional District secures its long-term borrowing through the Municipal Finance Authority (MFA). As a condition of these borrowings, a portion of the debenture proceeds is retained by MFA as debt reserve funds. As at December 31, 2023 the Regional District had debt reserve funds of \$26,863 (2022 – \$26,053).



Strathcona Regional District
Notes to Consolidated Financial Statements
Year ended December 31, 2023

16. Pension liability

The Regional District and its employees contribute to the Municipal Pension Plan, a jointly trustee pension plan. The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2022, the plan has approximately 240,000 active members and approximately 124,000 retired members. Active members include approximately 43,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2021, indicated a \$3.761 million funding surplus for basic pension benefits on a going concern basis.

The Regional District paid \$442,410 (2022 - \$385,766) for employer contributions while employees contributed \$409,146 (2022 - \$356,759) to the plan in fiscal 2023.

The next valuation will be as at December 31, 2024. Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

17. Comox-Strathcona Regional Hospital District

The board members of the Strathcona Regional District sit on the board of the Comox-Strathcona Regional Hospital District (CSRHD) together with the board members of the Comox Valley Regional District. The Regional District and the CSRHD are separate legal entities as defined by separate letters patent and authorized by separate legislation.

18. North Island 911 Corporation

The 911 emergency answering and fire dispatch services for northern Vancouver Island and part of the Sunshine Coast are provided by the North Island 911 Corporation which is owned by the Regional Districts of Alberni-Clayoquot, Comox Valley, Mount Waddington, Nanaimo, qathet, and Strathcona. The Strathcona Regional District owns four of the twenty-one shares in the corporation which are recorded at cost.



Strathcona Regional District
Notes to Consolidated Financial Statements
Year ended December 31, 2023

19. Segmented information

The Strathcona Regional District is a diversified local government providing a wide range of services to 44,500 residents, including parks, recreation centre, community halls, fire protection, emergency programs, and water and sewer services. As a requirement of the Local Government Act, separate financial records must be kept for each service providing detailed allocations of assets and liabilities, revenues and expenses, information concerning reserve funds and other pertinent financial details. For each reported segment, revenues and expenses represent amounts that are directly attributable to the segment and also amounts that are allocated on a reasonable basis.

Segmentation has been determined on a functional basis with consideration to service delivery and departmental accountabilities. The following is a description of the types of services included in each of the main service segments of the Regional District's consolidated financial statements. A detailed summary of the 2023 revenues and expenses can be found in Schedule 1 of the accompanying consolidated financial statements, Schedule 2 contains 2022 comparative figures.

General Government Services

General government comprises member municipality and electoral area governance, general administration which includes corporate services, finance, human resources and information systems, feasibility studies and grants in aid.

Protective Services

Protective services include fire protection services, emergency programs, 911 emergency answering service, building inspection and various bylaw compliance services.

Transportation Services

Transportation services include a rural transit service, street lighting, flood and river bank protection.

Environmental Health Services

The environmental health segment includes solid waste collection and disposal, liquid waste management planning, water distribution, and wastewater collection and disposal for participating electoral areas.

Health, Social Services & Housing

Health, Social Services & Housing services include local and regional housing provisions, along with initiatives aimed at improving the delivery of social services within the region.

Development Services

Development services consist of rural land use planning, economic development, geographic information systems and house numbering.

Parks, Recreation and Culture Services

Recreation and cultural services include a full-service recreation facility offering fitness, ice and aquatic programs, community parks and trail networks and contributions towards the operations of many community halls, heritage conservation, as well as Vancouver Island Regional Library services.



Strathcona Regional District
Notes to Consolidated Financial Statements
Year ended December 31, 2023

20. Reconciliation to 2023 Budget Bylaw

The budget amounts presented throughout these consolidated financial statements are audited and represent the 2023-2027 Financial Plan and Capital Expenditure Program Bylaw No. 485, as approved by the Regional District Board on March 15, 2023.

The financial plan bylaw was prepared on a modified accrual basis while Canadian public sector accounting standards require consolidated financial statements to be prepared on a full accrual basis. The financial plan anticipated the use of surpluses accumulated in prior years to reduce the current year revenues to fund current year expenditures. In addition, capital acquisitions are recognized as expenditures in the financial plan rather than including amortization expense, and debt proceeds and principal payments are excluded from the Statement of Operations on the consolidated financial statements.

The summary below reconciles the 2023 adopted financial plan to the consolidated financial statement budget figures on Statement B:

| | 2023 |
|---|---------------------|
| Balanced Financial Plan Bylaw | \$ - |
| Add: | |
| Debt principal payments | 53,649 |
| Capital acquisitions | 11,459,939 |
| Deficit prior year | - |
| Budgeted transfers to reserves/appropriated surplus | 4,743,119 |
| Less: | |
| Proceeds from borrowing | - |
| Budgeted transfers from prior year surpluses | (4,725,999) |
| Budgeted transfers from reserves/appropriated surplus | (6,707,235) |
| Statement of Operations Budgeted Surplus | \$ 4,823,473 |

21. Joint venture partnership

The Regional District, through its wholly owned subsidiary Strathcona Connected Coast Network Corporation, entered into a Joint Venture arrangement with City West Management Corp (CityWest) on December 4, 2020 which was subsequently registered with the Province of BC on June 6, 2022 . The agreement is for a 7-year term that includes two years to build a fibre optic network and five years of operating as required under the Federal and Provincial funding agreements. All operating expenses and revenues of the Connected Coast Project will be shared equally under the Joint Venture agreement. CityWest will provide sales, marketing and operational services, while the Regional District, through Strathcona Connected Coast Network Corporation, will retain interest in the related tangible capital assets.

During the prior year, CityWest assumed responsibility for the remaining construction phase of the project, including direct receipt of grant funding and capital expenditures. Prior to the assumption of responsibility, the Regional District through SCCNC incurred \$9,900,457, which is recorded in Tangible Capital Assets as Construction in progress.



Strathcona Regional District
Notes to Consolidated Financial Statements
Year ended December 31, 2023

22. Investment in Business Enterprise

On September 7, 2018 Strathcona Connected Coast Network Corp (SCCNC) was incorporated. SCCNC was formed for the purpose of constructing a Broadband network in the coastal waters of BC and entering a joint venture partnership with City West Management Corp for its operation. The partnership, known as Connected Coast Network Partnership, was agreed to on December 4, 2020 and registered with the Province of BC on June 6, 2022 with each partner having a 50% interest in the partnership.

The District owns 100% of all outstanding SCCNC shares. All of the Board members are appointed by the District. SCCNC does not prepare individual audited financial statements.

The Regional District consolidates the assets, liabilities and operating results of SCCNC in these consolidated financial statements. Any transactions between SCCNC and the Regional District are eliminated on consolidation. A summary of the financial position and operating results of SCCNC is as follows:

| | 2023 | 2022 |
|---|----------------------|----------------------|
| Statement of Financial Position | | |
| As At December 31 | | |
| Total Assets | \$ 10,507,003 | \$ 11,717,106 |
| Total Liabilities | 520,185 | 1,816,650 |
| Total Shareholder Equity | 9,986,818 | 9,900,457 |
| | \$ 10,507,003 | \$ 11,717,106 |
| Statement of Operations | | |
| For the Year ended December 31 | | |
| Revenue | \$ 173,856 | \$ 1,484,751 |
| Expenses | 87,495 | 24,080 |
| Net Income | \$ 86,361 | \$ 1,460,671 |
| Statement of Changes in Shareholder Equity | | |
| For the Year ended December 31 | | |
| Accumulated net equity income, beginning of year | \$ 9,900,456 | \$ 8,439,785 |
| Net income | 86,361 | 1,460,671 |
| | \$ 9,986,817 | \$ 9,900,456 |



Strathcona Regional District
Notes to Consolidated Financial Statements
Year ended December 31, 2023

23. Growing Communities Fund

The Province of British Columbia distributed conditional GCF grants to communities at the end of March 2023 to help local governments build community infrastructure and amenities to meet the demands of population growth. The GCF provided a one-time total of \$1 billion in grants to all 161 municipalities and 27 regional districts in British Columbia.

The Strathcona Regional District received \$2,638,000 of GCF funding in March 2023.

| | <u>2023</u> |
|---------------------------|---------------------|
| Received in 2023 | \$ 2,638,000 |
| Eligible costs: | |
| Capacity assessments | 34,000 |
| Subregional fire services | 15,000 |
| Recreation fleet | 50,000 |
| | <u>99,000</u> |
| Interest earned | 96,136 |
| Balance, end of year | <u>\$ 2,635,136</u> |

Capacity assessments include feasibility study costs for septic infrastructure and other early stage development work in conjunction with Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations. Subregional fire service expenditures include infrastructure upgrades for Sayward Valley Fire Service. Recreation fleet includes purchase of transit bus to offer student shuttle services to the Strathcona Gardens Recreation Complex.

24. Financial instruments

It is management's opinion that the Regional District is not exposed to significant interest, currency or credit risk arising from its financial instruments.



Strathcona Regional District
Consolidated Schedule of Segment Disclosure by Service
Year ended December 31, 2023

| | General Government Services | Protective Services | Environmental Health Services | Health, Social Services & Housing | Development Services | Parks, Recreation and Cultural Services | Transportation Services | 2023 Actual | 2023 Budget |
|---|-----------------------------------|------------------------|----------------------------------|---|-------------------------|--|----------------------------|---------------------|---------------------|
| (Note 20) | | | | | | | | | |
| Revenue | | | | | | | | | |
| Frontage and parcel taxes | \$ - | \$ - | \$ 20,041 | \$ - | \$ - | \$ - | \$ - | \$ 20,041 | \$ 19,819 |
| Grants in lieu of taxes | 181,379 | 7,961 | 548 | 816 | 3 | 67,915 | 28 | 258,650 | 204,580 |
| Property tax requisition | 2,479,519 | 2,222,025 | 636,955 | 100,000 | 676,018 | 9,269,440 | 227,470 | 15,611,427 | 15,611,649 |
| Government grants and transfers | 4,527,400 | 821,148 | 23,737 | - | 40,458 | 32,808 | - | 5,445,551 | 7,716,150 |
| Sales of services | 52,795 | 15,833 | 1,878,233 | - | 8,183 | 1,683,777 | - | 3,638,821 | 3,147,016 |
| Other revenue from own sources | 184,131 | 98,689 | 24,578 | - | 130,162 | 18,610 | 358 | 456,528 | 151,473 |
| Contributions from others | 97,516 | - | - | - | - | 4,718 | - | 102,234 | 606,381 |
| Interest earned | 954,495 | 70,436 | 99,963 | - | 26,929 | 613,413 | 7,416 | 1,772,652 | 80,000 |
| Actuarial adjustment of debenture debt | 5,388 | - | 4,272 | - | - | - | - | 9,660 | - |
| Total revenue | 8,482,623 | 3,236,092 | 2,688,327 | 100,816 | 881,753 | 11,690,681 | 235,272 | 27,315,564 | 27,537,068 |
| Expense | | | | | | | | | |
| Labour and benefits | 2,909,955 | 315,375 | 175,712 | 9,741 | 591,356 | 4,360,793 | - | 8,362,932 | 9,456,538 |
| Grants | 748,383 | 1,512,259 | - | - | 1,000 | 604,237 | 196,344 | 3,062,223 | 3,444,521 |
| Goods and services | 1,399,062 | 992,697 | 1,738,011 | 8,231 | 88,032 | 2,253,799 | 45,482 | 6,525,314 | 9,739,302 |
| Interest | 65,349 | - | 7,885 | - | - | - | - | 73,234 | 73,234 |
| Amortization of tangible capital assets | 202,965 | 38,026 | 153,469 | - | 14,596 | 674,155 | 10,723 | 1,093,934 | - |
| Total expense | 5,325,714 | 2,858,357 | 2,075,077 | 17,972 | 694,984 | 7,892,984 | 252,549 | 19,117,637 | 22,713,595 |
| Surplus | \$ 3,156,909 | \$ 377,735 | \$ 613,250 | \$ 82,844 | \$ 186,769 | \$ 3,797,697 | \$ (17,277) | \$ 8,197,927 | \$ 4,823,473 |



**Strathcona Regional District
Consolidated Schedule of Segment Disclosure by Service
Year ended December 31, 2022**

| | General Government Services | Protective Services | Environmental Health Services | Development Services | Parks, Recreation and Cultural Services | Transportation Services | 2022 Actual | 2022 Budget |
|---|--|--------------------------------|--|---------------------------------|--|------------------------------------|------------------------|------------------------|
| Revenue | | | | | | | | |
| Frontage and parcel taxes | \$ - | \$ - | \$ 19,581 | \$ - | \$ - | \$ - | \$ 19,581 | \$ 19,581 |
| Grants in lieu of taxes | 170,657 | 6,585 | 529 | 2 | 50,484 | 28 | 228,285 | 204,560 |
| Property tax requisition | 2,295,329 | 1,915,818 | 693,482 | 579,976 | 7,329,660 | 219,552 | 13,033,817 | 13,033,817 |
| Government grants and transfers | 4,605,587 | 547,330 | - | 102,937 | - | - | 5,255,854 | 33,444,249 |
| Sales of services | 53,095 | 27,763 | 1,783,018 | 8,514 | 1,133,902 | - | 3,006,292 | 2,675,638 |
| Other revenue from own sources | 85,978 | 78,843 | 42,791 | 42,462 | 62,945 | 358 | 313,377 | 981,907 |
| Contributions from others | - | - | - | - | 49,768 | - | 49,768 | 1,000 |
| Interest earned | 325,085 | 14,253 | 13,663 | 9,500 | 196,725 | 1,893 | 561,119 | 65,000 |
| Actuarial adjustment of debenture debt | 3,980 | - | 3,829 | - | - | - | 7,809 | - |
| Total revenue | 7,539,711 | 2,590,592 | 2,556,893 | 743,391 | 8,823,484 | 221,831 | 22,475,902 | 50,425,752 |
| Expense | | | | | | | | |
| Labour and benefits | 2,584,897 | 233,642 | 97,300 | 441,462 | 3,689,960 | 3,422 | 7,050,683 | 8,620,515 |
| Grants | 566,238 | 1,284,149 | - | 21,652 | 555,880 | 183,676 | 2,611,595 | 3,590,528 |
| Goods and services | 1,997,336 | 834,386 | 1,613,476 | 214,424 | 2,340,863 | 46,271 | 7,046,756 | 9,152,797 |
| Interest | 65,349 | - | 7,885 | - | - | - | 73,234 | 421,234 |
| Amortization of tangible capital assets | 227,651 | 29,886 | 153,469 | 7,298 | 663,412 | 10,723 | 1,092,439 | - |
| Total expense | 5,441,471 | 2,382,063 | 1,872,130 | 684,836 | 7,250,115 | 244,092 | 17,874,707 | 21,785,074 |
| Surplus | \$ 2,098,240 | \$ 208,529 | \$ 684,763 | \$ 58,555 | \$ 1,573,369 | \$ (22,261) | \$ 4,601,195 | \$ 28,640,678 |



**Strathcona Regional District
Consolidated Schedule of Tangible Capital Assets
Year ended December 31, 2023**

| | Land and Improvements | Buildings and Improvements | Machinery Equipment Vehicles and Fixtures | Water Infrastructure | Sewer Infrastructure | Capital Projects in Progress | 2023 | 2022 |
|----------------------------------|-----------------------------|----------------------------------|--|-------------------------|-------------------------|------------------------------------|----------------------|---------------|
| Cost | | | | | | | | |
| Balance, beginning | \$ 9,938,698 | \$ 23,905,137 | \$ 3,738,601 | \$ 4,649,426 | \$ 2,475,019 | \$ 13,785,488 | \$ 58,492,369 | \$ 53,497,646 |
| Add: | | | | | | | | |
| Additions during year | 116,697 | 12,263 | 288,732 | - | - | 1,735,479 | 2,153,171 | 4,994,723 |
| Balance, ending | 10,055,395 | 23,917,400 | 4,027,333 | 4,649,426 | 2,475,019 | 15,520,967 | 60,645,540 | 58,492,369 |
| Accumulated amortization | | | | | | | | |
| Balance, beginning | 1,859,804 | 12,783,129 | 2,558,127 | 3,162,591 | 774,528 | - | 21,138,179 | 20,045,739 |
| Add: | | | | | | | | |
| Amortization for the year | 178,370 | 556,059 | 206,034 | 92,997 | 60,474 | - | 1,093,934 | 1,092,440 |
| Balance, ending | 2,038,174 | 13,339,188 | 2,764,161 | 3,255,588 | 835,002 | - | 22,232,113 | 21,138,179 |
| Net book value | \$ 8,017,221 | \$ 10,578,212 | \$ 1,263,172 | \$ 1,393,838 | \$ 1,640,017 | \$ 15,520,967 | \$ 38,413,427 | \$ 37,354,190 |
| Net book value prior year | \$ 8,078,894 | \$ 11,122,008 | \$ 1,180,474 | \$ 1,486,835 | \$ 1,700,491 | \$ 13,785,488 | \$ 37,354,190 | |



Strathcona Regional District
 Consolidated Schedule of Debt
 As at December 31, 2023

| Bylaw # | Maturity Date | Rate | Beginning Balance | Debt Proceeds | Principal Payments | Actuarial Adjustments | Ending Balance |
|---|---------------|-------|---------------------|---------------|--------------------|-----------------------|---------------------|
| Capital | | | | | | | |
| General Administration | | | | | | | |
| BL261 | 09/2048 | 3.04% | \$ 1,862,579 | \$ - | \$ (42,925) | \$ (5,387) | \$ 1,814,268 |
| Craig Road Water | | | | | | | |
| BL2789 | 04/2027 | 4.43% | 36,972 | - | (4,648) | (4,058) | 28,266 |
| Quathiaski Cove Sewer Extension #1 | | | | | | | |
| BL197 | 10/2040 | 0.91% | 131,743 | - | (6,076) | (215) | 125,452 |
| Total debt | | | \$ 2,031,294 | \$ - | \$ (53,649) | \$ (9,660) | \$ 1,967,986 |



Strathcona Regional District

Supplementary Information and Information Pursuant to the *Financial Information Act*

Year ended December 31, 2023



Statement of Financial Information Approval

The information that follows includes schedules that have been prepared under the *Financial Information Act* for the year ended December 31, 2023.

Approved in accordance with the requirements of Financial Information Regulation 371/93, Schedule 1, Section 9.



Mark Baker
Chair of the Board

A circular official seal of the Strathcona Regional District is partially visible behind the signature. The seal contains the text "STRATHCONA REGIONAL DISTRICT" around its perimeter. The signature is written in black ink and extends to the right of the seal.A handwritten signature in black ink, appearing to be "MH", is written above the name and title of the Chief Financial Officer.

Mike Harmston, CPA, CGA
Chief Financial Officer

Strathcona Regional District
Consolidated Summary of Surpluses and Reserves
As at December 31, 2023
(Unaudited)

| Function | Appropriated Surplus <i>Note a</i> | Reserves <i>Note b</i> | Accumulated Surplus <i>Note c</i> | 2023 Total | 2022 Total |
|--|---|-----------------------------------|--|-----------------------|-----------------------|
| General Government Services | | | | | |
| Grant in Aid Area A | \$ - | \$ - | \$ 13,526 | \$ 13,526 | \$ 13,327 |
| Grant In Aid Area B | - | - | 4,569 | 4,569 | 25,067 |
| Grant In Aid Area C | - | - | 15,524 | 15,524 | 32,709 |
| Grant In Aid Area D | - | - | 21,800 | 21,800 | 14,362 |
| Electoral Area Administration | 106,437 | 9,779,426 | 82,755 | 9,968,618 | 7,267,465 |
| Just Like Home | - | - | - | - | 266,430 |
| Feasibility Studies - Electoral Area A | - | - | 24,583 | 24,583 | 4,628 |
| Feasibility Studies - Electoral Area D | - | - | 74,907 | 74,907 | 39,087 |
| Feasibility Studies - Electoral Area B | - | - | 20,001 | 20,001 | 19,988 |
| Feasibility Studies - Electoral Area C | - | - | 58,736 | 58,736 | 5,634 |
| Feasibility Studies - Regional | - | - | 82,091 | 82,091 | 79,041 |
| Regional Broadband | 50,402 | - | 998,367 | 1,048,769 | 1,050,910 |
| Administration - General Government | 558,705 | 1,100,960 | 1,004,520 | 2,664,185 | 2,322,568 |
| Municipality Administration | 46,295 | - | 109,595 | 155,890 | 185,476 |
| Wharves | - | - | - | - | - |
| | 761,839 | 10,880,386 | 2,510,973 | 14,153,198 | 11,326,691 |
| Protective Services | | | | | |
| 911 Answering Service | 15,144 | - | (4,745) | 10,399 | 39,384 |
| Electoral Area D Animal Control | 53,072 | - | 1,832 | 54,904 | 52,423 |
| Noise Control - Area A | - | - | 2,000 | 2,000 | - |
| Oyster River Flood Protection | - | - | 895 | 895 | - |
| Building Inspection | 64,814 | 138,052 | 93,713 | 296,579 | 271,238 |
| Campbell River Fire Protection | 324,987 | - | (26,704) | 298,283 | 251,273 |
| Cortes Island First Responder | 24,187 | - | - | 24,187 | 23,060 |
| Kyuquot Nootka Emergency Program | 2,366 | - | 3,791 | 6,157 | 5,329 |
| Noise Control - Area D | - | - | 2,006 | 2,006 | 1,824 |
| North Quadra Assistance Response | - | 1,661 | 250 | 1,911 | 1,832 |
| Sayward Valley Fire Protection | 38,366 | 300,318 | 17,583 | 356,267 | 404,777 |
| South Cortes Fire Protection | 9,344 | 424,609 | (3,507) | 430,446 | 356,392 |
| Strathcona Emergency Program | 32,498 | 31,732 | 89,704 | 153,934 | 68,033 |
| Unsightly Premises | - | 4,508 | 502 | 5,010 | 4,800 |
| | 564,778 | 900,880 | 177,320 | 1,642,978 | 1,480,365 |
| Transportation Services | | | | | |
| Electoral Area C Street Lighting Service | 217 | - | 1,507 | 1,724 | 37 |
| Electoral Area D Street Lighting Service | 17,648 | - | 577 | 18,225 | 16,850 |
| Transit - Area D | 36,767 | - | (14,628) | 22,139 | 37,709 |
| Oyster River Bank Protection | 91 | 99,596 | 3,562 | 103,249 | 101,152 |
| | 54,723 | 99,596 | (8,982) | 145,337 | 155,747 |

Strathcona Regional District
Consolidated Summary of Surpluses and Reserves
As at December 31, 2023
(Unaudited)

| Function | Appropriated Surplus <i>Note a</i> | Reserves <i>Note b</i> | Accumulated Surplus <i>Note c</i> | 2023 Total | 2022 Total |
|--|--|----------------------------------|---|----------------------|----------------------|
| Environmental Health Services | | | | | |
| Just Like Home | - | - | 348,913 | 348,913 | - |
| | - | - | 348,913 | 348,913 | - |
| Environmental Health Services | | | | | |
| Electoral Area D Water | 246,336 | 1,516,068 | 447,208 | 2,209,611 | 1,685,013 |
| Cortes Island Refuse Collection | 101,197 | 5,759 | 1,823 | 108,778 | 106,688 |
| Area B Refuse Disposal | 19,111 | - | 5,846 | 24,957 | 27,239 |
| Craig Road Water | - | - | 266 | 266 | 307 |
| Area A Kyuquot Nootka Solid Waste | 20,071 | - | 3,596 | 23,667 | 23,157 |
| Liquid Waste | 38,634 | - | 801 | 39,435 | 37,561 |
| Quathiaski Cove Sewer | 2,081 | 89,631 | 88,939 | 180,651 | 111,499 |
| Quathiaski Cove Sewer Ext #1 | - | - | 1,736 | 1,736 | 1,375 |
| Solid Waste Local Service - Sayward Valley | 20,790 | - | 5,748 | 26,538 | 24,157 |
| Sayward and Area A Sayward Refuse | 5,822 | 13,929 | 4,579 | 24,330 | 25,305 |
| | 454,042 | 1,625,387 | 560,540 | 2,639,969 | 2,042,301 |
| Development Services | | | | | |
| House Numbering Area A Sayward | - | - | - | - | - |
| Economic Development - Area C | 31,353 | - | 39,022 | 70,375 | 47,277 |
| House Numbering Area C | - | - | 1 | 1 | 2 |
| House Numbering Area D | - | - | 1 | 1 | 2 |
| Planning | 80,941 | 404,891 | 336,585 | 822,418 | 758,533 |
| Planning (Non Part 26) | - | - | 1,504 | 1,504 | 1,486 |
| Economic Development - Area A Sayward | 43,165 | - | 639 | 43,804 | 41,766 |
| | 155,459 | 404,891 | 377,752 | 938,102 | 849,065 |
| Recreation and Cultural Services | | | | | |
| Community Parks Area B | 5,515 | 461,984 | 34,210 | 501,709 | 488,836 |
| Heritage Conservation - Area B | - | 3,925 | - | 3,925 | 3,737 |
| Heritage Conservation - Area C | - | 1,050 | 10,006 | 11,056 | - |
| Community Parks Area C | 10,505 | 242,117 | 43,763 | 296,385 | 266,016 |
| Community Parks Area D | 369,704 | 827,046 | 53,973 | 1,250,723 | 744,439 |
| Cortes Island Community Halls | 31,515 | - | 2,020 | 33,535 | 22,710 |
| Kyuquot Community Hall | - | - | 2,474 | 2,474 | 2,490 |
| Quadra Island Community Hall Subsidy | - | 112,512 | 7,801 | 120,313 | 100,542 |
| Sayward Valley Heritage Hall | 33,192 | 104,999 | 1,517 | 139,708 | 133,083 |
| Strathcona Gardens | 188,585 | 10,428,448 | 826,199 | 11,443,232 | 8,970,238 |
| Vancouver Island Regional Library | - | - | 223 | 223 | 136 |
| | 639,016 | 12,182,080 | 982,188 | 13,803,284 | 10,742,226 |
| | \$ 2,629,856 | \$ 26,093,221 | \$ 4,948,704 | \$ 33,671,781 | \$ 26,596,396 |

Strathcona Regional District
Consolidated Summary of Surpluses and Reserves
As at December 31, 2023
(Unaudited)

Notes:

- a) Appropriated surpluses are internally restricted funds accumulated through planned contributions identified in the financial plan, and may be used for emergencies, contingencies, requisition smoothing or any other designated purpose within the function. These amounts are not automatically carried forward to offset future operational expense or supplement revenue.
- b) Reserves are established by bylaw or Provincial statute for specific purposes such as unforeseen future expenditures, capital works, machinery and equipment, and parkland acquisition. Use of reserves is identified in the financial plan as "transfers from reserves". Reserves may include externally restricted funds, such as endowments. Schedule II *Schedule of Changes in Reserve Fund Balances* provides details about reserve fund changes in the current year.
- c) Accumulated surpluses are the net result of operating activities and may be used in future years to offset operational expense or supplement revenue. A surplus occurs if projects are not completed by the end of the fiscal year, if revenue exceeds expectations, or when cost savings are realized. A deficit, indicated by a bracketed amount, occurs if expense exceeds expectations, or there is a revenue shortfall. A deficit must be repaid in the following year.

Strathcona Regional District
Schedule of Changes in Reserve Fund Balances
As at December 31, 2023
(Unaudited)

| Reserve Type and Function | Beginning Balance | Interest and Transfers from (to) Operating | Transfers from (to) Capital | Ending Balance |
|--|--------------------------|---|------------------------------------|-----------------------|
| Capital works, machinery & equipment reserves | | | | |
| Community Parks Area B | \$ 58,456 | \$ 18,045 | \$ (13,133) | \$ 63,368 |
| Community Parks Area C | 174,390 | 19,309 | - | 193,699 |
| Community Parks Area D | 466,067 | 177,643 | (68,507) | 575,203 |
| Electoral Area D Water | 699,972 | 616,758 | - | 1,316,730 |
| Building Inspection | 45,039 | 2,274 | - | 47,313 |
| Area B Refuse Disposal | 5,482 | 277 | - | 5,759 |
| General Administration | 767,235 | 282,409 | (63,152) | 986,492 |
| Administration - Information Services | 88,661 | 4,124 | (6,967) | 85,818 |
| Oyster River Bank Protection | 49,571 | 2,503 | - | 52,074 |
| Planning | 151,238 | 7,635 | - | 158,873 |
| Quadra Island Community Hall Subsidy | 13,857 | 16,457 | - | 30,314 |
| Quathiaski Cove Sewer | 35,323 | 54,308 | - | 89,631 |
| Sayward Valley Fire Protection | 359,984 | 34,433 | (94,099) | 300,318 |
| Sayward Valley Heritage Hall | 21,107 | 1,066 | - | 22,173 |
| Sayward and Area A Sayward Refuse | 13,260 | 669 | - | 13,929 |
| South Cortes Fire Protection | 297,036 | 72,772 | - | 369,808 |
| Cortes Island First Responder | 20,207 | 11,525 | - | 31,732 |
| Strathcona Gardens | 7,767,223 | 3,114,488 | (596,793) | 10,284,918 |
| | 11,034,109 | 4,436,695 | (842,651) | 14,628,153 |
| Future expenditure reserves | | | | |
| Community Parks Area B | 71,028 | 3,586 | - | 74,614 |
| Heritage Conservation - Area B | 3,736 | 189 | - | 3,925 |
| Heritage Conservation - Area C | - | 1,050 | - | 1,050 |
| Community Parks Area C | 31,090 | 1,570 | - | 32,660 |
| Community Parks Area D | 238,734 | 12,052 | - | 250,786 |
| Electoral Area D Water | 189,758 | 9,580 | - | 199,338 |
| Building Inspection | 86,378 | 4,361 | - | 90,739 |
| General Administration | 27,273 | 1,377 | - | 28,650 |
| North Quadra Assistance Response | 1,581 | 80 | - | 1,661 |
| Oyster River Bank Protection | 45,238 | 2,284 | - | 47,522 |
| Planning | 322,269 | (76,251) | - | 246,018 |
| Quadra Island Community Hall Subsidy | 78,248 | 3,950 | - | 82,198 |
| Sayward Valley Heritage Hall | 78,845 | 3,980 | - | 82,825 |
| South Cortes Fire Protection | 52,117 | 2,631 | - | 54,748 |
| Strathcona Gardens | 136,632 | 6,898 | - | 143,530 |
| Unightly Premises | 4,291 | 217 | - | 4,508 |
| | 1,367,220 | (22,446) | - | 1,344,774 |



Strathcona Regional District
Schedule of Changes in Reserve Fund Balances
As at December 31, 2023
(Unaudited)

| Reserve Type and Function | Beginning Balance | Interest and Transfers from (to) Operating | Transfers from (to) Capital | Ending Balance |
|--|-------------------|--|-----------------------------|----------------|
| Community parkland acquisition reserves | | | | |
| Community Parks Area B | 162,710 | 8,214 | - | 170,924 |
| Community Parks Area C | 15,000 | 757 | - | 15,757 |
| Community Parks Area D | 1,056 | 53 | - | 1,109 |
| | 178,767 | 9,024 | - | 187,791 |
| Endowments | | | | |
| Area B Community Parks-Hank's Beach | 153,236 | (159) | - | 153,077 |
| Forest Conservation Park | 153,236 | (159) | - | 153,077 |
| Community Works Fund | | | | |
| Community Works Fund | 7,052,230 | 278,867 | (186,807) | 7,144,290 |
| | 7,052,230 | 278,867 | (186,807) | 7,144,290 |
| Growing Communities Fund | | | | |
| Growing Communities Fund | - | 2,700,136 | (65,000) | 2,635,136 |
| | - | 2,700,136 | (65,000) | 2,635,136 |
| | \$ 19,785,561 | \$ 7,402,117 | \$ (1,094,457) | \$ 26,093,221 |

Strathcona Regional District
Schedule of Service Requisition Limits
As at December 31, 2023
(Unaudited)

| Service | Requisition Limits |
|--|---|
| General Government Administration | |
| General Administration | No stated limit |
| Grants in Aid – Areas A, B, C and D | \$0.10 per \$1,000 net taxable assessment |
| Electoral Areas Administration and Election Services | No stated limit |
| Feasibility Study – Electoral Areas and Regional | No stated limit |
| Member Municipalities Administration | No stated limit |
| Regional Broadband | \$0.25 per \$1,000 net taxable assessment |
| Public Library Facilities | \$0.10 per \$1,000 net taxable assessment |
| Protective Services | |
| 911 Emergency Answering | \$0.35 per \$1,000 net taxable assessment |
| Area D Animal Control | \$0.323 per \$1,000 net taxable assessment |
| Building Inspection | No stated limit |
| Campbell River Area D Fire Protection | No stated limit |
| Duncan Bay Area Fire Protection | \$11,840 or \$0.47 per \$1,000 net taxable assessment, whichever is greater |
| Kyuquot/Nootka Emergency Program | \$6,000 or \$0.25 per \$1,000 net taxable assessment, whichever is greater |
| Noise Control - Area A | \$0.01 per \$1,000 net taxable assessment |
| Noise Control - Area D | \$0.01 per \$1,000 net taxable assessment |
| North Quadra Assistance Response | \$0.02 per \$1,000 net taxable assessment |
| Oyster River Flood Protection | \$8,350 or \$0.027 per \$1,000 net taxable assessment, whichever is less |
| Sayward Valley Fire Protection | \$2.00 per \$1,000 net taxable assessment |
| Soil Deposit and Removal Control | \$25,000 or an amount equal to the actual costs for the prior year, whichever is less |
| South Cortes Island Fire Protection | \$94,500 or \$1.00 per \$1,000 net taxable assessment, whichever is greater |
| South Cortes Island First Responder | \$45,000 or \$0.14 per \$1,000 net taxable assessment, whichever is greater |
| Strathcona Emergency Program | \$0.03 per \$1,000 net taxable assessment; minimum \$1,000 per participating area |
| Unightly Premises | \$25,000 or \$0.002 per \$1,000 net taxable assessment, whichever is greater |
| Transportation Services | |
| Area C Street Lighting | \$9,850 total maximum |
| Area D Street Lighting | \$0.20 per \$1,000 net taxable assessment |
| Area D Transit | \$0.20 per \$1,000 net taxable assessment |
| Oyster River Bank Protection | \$18,000 total maximum |

Strathcona Regional District
Schedule of Service Requisition Limits (continued)
As at December 31, 2023
(Unaudited)

| Service | Requisition Limits |
|--|---|
| Development Services | |
| Area A Economic Development | \$0.05 per \$1,000 net taxable assessment |
| Area C Economic Development | \$0.278 per \$1,000 net taxable assessment |
| House Numbering | \$0.0277 per \$1,000 net taxable assessment |
| Planning | No stated limit |
| Planning – Non-Part 26 | No stated limit |
| Environmental Health Services | |
| Area D Water | \$23,000 or \$1.00 per \$1,000 net taxable assessment, whichever is greater |
| Cortes Island Refuse Collection | No stated limit |
| Cortes Island Refuse Disposal | \$0.50 per \$1,000 net taxable assessment |
| Craig Road Water | \$36,000 total maximum |
| Kyuquot/Nootka Solid Waste Disposal | \$18,750 total maximum |
| Liquid Waste Management Plan | \$0.05 per \$1,000 net taxable assessment |
| Quathiaski Cove Sewer | \$30,000 total maximum |
| Quathiaski Cove Sewer Extension #1 | \$30,080 total maximum |
| Sayward Valley Refuse Collection | \$0.286 per \$1,000 net taxable assessment |
| Sayward Valley Refuse Disposal | \$0.344 per \$1,000 net taxable assessment |
| Health, social services & housing | |
| Just Like Home | \$0.023 per \$1,000 net taxable assessment |
| Regional Housing | \$0.05 per \$1,000 net taxable assessment |
| Recreation and Cultural Services | |
| Areas B and C Heritage Conservation | \$0.25 per \$1,000 net taxable assessment |
| Areas B, C and D Community Parks | \$0.50 per \$1,000 net taxable assessment |
| Cortes Island Community Halls | \$80,000 or \$0.24 per \$1,000 net taxable assessment |
| Kyuquot Community Hall | \$0.50 per \$1,000 net taxable assessment |
| Quadra Island Community Hall | \$0.50 per \$1,000 net taxable assessment |
| Sayward Valley Recreation and Community Hall | \$1.75 per \$1,000 net taxable assessment |
| Strathcona Gardens Recreation Complex | \$1.588 per \$1,000 net taxable assessment |
| Vancouver Island Regional Library | No stated limit |



Strathcona Regional District
Schedule of Guarantee and Indemnity Agreements
As at December 31, 2023
(Unaudited)

The Strathcona Regional District has not given any guarantees or indemnities under the Guarantees and Indemnities Regulation.

Strathcona Regional District
Schedule of Remuneration and Expenses
As at December 31, 2023
(Unaudited)

| Name | Position/Area Represented | Remuneration | Expenses | Total |
|--|---|---------------------|------------------|---------------------|
| Elected and Appointed Officials | | | | |
| Baker, M. | Director, Village of Sayward, Board Chair | \$ 53,153 | \$ 17,222 | \$ 70,375 |
| Browne, T. | Alternate Director - Area D | 320 | 1,168 | 1,488 |
| Chapman, D. | Director, City of Campbell River | 20,888 | 2,077 | 22,965 |
| Colborne, J. | Director, Village of Zeballos | 23,982 | 6,886 | 30,868 |
| Dahl, K. | Director, City of Campbell River | 22,377 | 203 | 22,580 |
| Davis, M. | Director, Village of Tahsis | 22,244 | 5,431 | 27,675 |
| Fowler, S. | Alternate Director, Village of Tahsis | 930 | 791 | 1,721 |
| Grunerud, C. | Commissioner, Strathcona Gardens Commission | 1,280 | - | 1,280 |
| Jack, M. | Director, Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations | 9,169 | - | 9,169 |
| Jules, K. | Director, Ka:'yu:'k't'h'/Che:k'tles7et'h' First Nations | 10,916 | - | 10,916 |
| Kerr, R. | Director, City of Campbell River, Vice Chair | 24,090 | 203 | 24,293 |
| Lanyon, B. | Director, City of Campbell River | 19,977 | 203 | 20,180 |
| Lott, M. | Director, Village of Gold River | 20,924 | 1,865 | 22,789 |
| Mawhinney, R. | Director, Electoral Area C | 68,222 | 14,593 | 82,815 |
| Rice, J. | Director, Electoral Area D | 66,528 | 12,439 | 78,967 |
| Sinnott, S. | Director, City of Campbell River | 22,795 | 203 | 22,998 |
| Smyth, S. | Alternate Director, City of Campbell River | 724 | - | 724 |
| Vonesch, M. | Director, Electoral Area B | 69,450 | 11,854 | 81,304 |
| Whalley, G. | Director, Electoral Area A | 65,680 | 5,318 | 70,998 |
| | | \$ 523,649 | \$ 80,456 | \$ 604,105 |
| Employees | | | | |
| Blanchard, J. | Parks & Facilities Technician | \$ 84,691 | \$ 540 | \$ 85,231 |
| Clark, K. | Senior Accountant | 94,002 | 3,713 | 97,715 |
| Fisher, S. | Engineering Services Coordinator | 89,716 | 1,394 | 91,110 |
| Gage, L. | Senior Human Resources Manager | 85,368 | 2,549 | 87,917 |
| Harmston, M.* | Chief Financial Officer | 175,790 | 1,516 | 177,306 |
| Kentrop, R.* | Senior Manager Strathcona Gardens | 128,237 | 150 | 128,387 |
| Koopman, S. | Manager Emergency Services | 84,852 | 1,474 | 86,326 |
| LaBoucane, R. | Manager Strategic Initiatives | 113,786 | 4,497 | 118,283 |
| Leitch, D.* | Chief Administrative Officer | 223,888 | 14,927 | 238,815 |
| Madelung, S. | Manager Aquatics & Fitness | 102,117 | 2,288 | 104,405 |
| Matheson, N. | Facility Operations Supervisor | 75,899 | 249 | 76,148 |
| Mitchell, R. | Manager Information Technology | 102,614 | - | 102,614 |
| Neill, J. | Planner | 84,766 | 740 | 85,506 |
| Nelson, A. | Senior Manager Community Services | 153,179 | 1,921 | 155,100 |
| Parada, W. | Senior Manager Engineering Services | 152,823 | 3,643 | 156,466 |
| Popove, E. | Communications Coordinator | 85,334 | 4,201 | 89,535 |
| Robertson, C. | Manager Arenas & Administration | 102,892 | 150 | 103,042 |
| Sauer, D. | Geographic Information Systems Analyst | 94,002 | 43 | 94,045 |
| Starkey, M. | Manager Parks & Planning | 112,501 | 3,387 | 115,888 |
| Watson, E. | Manager Corporate Operations | 87,484 | 3,727 | 91,211 |
| Yates, T. | Senior Manager Corporate Services | 165,380 | 325 | 165,705 |
| | | \$ 2,399,321 | \$ 51,434 | \$ 2,450,755 |

* Includes accrued vacation payout



Strathcona Regional District
Schedule of Remuneration and Expenses (continued)
As at December 31, 2023
(Unaudited)

Schedule V

| Name | Position/Area Represented | Remuneration | Expenses | Total |
|--|----------------------------------|----------------------------|--------------------------|----------------------------|
| Add: employees with remuneration less than \$75,000 | | \$ 3,883,470 | \$ 58,496 | \$ 3,941,966 |
| | | <u>\$ 6,282,791</u> | <u>\$ 109,930</u> | <u>\$ 6,392,721</u> |
| Total remuneration and expenses for elected officials and employees | | <u>\$ 6,806,440</u> | <u>\$ 190,386</u> | <u>\$ 6,996,826</u> |
| Reconciling items, including adjustments for accrual-based accounting. | | <u>1,556,492</u> | | |
| Total Labour and Benefits per Schedule 1 of Financial Statements | | <u>\$ 8,362,932</u> | | |

Prepared pursuant to the Financial Information Regulation, Schedule 1, section 6(2), (3), (4), (5), and (6)



**Strathcona Regional District
Statement of Severance Agreements
As at December 31, 2023
(Unaudited)**

There were no severance agreements made between the Strathcona Regional District and its non-unionized employees during the year ended December 31, 2023.

**Strathcona Regional District
Schedule of Payments to Suppliers
As at December 31, 2023
(Unaudited)**

| Service Supplier Name | Amount Paid |
|---|--------------------|
| Acklands-Grainger Inc | \$ 43,128 |
| Advanced Builders & Contractors | 53,870 |
| All Clear Septic Services | 33,177 |
| Alpine Gas | 26,848 |
| Avon Russell | 31,166 |
| Baylink Networks Inc. | 1,444,231 |
| B.C. Hydro | 362,388 |
| Jacqueline Beltgens Law Corporation | 48,608 |
| Blue Star Excavating Ltd | 44,772 |
| Campbell River Toyota | 41,989 |
| Cortes Island Fire-Fighting Association | 442,190 |
| Cimco Refrigeration | 80,690 |
| CityWest Cable & Telephone Corp | 7,061,514 |
| City of Campbell River | 2,230,049 |
| ClearTech Industries Inc | 59,938 |
| Clean Sweep Janitorial | 26,450 |
| Campbell River District Food Bank | 26,746 |
| Comox Valley Regional District | 94,708 |
| DB Perks & Associates Ltd | 31,352 |
| CR Downtown BIA | 30,533 |
| Dynamic Specialty Vehicles Ltd | 166,580 |
| Ehattlesht Tribe | 25,000 |
| FortisBC-Natural Gas | 177,536 |
| Friends of Cortes Island Society | 28,788 |
| Fujitsu Network Communications Inc | 52,858 |
| Green Shield Canada | 443,948 |
| HCMA Architecture & Design | 223,580 |
| Houle Electric Limited | 82,207 |
| Kwakiutl District Council Health | 135,868 |
| Koers & Associates Engineering Ltd | 27,978 |
| Laichwiltach Family Life Society | 152,650 |
| Linnaea Farm Society | 37,590 |
| Make Projects Ltd | 39,495 |
| MNP LLP | 36,004 |
| Michael Oviatt Trucking Ltd | 144,396 |
| Minister of Finance - Employer Health Tax | 130,632 |
| Moneris Solutions | 36,499 |
| M. Shaw Home Repairs and Renovations | 28,665 |
| Municipal Finance Authority of BC | 1,536,091 |

Strathcona Regional District
Schedule of Payments to Suppliers (continued)
As at December 31, 2023
(Unaudited)

| Service Supplier Name | Amount Paid |
|--|----------------------|
| Municipal Insurance Association of British | \$ 76,206 |
| Municipal Pension Plan | 851,556 |
| North Island 911 Corporation | 518,714 |
| North Island Communications Inc. | 46,361 |
| Northwest Arboriculture Ltd dba Northwest Tree | 75,483 |
| Osprey Electric Ltd | 30,241 |
| Quadra Island Recreation Society | 187,989 |
| RC Strategies Inc | 26,681 |
| Regional District of Nanaimo | 44,800 |
| Receiver General For Canada | 1,861,335 |
| Reef Point Falling Contractor Ltd | 117,831 |
| River Ink Printing and Signs Ltd | 33,963 |
| Matt Guiguet Sportfishing DBA Rugged Point Lodge | 30,670 |
| Sayward Community Recreation Association | 86,740 |
| Sasamans Society | 26,217 |
| Shaw Telecom GP | 30,530 |
| SoftwareONE Canada Inc. | 67,232 |
| Southern Cortes Community Association | 58,000 |
| Stewart McDannold Stuart | 30,376 |
| Strategic Natural Resource Consultants Inc | 28,944 |
| Sysco Victoria | 32,427 |
| Tiicma Hospitality LP | 26,106 |
| Total Prepare Inc | 92,267 |
| University of Victoria - Queenswood Campus | 38,191 |
| United Steelworkers - Local 1-1937 | 51,026 |
| Verschuur Margaret dba VEM Contracting | 74,339 |
| Village of Sayward | 78,763 |
| Vincovi Technology Solutions Inc. | 135,290 |
| Vancouver Island Regional Library | 604,237 |
| Waste Management of Canada Corporation | 50,494 |
| Waypoint Insurance | 161,196 |
| Whaletown Community Club | 40,840 |
| WorkSafeBC | 190,295 |
| Fujitsu Network Communications Inc | 1,573,818 |
| Vancouver Fraser Port Authority | 28,685 |
| Total suppliers over \$25,000 | \$ 23,128,556 |



Strathcona Regional District
Schedule of Payments to Suppliers (continued)
As at December 31, 2023
(Unaudited)

| Grant Supplier Name | Amount Paid |
|---|----------------------|
| Technical Evacuation Advanced Aeromedical | \$ 45,000 |
| Total grants over \$25,000 | 45,000 |
| Total suppliers and grants under \$25,000 | 2,429,001 |
| Total payments to suppliers and grants | \$ 25,602,557 |
| Adjustments: | |
| Debt principal repaid | (53,649) |
| Acquisition of tangible capital assets | (2,153,171) |
| Amortization expense on tangible capital assets | 1,093,934 |
| Labour and benefits | 8,362,932 |
| Change in accounts payable and accrued expenses, and payments for non-expense items | (13,734,966) |
| Total Expense per Consolidated Financial Statements, Statement B | \$ 19,117,637 |



#301 – 990 Cedar Street,
Campbell River, BC
V9W 7Z8



finance@srd.ca



Tel: 250-830-6700
Toll free: 1-877-830-2990



www.srd.ca