

A photograph of a sunrise over a vast sea of clouds. The sun is a bright, glowing orb on the horizon, casting a golden light across the sky and the clouds. The clouds are thick and white, with some darker patches. In the foreground, the dark silhouette of a mountain range is visible, with a small town or village nestled in a valley.

Strathcona Regional District 2018—2022 Financial Plan

Final Budget
March 7, 2018

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Strathcona Regional District 2018 - 2022 Financial Plan

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MESSAGE FROM THE CHIEF ADMINISTRATIVE OFFICER

moving
strategic priorities
forward
with
fiscal responsibility
& accountability



FINANCIAL
PLAN

The 2018-2022 Strathcona Regional District Financial Plan focuses on large projects designed to improve the lives of area residents through improved access to connectivity, better access to health services, improved recreation facilities, and building strong relationships with local First Nations.

On behalf of the Strathcona Regional District, I am pleased to present the 2018-2022 Strathcona Regional District (SRD) Financial Plan. This budget is based on the projects identified by the Regional Board as priorities and the funds required to sustain the delivery of all regional district services. The 2018-2022 SRD Financial Plan is the framework that will guide our work for the next five years, and reflects our commitment to providing the best, most cost-effective services and programs to the communities we serve.

The 2018-2022 SRD Financial Plan looks at both revenues and expenditures for regional district services. It includes municipal and electoral area assessment information, requisition comparisons and tax rate estimates by service participant, as well as five-year budget details with prior year comparisons for each service.

For 2018-2022, the SRD will invest in a number of priority projects intended to increase administrative efficiency and improve services. This work includes continued participation in the Strathcona Community Health Network (SCHN). The SCHN is a partnership between the regional district, Island Health and the First Nations Health Authority. The SCHN recognizes the need to work collaboratively to find new solutions to some of the most challenging and complex issues that affect the health and well-being of communities across the region, such as transportation, food security, housing, aging population and income needs. The SRD will continue to play a key role in supporting the network and administering grant funding from Island Health towards this important initiative.

The SRD will continue planning for the redevelopment of the Strathcona Gardens Recreation Complex. The RECREATE Strathcona Gardens project is looking at how we can best implement the major upgrades and renovations required to address the facility's aging

infrastructure and continue to deliver the recreational programming and services desired by the community now and into the future. As work progresses, the SRD will continue to seek funding opportunities to redevelop this valued community asset which will see the addition of a new aquatic centre, improved arena seating and facilities, along with a new fitness and wellness centre.

Improved broadband connectivity has been a strategic priority of the Regional Board and I am pleased we have received, along with our project partner CityWest, \$45.4 million to bring high-speed fibre optic cable – known as backbone infrastructure - to 154 rural and remote communities along the BC coastline from Pprince Rupert south to Vancouver and around Vancouver Island.

In all, the 2018-2022 SRD Financial Plan indicates that property owners will see a small increase over the previous year's taxes – estimated to be less than 2% per household throughout the electoral areas and member municipalities. We will also see improvements to many services as the regional district capitalizes on its grant opportunities. Through its continuous pursuit of alternative funding the regional district strives to keep services affordable while ensuring long-term sustainability. This budget document forms the basis of a new budget bylaw, to be approved by the Regional Board prior to the legislated due date of March 31, 2018.



Dave Leitch
Chief Administrative Officer

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STRATEGIC PRIORITIES & KEY WORK PROJECTS



The Strathcona Regional District has identified the following strategic objectives and key work projects to be funded in the 2018-2022 Financial Plan

Connectivity: to develop, advocate and promote the extension of cellular and broadband connectivity across the Regional District. This will be achieved by advancing the Connected Coast Project to provide new backbone broadband infrastructure, supporting the development of last mile solutions and working with partners to facilitate digital uptake and maximize the end-use benefits of improved connectivity.

First Nations Relationship Building: to build strong relationships with regional First Nation communities through a graduated approach that includes internal development and education on First Nations governance, protocols and culture; increased outreach and engagement informally and formally to build better government-to-government relations; and identifying a specific understanding of shared opportunities and challenges where First Nations and the Regional District may work together.

Community Health Network: to improve the community wellness of the region by addressing the social determinants of health through collaboration among a variety of partners that includes public, private and non-profit organizations.

Coastal Ferries: to advocate on behalf of Regional District communities about BC ferries activities, fares and service levels.

Senior Government Advocacy: to advance, on political and administrative levels, issues that require advocacy to lessen conflict, improve transparency and increase operational efficiency.

Flooding/Sea Level Rise: to maintain awareness of sea level rise as a concern and to continue to advocate to senior levels of government in support of local solutions to identified risks.

Asset Management: to continue advancing the asset management strategy for implementing and improving regional district asset management practices.

Records Management: to determine, and then implement a cost effective and viable method to implement and operate a corporate records management system.

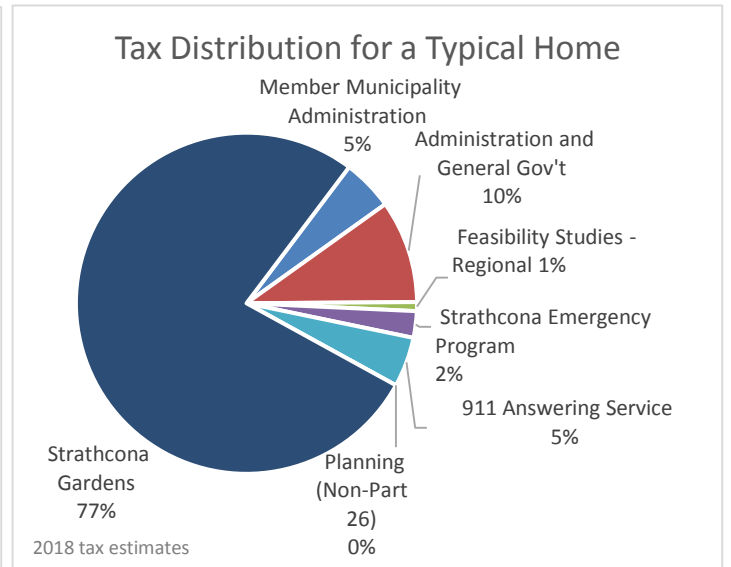
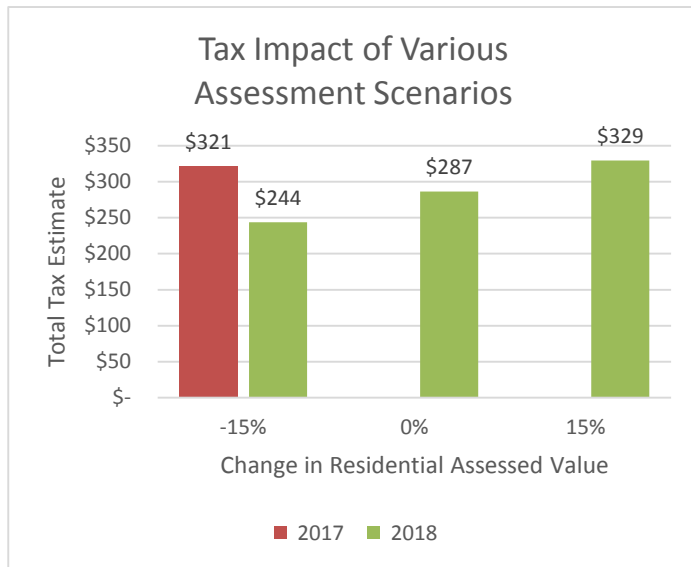
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Estimated Tax Rate Analysis
2018 - 2022 Financial Plan, February 12, 2018

Campbell River

Requisitions:	2017		2018			
	Requisition	Estimated Tax*	Requisition	Requisition % Change	Estimated Tax*	Estimated Tax \$ Change*
Member Municipality Administration	\$ 260,085	\$ 4.79	\$ 289,145	11.17%	\$ 4.67	\$ (0.12)
Administration and General Gov't	588,301	10.59	594,103	0.99%	9.39	(1.20)
Feasibility Studies - Regional			50,963		0.82	(0.82)
Strathcona Emergency Program	134,161	2.42	153,335	14.29%	2.42	-
911 Answering Service	279,317	5.15	282,323	1.08%	4.56	(0.59)
Planning (Non-Part 26)	168	-	170	1.19%	-	-
Strathcona Gardens	4,599,276	84.79	4,605,055	0.13%	74.37	(10.42)
	\$ 5,861,308	\$ 107.74	\$ 5,975,094	1.94%	\$ 96.23	\$ (11.51)
Average assessed home**		\$ 297,737	16%		\$ 346,460	
Average household property tax***		<u>\$ 320.78</u>			<u>\$ 333.40</u>	<u>\$ 12.62</u> 3.9%



* Per \$100,000 residential assessment
 ** Hospital Purpose Assessments - 2017 Revised Roll / 2018 Completed Roll
 *** Based on a typical residential property



Requisition Comparison

Campbell River

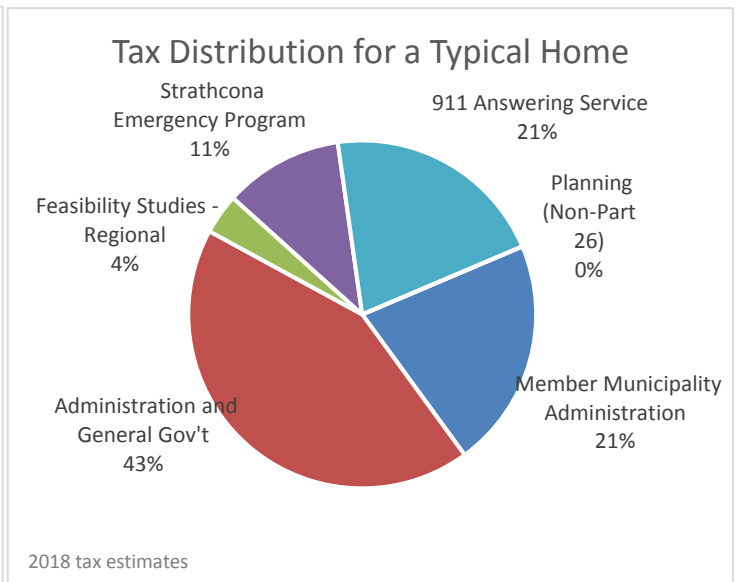
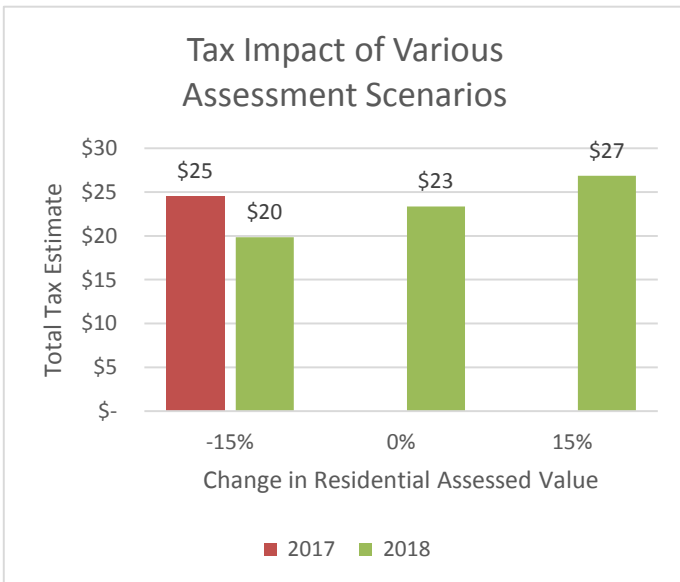
	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
General Government Services						
100 Member Municipality Administration	260,085	289,145	326,801	332,466	338,085	339,535
110 Administration and General Government	588,301	594,103	813,788	827,909	842,350	857,305
150 Feasibility Studies- Regional	0	50,963	17,176	17,176	17,176	17,176
Protective Services						
272 Strathcona Emergency Program	134,161	153,335	153,335	153,335	156,773	156,773
275 911 Answering Service	279,317	282,323	299,897	305,758	311,481	311,495
Development Services						
510 Planning (Non-Part 26)	168	170	177	177	177	177
Recreation & Cultural Services						
640 Strathcona Gardens	4,599,276	4,605,055	4,620,957	4,788,269	4,788,269	4,788,269
Total Requisition \$	5,861,308	5,975,095	6,232,131	6,425,090	6,454,311	6,470,728
Estimate of Residential Tax Rate per \$1,000	1.0774	0.9624	1.0032	1.0343	1.0390	1.0416
Increase/(Decrease) per \$100,000 Assessed Value		(\$12)	\$4	\$3	\$0	\$0



Estimated Tax Rate Analysis
2018 - 2022 Financial Plan, February 12, 2018

Gold River

Requisitions:	2017		2018			
	Requisition	Estimated Tax*	Requisition	Requisition % Change	Estimated Tax*	Estimated Tax \$ Change*
Member Municipality Administration	\$ 5,885	\$ 4.79	\$ 6,097	3.60%	\$ 4.67	\$ (0.12)
Administration and General Gov't	13,186	10.59	12,429	-5.74%	9.39	(1.20)
Feasibility Studies - Regional			1,075		0.82	(0.82)
Strathcona Emergency Program	3,007	2.42	3,208	6.68%	2.42	-
911 Answering Service	6,320	5.15	5,953	-5.81%	4.56	(0.59)
Planning (Non-Part 26)	4	-	4	0.00%	-	-
	\$ 28,402	\$ 22.95	\$ 28,766	1.28%	\$ 21.86	\$ (1.09)
Average assessed home**		\$ 106,875		11%	\$ 118,913	
Average household property tax***		<u>\$ 24.53</u>			<u>\$ 25.99</u>	<u>\$ 1.47</u> 6.0%



* Per \$100,000 residential assessment
 ** Hospital Purpose Assessments - 2017 Revised Roll / 2018 Completed Roll
 *** Based on a typical residential property



Requisition Comparison

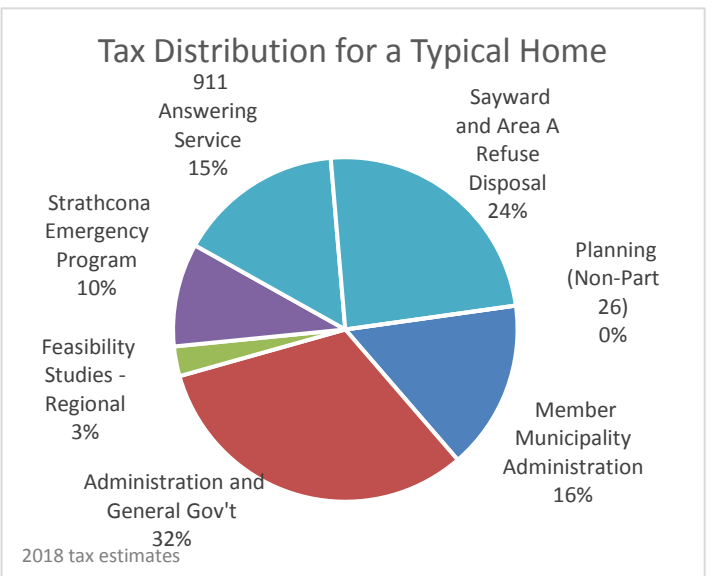
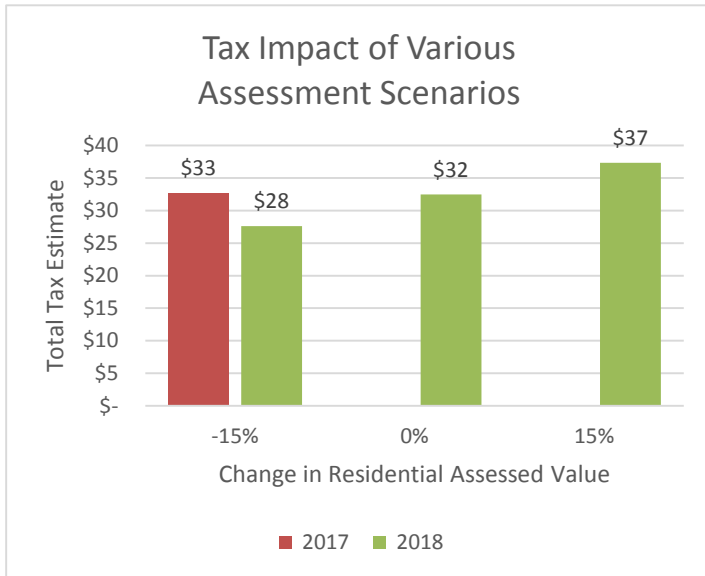
Gold River	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
General Government Services						
100 Member Municipality Administration	5,885	6,097	6,891	7,011	7,129	7,160
110 Administration and General Government	13,186	12,429	17,025	17,320	17,622	17,935
150 Feasibility Studies - Regional	0	1,075	362	362	362	362
Protective Services						
272 Strathcona Emergency Program	3,007	3,208	3,208	3,208	3,280	3,280
275 911 Answering Service	6,320	5,953	6,324	6,448	6,568	6,569
Development Services						
510 Planning (Non-Part 26)	4	4	4	4	4	4
Total Requisition\$	28,402	28,766	33,814	34,352	34,966	35,309
Estimate of Residential Tax Rate per \$1,000	0.2295	0.2187	0.2569	0.2610	0.2657	0.2683
Increase/(Decrease) per \$100,000 Assessed Value		(\$1)	\$4	\$0	\$0	\$0



Estimated Tax Rate Analysis
2018 - 2022 Financial Plan, February 12, 2018

Sayward

Requisitions:	2017		2018			
	Requisition	Estimated Tax*	Requisition	Requisition % Change	Estimated Tax*	Estimated Tax \$ Change*
Member Municipality Administration	\$ 1,582	\$ 4.79	\$ 1,597	0.95%	\$ 4.67	\$ (0.12)
Administration and General Gov't	3,589	10.59	3,296	-8.16%	9.39	(1.20)
Feasibility Studies - Regional			282	n/a	0.82	(0.82)
Strathcona Emergency Program	1,000	2.95	1,000	0.00%	2.85	(0.10)
911 Answering Service	1,699	5.15	1,560	-8.18%	4.56	(0.59)
Sayward and Area A Refuse Disposal	1,998	6.06	2,426	21.42%	7.09	1.03
Planning (Non-Part 26)	1	-	1	0.00%	-	-
	\$ 9,869	\$ 29.54	\$ 10,162	2.97%	\$ 29.38	\$ (0.16)
Average assessed home**		\$ 110,549		3%	\$ 113,653	
Average household property tax***		<u>\$ 32.66</u>			<u>\$ 33.39</u>	<u>\$ 0.74</u> 2.3%



* Per \$100,000 residential assessment
 ** Hospital Purpose Assessments - 2017 Revised Roll / 2018 Completed Roll
 *** Based on a typical residential property



Requisition Comparison

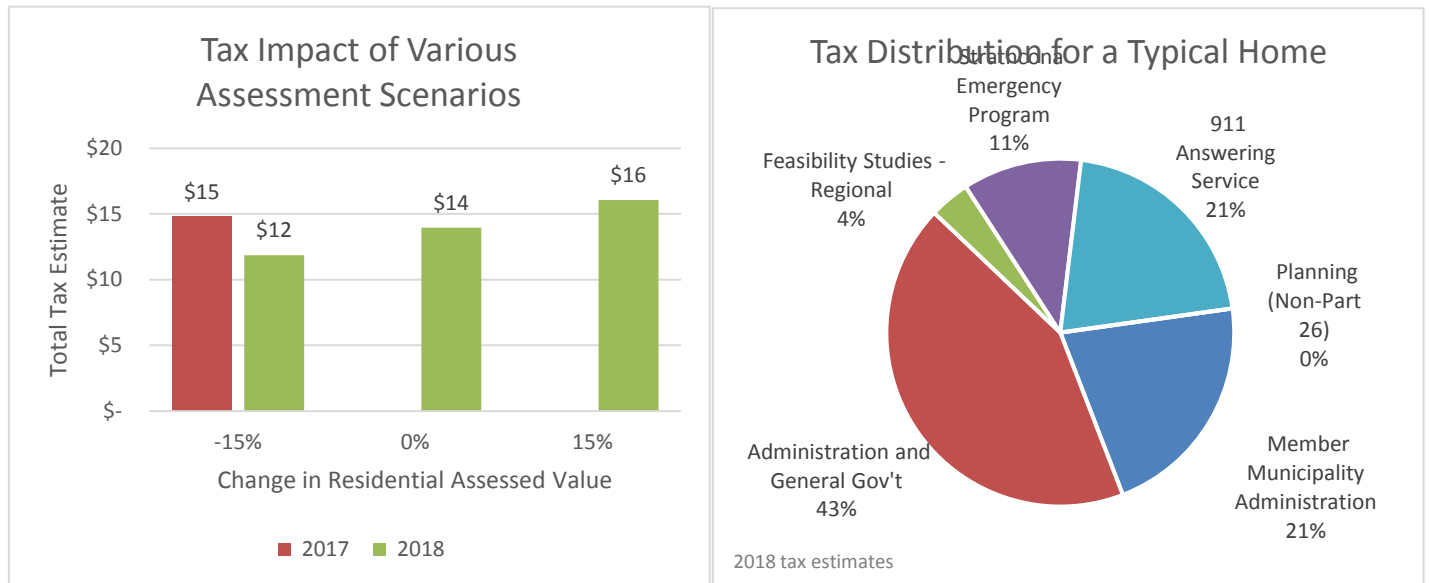
Sayward	2017 Actual	2018 FB	2019 FP	2020 FP	2021FP	2022 FP
General Government Services						
100 Member Municipality Administration	1,582	1,597	1,805	1,837	1,868	1,876
110 Administration and General Government	3,589	3,296	4,515	4,594	4,674	4,757
150 Feasibility Studies- Regional	0	282	95	95	95	95
Protective Services						
272 Strathcona Emergency Program	1,000	1,000	1,000	1,000	1,000	1,000
275 911 Answering Service	1,699	1,560	1,657	1,689	1,721	1,721
Environmental Health Services						
368 Sayward and Area A Sayward Refuse Disposal	1,998	2,426	2,934	2,963	3,008	3,046
Development Services						
510 Planning (Non-Part 26)	1	1	1	1	1	1
Total Requisition \$	9,869	10,162	12,007	12,178	12,366	12,495
Estimate of Residential Tax Rate per \$1,000	0.2954	0.2939	0.3469	0.3519	0.3573	0.3610
Increase/(Decrease) per \$100,000 Assessed Value		\$0	\$5	\$0	\$1	\$0



Estimated Tax Rate Analysis
2018 - 2022 Financial Plan, February 12, 2018

Tahsis

Requisitions:	2017		2018			
	Requisition	Estimated Tax*	Requisition	Requisition % Change	Estimated Tax*	Estimated Tax \$ Change*
Member Municipality Administration	\$ 1,797	\$ 4.79	\$ 1,903	5.90%	\$ 4.67	\$ (0.12)
Administration and General Gov't	4,039	10.59	3,886	-3.79%	9.39	(1.20)
Feasibility Studies - Regional			335		0.82	
Strathcona Emergency Program	1,000	2.62	1,003	0.30%	2.42	(0.20)
911 Answering Service	1,930	5.15	1,858	-3.73%	4.56	(0.59)
Planning (Non-Part 26)	1	-	1	0.00%	-	-
	\$ 8,767	\$ 23.15	\$ 8,986	2.50%	\$ 21.86	\$ (1.29)
Average assessed home**		\$ 63,866		11%	\$ 71,007	
Average household property tax***		<u>\$ 14.78</u>			<u>\$ 15.52</u>	<u>\$ 0.75</u> 5.1%



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Requisition Comparison

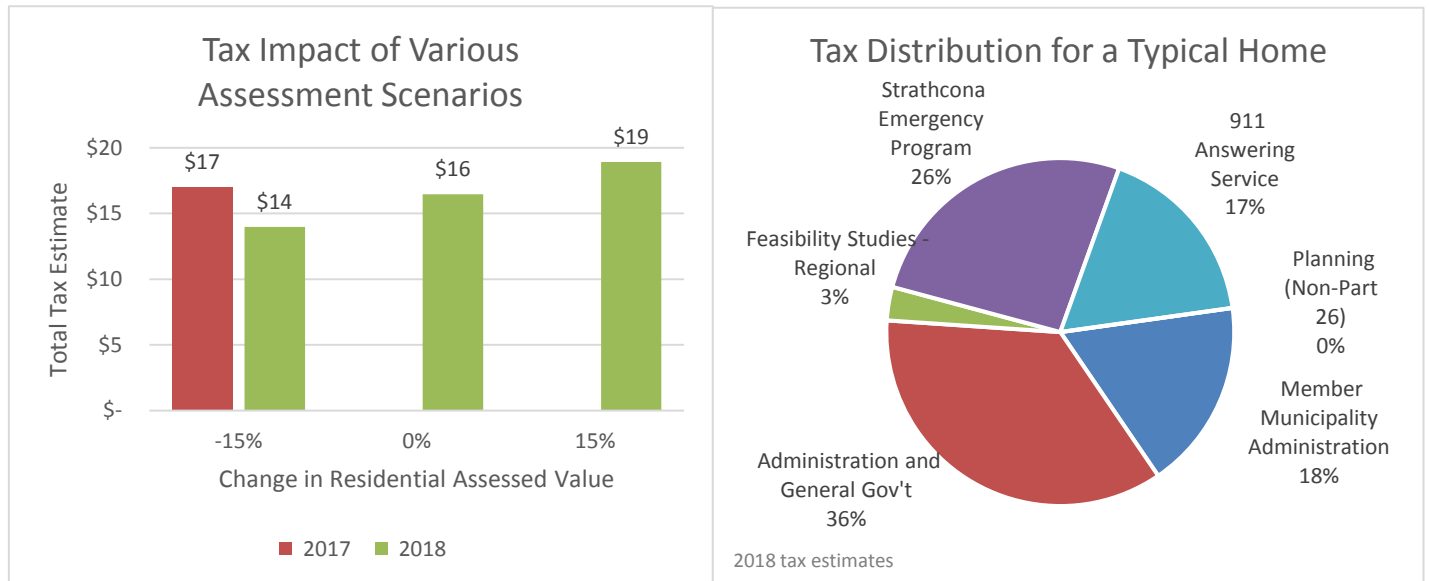
Tahsis	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
General Government Services						
100 Member Municipality Administration	1,797	1,903	2,150	2,188	2,225	2,234
110 Administration and General Government	4,039	3,886	5,322	5,415	5,509	5,607
150 Feasibility Studies - Regional	0	335	113	113	113	113
Protective Services						
272 Strathcona Emergency Program	1,000	1,003	1,003	1,003	1,025	1,025
275 911 Answering Service	1,930	1,858	1,973	2,012	2,050	2,050
Development Services						
510 Planning (Non Part 26)	1	1	1	1	1	1
Total Requisition \$	8,767	8,986	10,563	10,732	10,923	11,030
Estimate of Residential Tax Rate per \$1,000	0.2316	0.2187	0.2569	0.2610	0.2657	0.2683
Increase/(Decrease) per \$100,000 Assessed Value		(\$1)	\$4	\$0	\$0	\$0



Estimated Tax Rate Analysis
2018 - 2022 Financial Plan, February 12, 2018

Zeballos

Requisitions:	2017		2018			
	Requisition	Estimated Tax*	Requisition	Requisition % Change	Estimated Tax*	Estimated Tax \$ Change*
Member Municipality Administration	\$ 701	\$ 4.79	\$ 661	-5.71%	\$ 4.67	\$ (0.12)
Administration and General Gov't	1,576	10.59	1,353	-14.15%	9.39	(1.20)
Feasibility Studies - Regional			116		0.82	
Strathcona Emergency Program	1,000	6.72	1,000	0.00%	6.94	0.22
911 Answering Service	753	5.15	645	-14.34%	4.56	(0.59)
Planning (Non-Part 26)	-	-	-	n/a	-	-
	\$ 4,030	\$ 27.25	\$ 3,775	-6.33%	\$ 26.38	\$ (0.87)
Average assessed home**		\$ 62,400		0%	\$ 62,707	
Average household property tax***		<u>\$ 17.00</u>			<u>\$ 16.54</u>	<u>\$ (0.46)</u> -2.7%



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 ** Hospital Purpose Assessments - 2017 Revised Roll / 2018 Completed Roll
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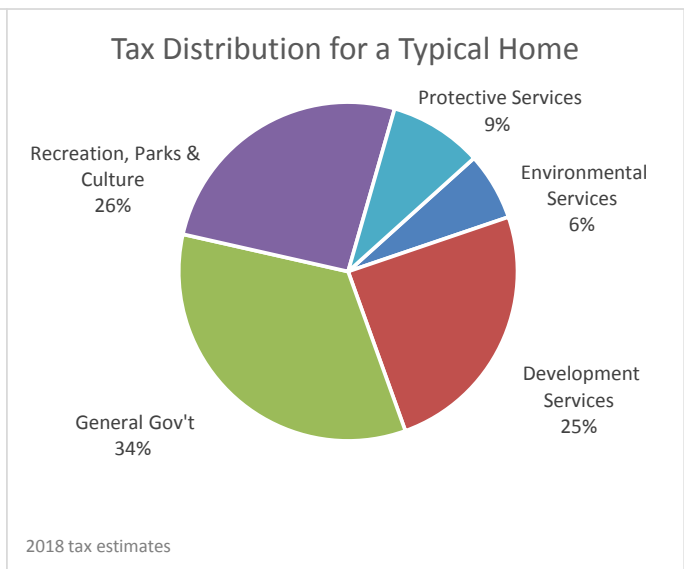
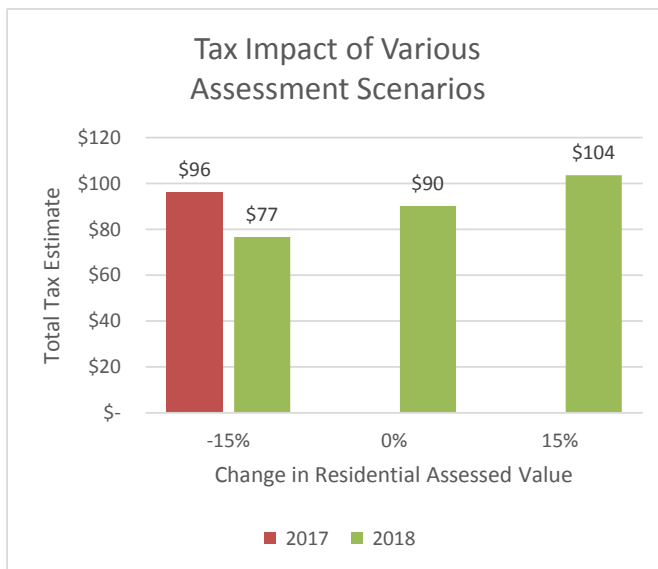


Requisition Comparison

Zeballos	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
General Government Services						
100 Member Municipality Administration	701	661	747	760	772	776
110 Administration and General Government	1,576	1,353	1,853	1,885	1,918	1,952
150 Feasibility Studies - Regional	0	116	39	39	39	39
Protective Services						
272 Strathcona Emergency Program	1,000	1,000	1,000	1,000	1,000	1,000
275 911 Answering Service	753	645	685	698	712	712
Development Services						
510 Planning (Non Part 26)	0	0	0	0	0	0
Total Requisition \$	4,030	3,775	4,324	4,383	4,441	4,479
Estimate of Residential Tax Rate per \$1,000	0.2726	0.2639	0.3021	0.3062	0.3103	0.3129
Increase/(Decrease) per \$100,000 Assessed Value		(\$1)	\$4	\$0	\$0	\$0

Part Electoral Area A
Kyuquot/Nootka

Requisitions	2017		2018			
	Requisition	Estimated Tax*	Requisition	Requisition % Change	Estimated Tax*	Estimated Tax \$ Change*
Administration and General Gov't	\$ 18,663	\$ 10.59	\$ 17,207	-7.80%	\$ 9.39	\$ (1.20)
Grants in Aid	1,568	0.89	1,576	0.51%	0.86	(0.03)
Electoral Areas Administration	32,711	18.56	32,470	-0.74%	17.72	(0.84)
Feasibility Studies - Regional	-	-	3,230	n/a	0.82	0.82
Strathcona Emergency Program	4,256	2.42	4,441	4.35%	2.42	-
911 Answering Service	9,073	5.15	8,353	-7.94%	4.56	(0.59)
Kyuquot/Nootka Emergency Program	1,000	0.57	1,000	0.00%	0.55	(0.02)
Area A Kyuquot Nootka Solid Waste Disposal Planning	10,000	5.68	10,000	0.00%	5.46	(0.22)
Kyuquot Community Hall	40,873	23.19	38,337	-6.21%	20.92	(2.27)
Vancouver Island Regional Library	495	3.22	495	0.00%	3.17	(0.05)
	35,504	20.15	34,343	-3.27%	18.75	(1.40)
	\$ 154,143	\$ 90.42	\$ 151,451	-1.75%	\$ 84.62	\$ (5.80)
Average assessed home**		\$ 106,524		1%	\$ 107,430	
Average household property tax***		<u>\$ 96.32</u>			<u>\$ 90.90</u>	<u>\$ (5.41)</u> -5.6%



* Per \$100,000 residential assessment

** Hospital Purpose Assessments - 2016 Revised Roll / 2017 Completed Roll

*** Based on a typical residential property, excluding user fees billed separately, and prior to Surveyor of Taxes collection fee



Requisition Comparison

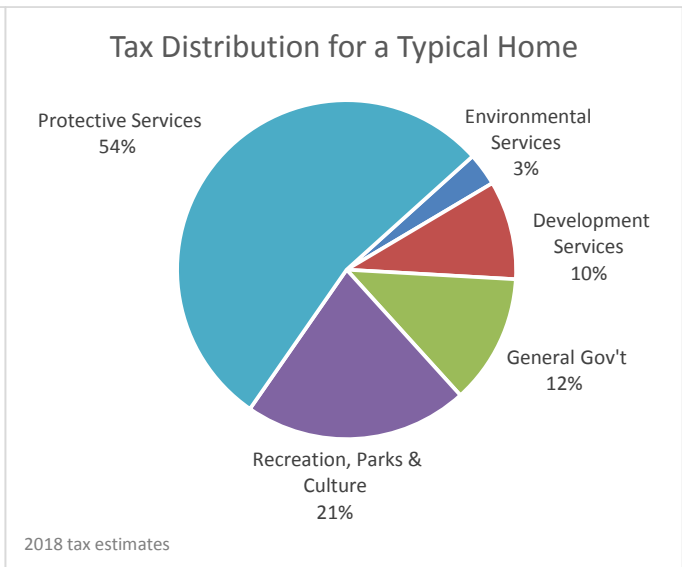
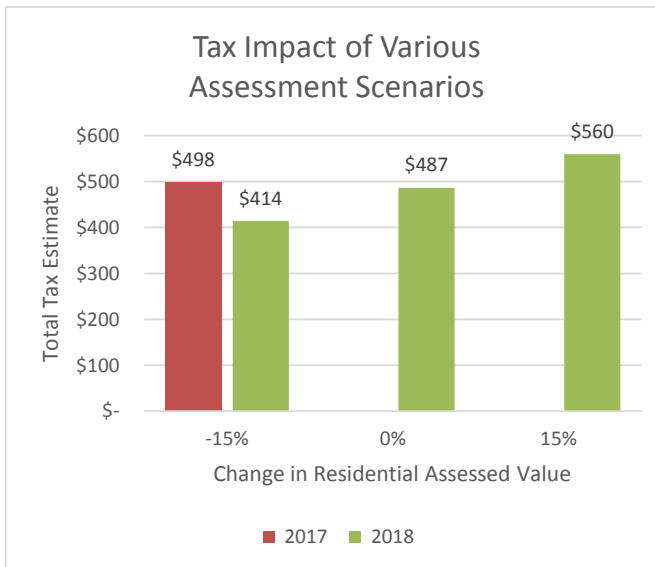
Part Area A Kyuquot/Nootka	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Protective Services						
271 EA A Kyuquot Nookta Emergency Program Extended Service	1,000	1,000	1,600	1,600	1,600	1,600
Environmental Health Services						
364 Area A Kyuquot Nookta Solid Waste Disposal	10,000	10,000	13,290	13,738	13,768	13,899
Total Requisition \$	11,000	11,000	14,890	15,338	15,368	15,499
Estimate of Residential Tax Rate per \$1,000	0.0624	0.0600	0.0813	0.0837	0.0839	0.0846
Increase/(Decrease) per \$100,000 Assessed Value		\$0	\$2	\$0	\$0	\$0



Estimated Tax Rate Analysis
2018 - 2022 Financial Plan, February 12, 2018

Part Electoral Area A Sayward

Requisitions	2017		2018			
	Requisition	Estimated Tax*	Requisition	Requisition % Change	Estimated Tax*	Estimated Tax \$ Change
Administration and General Gov't	\$ 21,519	\$ 10.59	\$ 19,652	-8.68%	\$ 9.39	\$ (1.20)
Grants in Aid	1,807	0.89	1,799	-0.45%	0.86	(0.03)
Electoral Areas Administration	37,717	18.56	37,082	-1.68%	17.72	(0.84)
Feasibility Studies - Regional	-	-	3,230	n/a	0.82	0.82
Strathcona Emergency Program	4,907	2.42	5,072	3.36%	2.42	-
911 Answering Service	10,462	5.15	9,539	-8.82%	4.56	(0.59)
Sayward Valley Fire Protection	74,000	113.92	75,000	1.35%	113.41	(0.51)
Sayward/Area A Refuse Disposal	12,302	6.06	14,839	20.62%	7.09	1.03
Planning and House Numbering	47,341	23.31	44,017	-7.02%	21.05	(2.26)
Economic Development Area A Sayward	500	0.25	500	0.00%	0.24	(0.01)
Sayward Valley Recreation & Community Hall	20,000	29.87	20,000	0.00%	29.53	(0.34)
Vancouver Island Regional Library	40,939	20.15	39,222	-4.19%	18.75	(1.40)
	\$ 271,494	\$ 231.17	\$ 269,953	-0.57%	\$ 225.84	\$ (5.33)
Average assessed home**		\$ 215,478		3%	\$ 222,096	
Average household property tax***		<u>\$ 498.12</u>			<u>\$ 501.58</u>	<u>\$ 3.47</u> 0.7%



* Per \$100,000 residential assessment
 ** Hospital Purpose Assessments - 2017 Revised Roll / 2018 Completed Roll
 *** Based on a typical residential property, excluding user fees billed separately, and prior to Surveyor of Taxes collection fee



Requisition Comparison

Part Area A Sayward	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Environmental Health Services						
368 Sayward and Area A Sayward Refuse Disposal	12,302	14,839	17,943	18,124	18,401	18,628
Development Services						
534 House Numbering Area A Sayward	235	266	271	274	277	279
554 Economic Development - Area A Sayward	500	500	584	590	597	603
Total Requisition \$	13,037	15,605	18,798	18,988	19,275	19,510
Estimate of Residential Tax Rate per \$1,000	0.0642	0.0746	0.0899	0.0908	0.0921	0.0933
Increase/(Decrease) per \$100,000 Assessed Value		\$1	\$2	\$0	\$0	\$0



Requisition Comparison for Local/Specified/Defined Areas

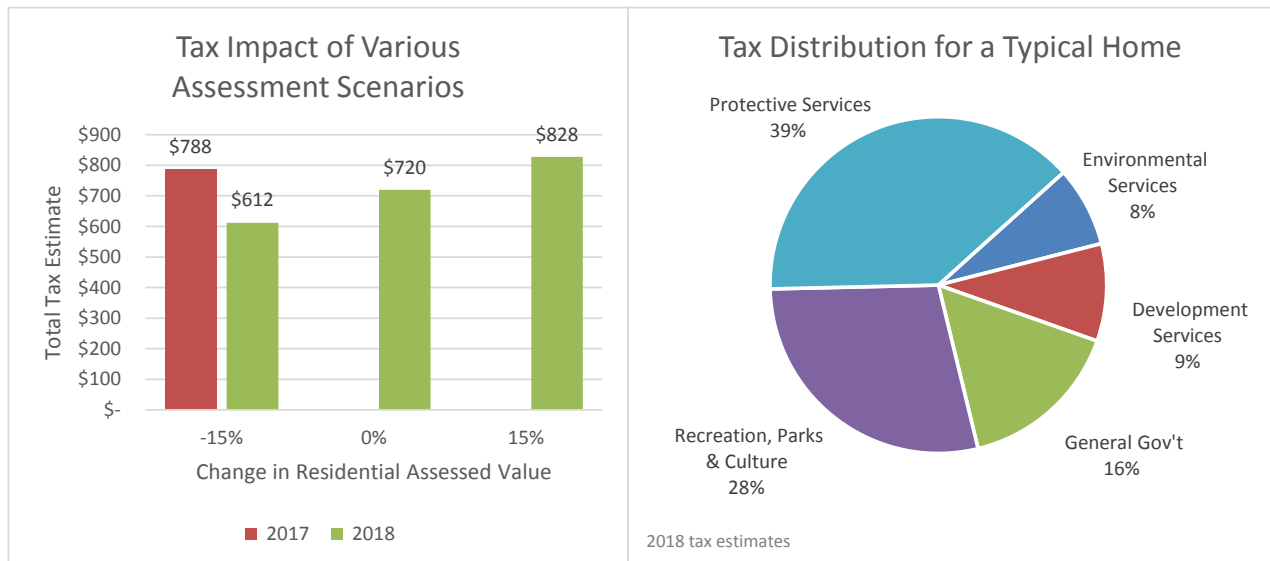
	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Within Electoral Area(s) A						
Protective Services						
245 Sayward Valley Fire Protection Local Service Area	74,000	75,000	85,000	85,000	85,000	85,000
Recreation & Cultural Services						
630 Vancouver Island Regional Library	35,504	33,665	34,467	35,452	36,462	37,499
677 Kyuquot Community Hall	495	495	495	495	495	495
680 Sayward Valley Recreation & Community Hall Local Service Area	20,000	20,000	25,000	25,000	25,000	25,000
	129,999	129,160	144,962	145,947	146,957	147,994
Within Electoral Area(s) DABC						
Recreation & Cultural Services						
630 Vancouver Island Regional Library	455,293	462,496	473,507	487,039	500,923	515,167
	455,293	462,496	473,507	487,039	500,923	515,167



Estimated Tax Rate Analysis
2018 - 2022 Financial Plan, February 12, 2018

Electoral Area B

Requisitions:	2017		2018		Estimated Tax	
	Requisition	Estimated Tax*	Requisition	Requisition % Change	Estimated Tax*	\$ Change*
Administration and General Gov't	\$ 31,638	\$ 10.59	\$ 31,662	0.08%	\$ 9.39	\$ (1.20)
Grants in Aid	25,560	8.56	25,577	0.07%	7.59	(0.97)
Electoral Area Administration	55,453	18.56	59,746	7.74%	17.72	(0.84)
Feasibility Studies - Regional	-	-	2,774	na	0.82	0.82
Feasibility Studies - EA B	2,500	0.84	-	0.00%	-	(0.84)
S Cortes Island Fire	217,776	90.21	220,810	1.39%	79.97	(10.24)
Strathcona Emergency Program	7,215	2.42	8,172	13.26%	2.42	-
911 Answering Service	15,381	5.15	15,369	-0.08%	4.56	(0.59)
Liquid Waste Mgmt Planning	2,036	0.68	1,125	-44.74%	0.33	(0.35)
EA B Refuse Disposal Grounds	51,890	17.41	57,079	10.00%	16.97	(0.44)
Planning and House Numbering	69,652	23.31	70,935	1.84%	21.04	(2.27)
Community Parks	141,800	47.47	150,799	6.35%	44.74	(2.73)
Heritage Conservation	1,270	0.43	1,270	0.00%	0.38	(0.05)
Vancouver Island Regional Library	60,189	20.15	63,193	4.99%	18.75	(1.40)
	\$ 682,360	\$ 245.78	\$ 708,511	3.83%	\$ 224.68	\$ (21.10)
Average assessed home**		\$ 320,440	11%		\$ 355,951	
Average household property tax***		<u>\$ 787.58</u>			<u>\$ 799.74</u>	<u>\$ 12.16</u>
						1.5%



* Per \$100,000 residential assessment

** Hospital Purpose Assessments - 2017 Revised Roll / 2018 Completed Roll

*** Based on a typical residential property, excluding user fees billed separately, and prior to Surveyor of Taxes



Requisition Comparison

Area B Cortes	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
General Government Services						
110 Administration and General Government	31,638	31,662	43,370	44,123	44,892	45,689
126 Grant In Aid Area B	25,560	25,577	25,607	25,619	25,631	25,642
130 Electoral Areas Expenditure & Election Services	55,453	59,746	71,419	72,474	71,979	73,658
150 Feasibility Studies - Regional	0	2,774	935	935	935	935
157 Feasibility Studies - Electoral Area B	2,500	0	2,500	2,500	2,500	2,500
Protective Services						
272 Strathcona Emergency Program	7,215	8,172	8,172	8,172	8,355	8,355
275 911 Answering Service	15,381	15,369	16,326	16,645	16,956	16,957
Environmental Health Services						
340 Liquid Waste	2,036	1,125	2,554	2,582	2,610	2,641
Development Services						
500 Planning	69,282	70,531	91,850	93,452	96,265	96,613
510 Planning (Non Part 26)	9	9	10	10	10	10
535 House Numbering Area B	361	395	398	401	404	406
Recreation & Cultural Services						
617 Community Parks Area B	141,800	150,799	154,725	154,568	158,593	160,311
697 Heritage Conservation - Area B	1,270	1,270	1,270	1,270	1,270	1,270
Total Requisition \$	352,505	367,430	419,136	422,750	430,402	434,987
Estimate of Residential Tax Rate per \$1,000	1.1801	1.0900	1.2434	1.2542	1.2769	1.2905
Increase/(Decrease) per \$100,000 Assessed Value		(\$9)	\$15	\$1	\$2	\$1



Requisition Comparison for Local/Specified/Defined Areas

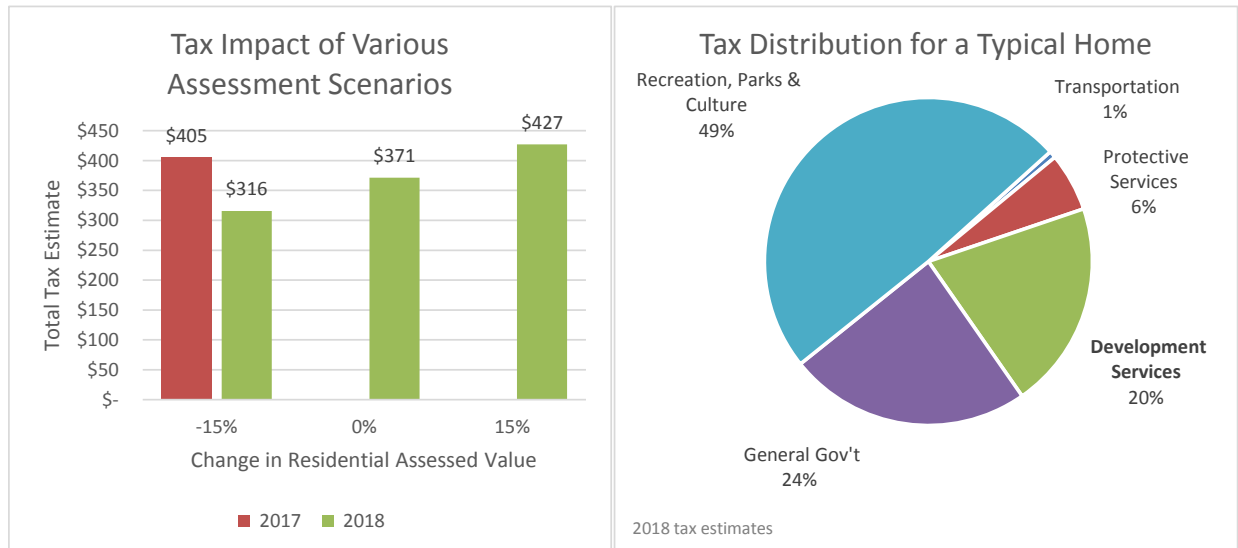
	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Within Electoral Area(s) B						
Protective Services						
250 South Cortes Island Fire Local Service Area	217,776	220,810	226,171	230,577	236,299	236,299
Environmental Health Services						
374 Electoral Area "B" Refuse Disposal Grounds Specified Area	51,890	57,079	57,079	57,079	57,079	57,079
	269,666	277,889	283,250	287,656	293,378	293,378
Within Electoral Area(s) DABC						
Recreation & Cultural Services						
630 Vancouver Island Regional Library	455,293	462,496	473,507	487,039	500,923	515,167
	455,293	462,496	473,507	487,039	500,923	515,167



Estimated Tax Rate Analysis
2018 - 2022 Financial Plan, February 12, 2018

Electoral Area C

Requisitions:	2017		2018		Estimated Tax	
	Requisition	Estimated Tax*	Requisition	Requisition % Change	Estimated Tax*	\$ Change*
Administration and General Gov't	\$ 77,937	\$ 10.59	\$ 76,040	-2.43%	\$ 9.39	\$ (1.20)
Grants in Aid	26,857	3.65	23,639	-11.98%	2.92	(0.73)
Electoral Area Administration	136,604	18.56	143,485	5.04%	17.72	(0.84)
Feasibility Studies - Regional			6,663		0.82	0.82
Feasibility Studies - Electoral Area C			-		-	-
N Quadra Assistance Response	252	0.27	254	0.79%	0.25	(0.02)
Strathcona Emergency Program	17,773	2.42	19,625	10.42%	2.42	-
911 Answering Service	37,891	5.15	36,910	-2.59%	4.56	(0.59)
Planning and House Numbering	171,054	23.24	169,802	-0.73%	20.97	(2.27)
Economic Development	32,006	4.35	32,006	0.00%	3.95	(0.40)
Community Parks	170,000	23.10	170,000	0.00%	21.00	(2.10)
Heritage Conservation	1,270	0.17	1,270	0.00%	0.16	(0.01)
Quadra Island Community Hall	130,018	24.14	130,018	0.00%	21.66	(2.48)
Vancouver Island Regional Library	148,270	20.15	151,763	2.36%	18.75	(1.40)
Street Lighting	7,011	0.95	7,086	1.07%	0.88	(0.07)
	\$ 956,943	\$ 136.74	\$ 968,561	1.21%	\$ 125.45	\$ (11.29)
Average assessed home**		\$ 296,120		5%	\$ 312,388	
Average household property tax***		<u>\$ 404.91</u>			<u>\$ 391.88</u>	<u>\$ (13.02)</u>
						-3.2%



* Per \$100,000 residential assessment
 ** Hospital Purpose Assessments - 2017 Revised Roll / 2018 Completed Roll
 *** Based on a typical residential property, excluding user fees billed separately, and prior to Surveyor of Taxes



Requisition Comparison

Area C Discovery Islands - Mainland Inlets	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
General Government Services						
110 Administration and General Government	77,937	76,040	104,158	105,965	107,814	109,728
127 Grant In Aid Area C	26,857	23,639	40,748	40,762	40,777	40,791
130 Electoral Areas Expenditure & Election Services	136,604	143,485	171,520	174,055	172,866	176,897
150 Feasibility Studies - Regional	0	6,663	2,245	2,245	2,245	2,245
158 Feasibility Studies - Electoral Area C	0	0	8,500	8,500	8,500	8,500
Protective Services						
272 Strathcona Emergency Program	17,773	19,625	19,625	19,625	20,066	20,066
275 911 Answering Service	37,891	36,910	39,208	39,974	40,722	40,724
Development Services						
500 Planning	170,669	169,388	220,587	224,433	231,191	232,026
510 Planning (Non Part 26)	23	22	23	23	23	23
536 House Numbering Area C	362	392	398	401	404	406
555 Economic Development - Area 'C'	32,006	32,006	40,704	40,717	40,732	40,745
Recreation & Cultural Services						
618 Community Parks Area C	170,000	170,000	180,000	180,000	180,000	180,000
698 Heritage Conservation - Area C	1,270	1,270	1,270	1,270	1,270	1,270
Transportation Services						
770 Electoral Area C Street Lighting	7,011	7,086	7,584	7,797	8,009	8,222
Total Requisition \$	678,403	686,526	836,570	845,768	854,619	861,643
Estimate of Residential Tax Rate per \$1,000	0.9219	0.8481	1.0334	1.0448	1.0557	1.0644
Increase/(Decrease) per \$100,000 Assessed Value		(\$7)	\$19	\$1	\$1	\$1



Requisition Comparison for Local/Specified/Defined Areas

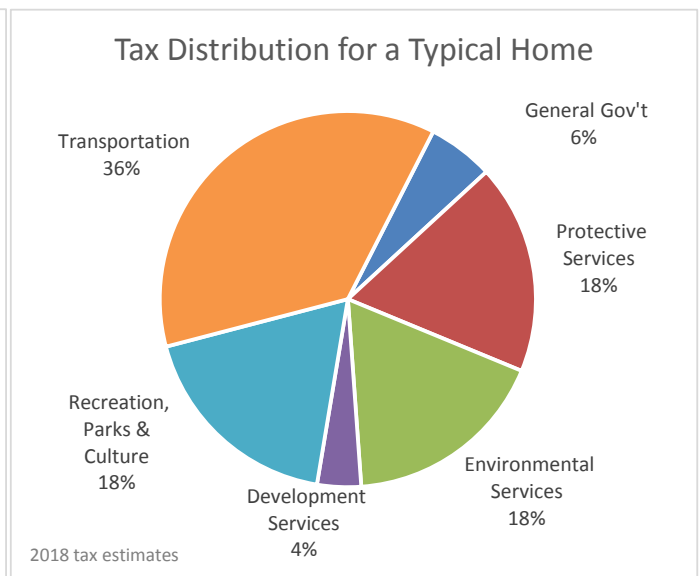
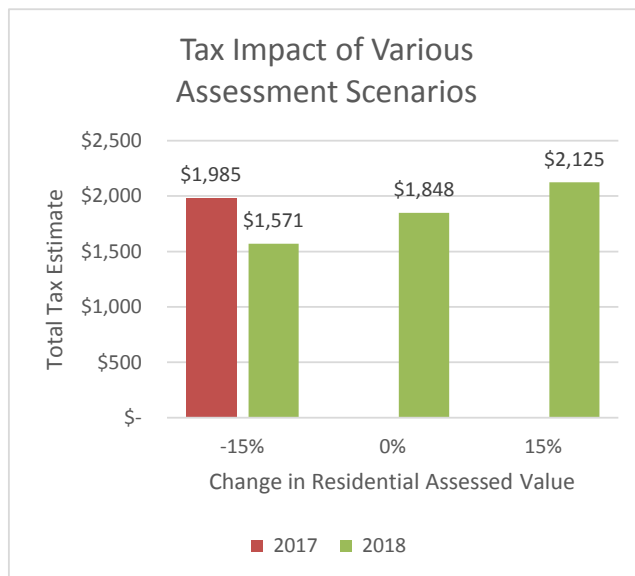
	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Within Electoral Area(s) C						
Protective Services						
255 North Quadra Island Assistance Response	252	254	500	500	500	500
Recreation & Cultural Services						
685 Quadra Island Community Hall Subsidy Local Service Area	130,018	130,018	130,018	130,018	130,018	130,018
	130,270	130,272	130,518	130,518	130,518	130,518
Within Electoral Area(s) DABC						
Recreation & Cultural Services						
630 Vancouver Island Regional Library	455,293	462,496	473,507	487,039	500,923	515,167
	455,293	462,496	473,507	487,039	500,923	515,167



Estimated Tax Rate Analysis
2018 - 2022 Financial Plan, February 12, 2018

Electoral Area D

Requisitions:	2017		2018			
	Requisition	Estimated Tax*	Requisition	% Change	Estimated Tax*	Estimated Tax \$ Change*
Administration and General Gov't	\$ 108,227	\$ 10.59	\$ 109,047	0.76%	\$ 9.39	\$ (1.20)
Grants in Aid	54,923	5.38	51,166	-6.84%	4.41	(0.97)
Electoral Area Administration	189,694	18.56	205,768	8.47%	17.72	(0.84)
Strathcona Emergency Program	24,681	2.42	28,144	14.03%	2.42	-
911 Answering Service	52,617	5.15	52,932	0.60%	4.56	(0.59)
Building Inspection	115,715	11.32	80,579	-30.36%	6.94	(4.38)
Animal Control	50,842	4.98	17,336	-65.90%	1.49	(3.49)
Other Protective Services	519	0.05	522	0.58%	0.04	(0.01)
Campbell River Fire Protection	356,287	86.75	400,936	12.53%	84.90	(1.85)
Water	442,000	97.46	510,000	15.38%	97.61	0.15
Liquid Waste Mgmt Planning	6,964	0.68	3,875	-44.36%	0.33	(0.35)
Planning and House Numbering	237,493	23.24	243,441	2.50%	20.96	(2.28)
Community Parks	251,456	24.61	195,419	-22.29%	16.83	(7.78)
Strathcona Gardens	772,938	75.64	767,159	-0.75%	66.08	(9.56)
Street Lighting	32,482	97.46	35,757	10.08%	97.61	0.15
Transit	143,406	14.03	150,645	5.05%	12.98	(1.05)
Oyster River Bank Protection	18,000	98.29	18,000	0.00%	92.60	(5.69)
Vancouver Island Regional Library	205,895	20.15	217,640	5.70%	18.75	(1.40)
	\$ 3,064,139	\$ 596.76	\$ 3,088,366	0.79%	\$ 555.62	\$ (41.14)
Average assessed home**		\$ 332,646		14%	\$ 380,797	
Average household property tax***		<u>\$ 1,985.10</u>			<u>\$ 2,115.77</u>	<u>\$ 130.69</u> 6.6%



* Per \$100,000 residential assessment
 ** Hospital Purpose Assessments - 2017 Revised Roll / 2018 Completed Roll
 *** Based on a typical residential property, excluding user fees billed separately, and prior to Surveyor of Taxes collection



Requisition Comparison

Area D Oyster Bay - Buttle Lake	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
General Government Services						
110 Administration and General Government	108,227	109,047	149,370	151,962	154,613	157,357
123 Grant In Aid Area D	54,923	51,166	61,278	61,303	61,329	61,353
130 Electoral Areas Expenditure & Election Services	189,694	205,768	245,972	249,607	247,902	253,683
150 Feasibility Studies - Regional	0	9,555	3,220	3,220	3,220	3,220
154 Feasibility Studies - Electoral Area D	0	0	40,000	40,000	40,000	40,000
Protective Services						
272 Strathcona Emergency Program	24,681	28,144	28,144	28,144	28,775	28,775
275 911 Answering Service	52,617	52,932	56,227	57,326	58,399	58,401
285 Building Inspection	115,715	80,579	150,222	154,470	157,661	160,895
290 Electoral Area D Animal Control	50,842	17,336	48,027	48,124	48,222	48,319
295 Noise Control	0	0	1,391	1,394	1,396	1,399
297 Soil Deposit & Removal Control Extended Service	250	250	250	250	250	250
298 Unsightly Premises Extended Service	269	272	772	773	773	774
Environmental Health Services						
340 Liquid Waste	6,964	3,875	8,798	8,891	8,991	9,094
Development Services						
500 Planning	236,999	242,914	316,338	321,854	331,545	332,742
510 Planning (Non Part 26)	32	32	33	33	33	33
533 House Numbering Area D	462	495	499	502	505	507
Recreation & Cultural Services						
614 Community Parks Area D	251,456	195,419	211,173	213,330	215,496	217,688
640 Strathcona Gardens	772,938	767,159	769,808	797,680	797,680	797,680
Transportation Services						
785 Transit - Area D	143,406	150,645	163,139	166,179	169,794	172,969
Total Requisition \$	2,009,475	1,915,588	2,254,661	2,305,043	2,326,584	2,345,141
Estimate of Residential Tax Rate per \$1,000	1.9666	1.6500	1.9421	1.9855	2.0041	2.0201
Increase/(Decrease) per \$100,000 Assessed Value		(\$32)	\$29	\$4	\$2	\$2

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Requisition Comparison for Local/Specified/Defined Areas

	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Within Electoral Area(s) D						
Protective Services						
210 Campbell River Fire Protection Specified Area	356,287	400,936	431,976	470,393	479,773	489,339
Environmental Health Services						
319 Electoral Area D Water	442,000	510,000	510,000	510,000	510,000	510,000
Transportation Services						
750 Electoral Area D Street Lighting	32,482	35,757	36,642	37,711	38,779	39,848
790 Oyster River Bank Protection Local Service Area	18,000	18,000	18,000	18,000	18,000	18,000
	848,769	964,693	996,618	1,036,104	1,046,552	1,057,187
Within Electoral Area(s) DABC						
Recreation & Cultural Services						
630 Vancouver Island Regional Library	455,293	462,496	473,507	487,039	500,923	515,167
	455,293	462,496	473,507	487,039	500,923	515,167



2018-2022 Financial Plan Summary of Services and Participants¹

SERVICE	Notes	PARTICIPANTS										Total Requisitions		Residential Taxes per \$100,000 value ²		
		Municipalities					Electoral Areas					2017	2018	2017	2018	
		Campbell River	Gold River	Sayward	Tahsis	Zeballos	A	B	C	D						
Member Municipality Administration		X	X	X	X	X							270,051	299,403	4.79	4.67
General Administration	2	X	X	X	X	X	X	X	X	X			868,674	868,675	10.58	9.39
Feasibility Studies - Regional		X	X	X	X	X	X	X	X	X			-	74,993	-	0.82
Strathcona Emergency Program	2	X	X	X	X	X	X	X	X	X			199,000	220,559	2.98	2.85
911 Answering Service	2	X	X	X	X	X	X	X	X	X			415,442	415,442	5.14	4.56
Planning (Non Part 26)	2	X	X	X	X	X	X	X	X	X			250	250	-	-
Electoral Areas Administration	2						X	X	X	X			452,179	445,858	18.54	17.72
Vancouver Island Regional Library	2						X	X	X	X			490,797	496,161	20.12	18.38
Planning (Part 26)	2						X	X	X	X			564,941	564,941	23.16	20.92
Strathcona Gardens	2	X									X		5,372,214	5,372,214	80.12	70.23
Grant In Aid Area A	2						X						3,375	3,375	0.89	0.86
Grant In Aid Area B	2							X					25,560	25,577	8.53	7.59
Grant In Aid Area C	2								X				26,857	23,639	3.65	2.92
Grant In Aid Area D	2										X		54,923	51,166	5.37	4.41
Feasibility Studies Area B	2							X					2,500	-	0.83	-
Campbell River Fire Protection Specified Area	2											O	356,287	400,936	86.74	84.90
Sayward Valley Fire Protection Local Service Area	2						O						74,000	75,000	113.29	113.41
South Cortes Island Fire Local Service Area	2							O					217,776	220,810	89.97	79.97
North Quadra Island Assistance Response	2								O				252	254	0.27	0.25
Area A Kyuquot/Nootka Emergency Program	2						O						1,000	1,000	0.57	0.55
Building Inspection	2										X		115,715	80,579	11.31	6.94
Electoral Area D Animal Control	2											X	50,842	17,336	4.97	1.49
Soil Deposit and Removal Control Extended Service	2											X	250	250	0.02	0.02
Unightly Premises Extended Service	2											X	269	272	0.03	0.02
Craig Road Water	2, 3											O	11,323	11,323	n/a	n/a
Electoral Area D Water	2, 4											O	442,000	510,000	97.43	97.61
Liquid Waste Management	2							X			X		9,000	5,000	0.68	0.33
Area A Kyuquot/Nootka Solid Waste Disposal	2						O						10,000	10,000	5.66	5.46
Sayward Valley Refuse Disposal Service Unit	2			X			O						14,300	17,265	6.05	7.09
Electoral Area B Refuse Disposal Grounds	2							O					51,890	57,079	17.36	16.97
House Numbering Area A Sayward-Blodel	2						O						235	266	0.12	0.13
House Numbering Area B	2							X					361	395	0.12	0.12
House Numbering Area C	2								X				362	392	0.05	0.05
House Numbering Area D	2										X		462	495	0.05	0.04
Economic Development - Area A Sayward	2						O						500	500	0.25	0.24
Economic Development - Area C	2								X				32,006	32,006	4.34	3.95
Community Parks Electoral Area B	2							X					141,800	150,799	47.33	44.74
Community Parks Electoral Area C	2								X				170,000	170,000	23.08	21.00
Community Parks Electoral Area D	2										X		251,456	195,419	24.59	16.83
Kyuquot Community Hall	2						O						495	495	3.17	3.17
Sayward Valley Recreation & Community Hall	2						O						20,000	20,000	29.84	29.53
Quadra Island Community Hall	2								O				130,018	130,018	24.11	21.66
Heritage Conservation Area B	2							X					1,270	1,270	0.42	0.38
Heritage Conservation Area C	2								X				1,270	1,270	0.17	0.16
Electoral Area C Street Lighting	2								X				7,011	7,066	0.95	0.88
Electoral Area D Street Lighting	2										O		32,482	35,757	97.46	97.61
Transit - Area D	2										X		143,406	150,645	14.02	12.98
Oyster River Bank Protection Local Service Area	2										O		18,000	18,000	98.29	92.60

- Services funded entirely through revenue other than requisitions are not included on this listing.
- The Surveyor of Taxes charges a 5.25% fee to collect electoral area taxes. The amounts shown do not include this fee.
- This amount includes a parcel tax.
- User fees billed separately are not included in the amounts shown.
- Approximate rates based on current property assessments; rates may differ from actual rates shown on tax notices.

Key	
X	Entire area pays for service
O	Part of an area pays for service

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Change in Hospital Assessed Values - 2017 Revised Roll to 2018 Completed Roll

	Net Taxable Values				Converted Values			
	2017	2018	Change	%	2017	2018	Change	%
Electoral Areas								
Area A	212,328,571	219,551,099	7,222,528	3.40%	37,937,048	39,240,897	1,303,849	3.44%
Area B	283,872,049	321,942,812	38,070,763	13.41%	29,870,553	33,708,012	3,837,459	12.85%
Area C	650,209,428	716,650,016	66,440,588	10.22%	73,583,511	80,953,149	7,369,638	10.02%
Area D	761,206,793	872,141,224	110,934,431	14.57%	102,181,683	116,092,734	13,911,051	13.61%
	1,907,616,841	2,130,285,151	222,668,310	11.67%	243,572,795	269,994,792	26,421,997	10.85%
First Nations								
Ka:'yu:k't'h/Che:kt'les7et'h'	198,300	199,500	1,200	0.61%	49,901	50,275	374	0.75%
	198,300	199,500	1,200	0.61%	49,901	50,275	374	0.75%
Municipal Members								
Campbell River	4,577,500,805	5,284,532,216	707,031,411	15.45%	555,439,191	632,488,987	77,049,796	13.87%
Gold River	94,791,701	102,767,601	7,975,900	8.41%	12,449,301	13,231,890	782,589	6.29%
Sayward	25,460,600	26,581,400	1,120,800	4.40%	3,388,964	3,509,355	120,391	3.55%
Tahsis	30,730,800	33,901,250	3,170,450	10.32%	3,813,440	4,136,724	323,284	8.48%
Zeballos	10,082,950	9,924,950	-158,000	-1.57%	1,487,924	1,440,063	-47,861	-3.22%
	4,738,566,856	5,457,707,417	719,140,561	15.18%	576,578,820	654,807,019	78,228,199	13.57%
Grand Total	6,646,381,997	7,588,192,068	941,810,071	14.17%	820,201,516	924,852,086	104,650,570	12.76%



Change in Converted Assessments - Electoral / Municipal

Participant	2017 Revised Roll (\$)	2018 Revised Roll (\$)	Change (\$)	% Change	% 2018 Roll Total
Electoral Areas					
Area A Kyuquot-Nootka/Sayward	37,437,821	37,937,048	499,227	1.33%	4.70%
Area B Cortes	29,881,550	29,870,553	-10,997	-0.04%	3.70%
Area C Discovery Islands - Mainland Inlets	70,853,680	73,583,511	2,729,831	3.85%	9.12%
Area D Oyster Bay - Buttle Lake	95,557,239	102,181,683	6,624,444	6.93%	12.66%
	233,730,290	243,572,795	9,842,505	4.21%	30.19%
First Nations					
Ka:'yu:k't'h/Che:kt'les7et'h'	35,551	35,551	0	0.00%	0.00%
	35,551	35,551	0	0.00%	0.00%
Municipal Members					
Campbell River	509,296,278	542,433,463	33,137,185	6.51%	67.23%
Gold River	11,968,696	12,273,601	304,905	2.55%	1.52%
Sayward	3,049,615	3,299,789	250,174	8.20%	0.41%
Tahsis	3,515,658	3,747,430	231,772	6.59%	0.46%
Zeballos	1,431,738	1,461,919	30,181	2.11%	0.18%
	529,261,985	563,216,202	33,954,217	6.42%	69.81%
Total	763,027,826	806,824,548	43,796,722	5.74%	100.00%

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Member Municipality Administration

100

Established:	01-Jan-01	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Authority	Local Govt Act Sec 800; Board Policy Feb 26/01.	Municipal Members						
Amendments		Campbell River	260,085	289,145	326,801	332,466	338,085	339,535
Funding	Requisition	Gold River	5,885	6,097	6,891	7,011	7,129	7,160
Maximum Levy	No stated limit.	Sayward	1,582	1,597	1,805	1,837	1,868	1,876
Location		Tahsis	1,797	1,903	2,150	2,188	2,225	2,234
Contract		Zeballos	701	661	747	760	772	776
Background	Supports member municipality representatives for SRD board governance expenses and management costs.		\$270,050	\$299,403	\$338,395	\$344,261	\$350,079	\$351,580
2018 Maximum Requisition:		Tax Rate Estimate	0.0479	0.0467	0.0528	0.0537	0.0546	0.0548
				(per \$1,000 of assessed value - approx. Residential Rate)				
		Change from Previous year		\$29,353	\$38,992	\$5,866	\$5,818	\$1,501

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 100 To Category : 100
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
100 --> MEMBER MUNICIPALITY ADMINISTRATION								
01-1-100-009	GIL LOCAL GOVT	3,275	2,000	2,000	2,000	2,000	2,000	2,000
01-1-100-020	REQN MUNICIPAL	270,050	270,050	299,403	338,395	344,261	350,079	351,580
01-1-100-150	SURPLUS PRIOR YEAR	34,500	34,500	56,352	0	0	0	0
MEMBER MUNICIPALITY ADMINISTRATION Total		307,825	306,550	357,755	340,395	346,261	352,079	353,580
OPERATING REVENUE Total		307,825	306,550	357,755	340,395	346,261	352,079	353,580
100 --> MEMBER MUNICIPALITY ADMINISTRATION								
01-2-100-200	SUPPORT SERVICES	26,709	26,709	27,907	28,465	29,023	29,581	30,140
01-2-100-220	SALARIES & WAGES	23,917	29,908	33,908	34,586	35,278	35,984	36,704
01-2-100-222	DIRECTOR REMUNERATION	154,078	179,132	182,720	186,370	190,097	193,899	193,899
01-2-100-225	BENEFITS	22,437	14,374	36,172	36,376	36,583	36,795	37,011
01-2-100-284	MEETING EXPENSE	4,758	7,245	7,200	7,686	7,994	8,154	8,154
01-2-100-293	OFFICE EXPENSES	0	500	500	500	500	500	500
01-2-100-319	TRAINING/DEVELOPMENT & CONFERENCES	235	5,000	5,000	5,000	5,000	5,000	5,000
01-2-100-320	TRAVEL	13,727	25,185	26,925	18,400	18,769	19,144	19,144
01-2-100-321	TRAVEL-EXTERNAL APPOINTMENTS	1,751	3,120	3,190	3,250	3,250	3,250	3,250
01-2-100-353	PUBLIC RELATIONS	154	2,000	2,000	2,000	2,000	2,000	2,000
01-2-100-369	INSURANCE LIABILITY	241	253	260	262	267	272	278
01-2-100-381	LEGAL FEES	1,769	5,000	5,000	5,000	5,000	5,000	5,000
01-2-100-387	OTHER PROF FEES	1,075	7,500	7,500	7,500	7,500	7,500	7,500
01-2-100-468	MINOR CAPITAL	0	0	5,000	5,000	5,000	5,000	5,000
01-2-100-519	CONTRIB TO APPROPRIATED SURPLUS	624	624	14,473	0	0	0	0
MEMBER MUNICIPALITY ADMINISTRATION Total		251,473	306,550	357,755	340,395	346,261	352,079	353,580
OPERATING EXPENSES Total		251,473	306,550	357,755	340,395	346,261	352,079	353,580
OPERATING Surplus/(Deficit)		56,352	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		56,352	0	0	0	0	0	0
Report Total -->		56,352	0	0	0	0	0	0



Administration and General Government

110

Established:		Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Authority	LGA Sec 800/SLP	Electoral Areas						
Amendments		Area A	40,182	36,859	50,489	51,365	52,261	53,189
Funding	Requisition, Support Services Board Policy	Area B	31,638	31,662	43,370	44,123	44,892	45,689
Maximum Levy	No stated limit.	Area C	77,937	76,040	104,158	105,965	107,814	109,728
Location	N/A	Area D	108,227	109,047	149,370	151,962	154,613	157,357
Contract		Municipal Members						
Background	Support services to all functions provided by the regional district (includes management, finance, legislative services, human resources, and information services).	Campbell River	588,301	594,103	813,788	827,909	842,350	857,305
2018 Maximum Requisition:		Gold River	13,186	12,429	17,025	17,320	17,622	17,935
		Sayward	3,589	3,296	4,515	4,594	4,674	4,757
		Tahsis	4,039	3,886	5,322	5,415	5,509	5,607
		Zeballos	1,576	1,353	1,853	1,885	1,918	1,952
			\$868,675	\$868,675	\$1,189,891	\$1,210,538	\$1,231,653	\$1,253,519
		Tax Rate Estimate	0.1059	0.0939	0.1287	0.1309	0.1332	0.1355
			(per \$1,000 of assessed value - approx. Residential Rate)					
		Change from Previous year		\$0	\$321,216	\$20,647	\$21,115	\$21,866

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 110 To Category : 119
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
110 --> ADMINISTRATION								
01-1-110-005	GIL FED GOVT	0	50	50	50	50	50	50
01-1-110-008	GIL PROV GOVT AGENCIES	121,764	90,000	90,000	90,000	90,000	90,000	90,000
01-1-110-009	GIL LOCAL GOVT	7,407	2,500	2,500	2,500	2,500	2,500	2,500
01-1-110-012	GRANTS UNCOND PROV GOVT	190,000	190,000	190,000	190,000	190,000	190,000	190,000
01-1-110-013	FED GAS TAX FUNDING	0	3,000	68,000	0	0	0	0
01-1-110-015	REQN ELECT/SPEC PROV GOVT	258,019	257,962	253,608	347,386	353,414	359,579	365,962
01-1-110-016	GRANT PROV GOVT CONDITIONAL	9,963	169,000	146,500	0	0	0	0
01-1-110-020	REQN MUNICIPAL	610,656	610,713	615,067	842,505	857,124	872,074	887,557
01-1-110-120	INTEREST EARNED	44,379	10,000	10,000	10,000	10,000	10,000	10,000
01-1-110-128	OTHER REVENUE	106	0	0	0	0	0	0
01-1-110-135	RECOVERIES-OTHER FUNCTIONS	826,677	826,677	915,000	925,968	943,613	961,751	980,120
01-1-110-150	SURPLUS PRIOR YEAR	441,724	235,000	557,130	0	0	0	0
01-1-110-151	FUNDS ALLOCATED FR APPROPRIATED SURPL	0	25,000	0	0	0	0	0
ADMINISTRATION Total		2,510,695	2,419,902	2,847,855	2,408,409	2,446,701	2,485,954	2,526,189
114 --> ADMINISTRATION - CORPORATE OFFICE SPACE								
01-1-114-057	RENTAL/LEASE BLDGS	17,472	16,380	52,420	52,420	52,420	52,420	52,420
01-1-114-133	RECOVERIES - OTHER	9,372	8,790	28,120	28,682	29,256	29,841	30,437
01-1-114-135	RECOVERIES-OTHER FUNCTIONS	49,294	49,294	40,674	49,681	49,764	49,849	49,849
ADMINISTRATION - CORPORATE OFFICE SPACE Total		76,138	74,464	121,214	130,783	131,440	132,110	132,706
117 --> ADMINISTRATION - VEHICLE POOL								
01-1-117-135	RECOVERIES-OTHER FUNCTIONS	16,400	16,400	16,650	16,820	16,990	17,160	17,160
ADMINISTRATION - VEHICLE POOL Total		16,400	16,400	16,650	16,820	16,990	17,160	17,160
OPERATING REVENUE Total		2,603,233	2,510,766	2,985,719	2,556,012	2,595,131	2,635,224	2,676,055
111 --> ADMINISTRATION - MANAGEMENT SERVICES								
01-2-111-214	GRANTS CONDITIONAL LOCAL AGENCIES	8,213	5,000	0	0	0	0	0
01-2-111-220	SALARIES & WAGES	636,399	723,135	791,849	759,875	775,073	790,574	806,564
01-2-111-225	BENEFITS	132,847	202,478	236,617	227,962	232,506	237,175	241,918
01-2-111-231	BUSINESS USE AUTO PREMIUM	0	500	500	500	500	500	500
01-2-111-251	CASH OVERAGE/SHORTAGE	0	0	0	0	0	0	0
01-2-111-266	DELIVERIES/TRANSPORTATION	563	2,000	2,000	2,000	2,000	2,000	2,000
01-2-111-275	PERMITS/LICENCES	1,735	1,150	1,800	1,800	1,800	1,800	1,800
01-2-111-284	MEETING EXPENSE	3,885	2,000	3,500	3,500	3,500	3,500	3,500



Budget Departmental by Class

From Category : 110 To Category : 119
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
01-2-111-293	OFFICE EXPENSES	12,620	20,000	16,500	16,500	16,500	16,500	16,500
01-2-111-296	POSTAGE	3,807	3,000	3,500	3,500	3,500	3,500	3,500
01-2-111-314	TELEPHONE & ALARM LINES	39,071	38,156	24,820	25,316	25,822	26,339	26,865
01-2-111-317	TITLE SEARCHES	53	500	500	500	500	500	500
01-2-111-319	TRAINING/DEVELOPMENT & CONFERENCES	12,279	24,300	28,130	28,130	28,130	28,130	28,130
01-2-111-320	TRAVEL	14,119	22,440	31,470	31,470	31,470	31,470	31,470
01-2-111-335	ADVERTISING	5,699	7,000	7,000	7,000	7,000	7,000	7,000
01-2-111-340	DUES AND MEMBERSHIPS	4,229	5,610	5,600	5,600	5,600	5,600	5,600
01-2-111-347	LIBRARY/PUBLICATIONS	2,282	2,600	2,600	2,600	2,600	2,600	2,600
01-2-111-353	PUBLIC RELATIONS	7,609	5,000	7,500	7,500	7,500	7,500	7,500
01-2-111-366	ENGINEERING FEES	0	3,000	0	0	0	0	0
01-2-111-369	INSURANCE LIABILITY	1,793	2,058	2,124	2,166	2,209	2,251	2,294
01-2-111-372	INSURANCE PROPERTY	1,000	0	1,000	1,000	1,000	1,000	1,000
01-2-111-381	LEGAL FEES	12,591	15,000	15,000	15,000	15,000	15,000	15,000
01-2-111-387	OTHER PROF FEES	67,269	243,000	401,200	60,500	60,500	60,500	60,500
01-2-111-403	REPAIRS & MTCE BLDG/LAND	37	0	0	0	0	0	0
01-2-111-438	CONTRACT SVCS EQUIP/MACH	13,143	15,600	9,900	9,900	9,900	9,900	9,900
01-2-111-444	RENTAL/LEASES - MACH/EQUIP	731	1,000	1,000	1,000	1,000	1,000	1,000
01-2-111-468	MINOR CAPITAL	4,987	1,000	8,000	8,000	8,000	8,000	8,000
01-2-111-519	CONTRIB TO APPROPRIATED SURPLUS	85,000	85,000	90,230	85,000	85,000	85,000	85,000
ADMINISTRATION - MANAGEMENT SERVICES Total		1,071,964	1,430,527	1,692,340	1,306,319	1,326,610	1,347,339	1,368,641
112 --> ADMINISTRATION - CORP ADMINISTRATION								
ADMINISTRATION - CORP ADMINISTRATION Total		0	0	0	0	0	0	0
113 --> ADMINISTRATION - FINANCIAL SERVICES								
01-2-113-220	SALARIES & WAGES	277,324	313,673	339,433	365,878	373,195	380,659	388,273
01-2-113-225	BENEFITS	72,904	87,829	101,829	109,762	111,957	114,196	116,480
01-2-113-246	BANK CHARGES & INTEREST	6,152	6,000	6,000	6,000	6,000	6,000	6,000
01-2-113-284	MEETING EXPENSE	15	0	0	0	0	0	0
01-2-113-319	TRAINING/DEVELOPMENT & CONFERENCES	2,895	5,000	5,100	5,100	5,100	5,200	5,200
01-2-113-320	TRAVEL	647	3,600	3,700	3,700	3,700	3,800	3,800
01-2-113-340	DUES AND MEMBERSHIPS	3,060	2,350	2,400	2,450	2,450	2,500	2,500
01-2-113-347	LIBRARY/PUBLICATIONS	133	150	150	150	150	150	150
01-2-113-360	ACCOUNTING & AUDIT FEES	24,150	29,150	29,675	30,200	30,725	31,250	31,775
01-2-113-387	OTHER PROF FEES	8,463	0	0	0	0	0	0
01-2-113-468	MINOR CAPITAL	0	0	4,200	0	0	0	0
ADMINISTRATION - FINANCIAL SERVICES Total		395,745	447,752	492,487	523,240	533,277	543,755	554,178



Budget Departmental by Class

From Category : 110 To Category : 119
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
114 --> ADMINISTRATION - CORPORATE OFFICE SPACE								
01-2-114-314	TELEPHONE & ALARM LINES	970	2,000	2,980	3,040	3,100	3,160	3,220
01-2-114-372	INSURANCE PROPERTY	1,870	3,700	2,700	2,700	2,700	2,700	2,700
01-2-114-386	SURVEY FEES	750	1,000	0	0	0	0	0
01-2-114-403	REPAIRS & MTCE BLDG/LAND	7,395	10,000	34,000	34,680	35,370	36,080	36,800
01-2-114-409	HYDRO	10,617	10,922	13,220	13,480	13,750	14,030	14,310
01-2-114-412	JANITORIAL/CLEANING SUPPLIES	12,878	16,400	24,900	24,900	24,900	24,900	24,900
01-2-114-418	REFUSE COLLECTION	620	0	2,000	2,000	2,000	2,000	2,000
01-2-114-421	RENTAL/LEASE BUILDINGS	79,729	63,360	0	0	0	0	0
01-2-114-427	SEWAGE DISPOSAL	448	0	900	900	900	900	900
01-2-114-430	WATER	315	0	800	800	800	800	800
01-2-114-468	MINOR CAPITAL	0	15,000	10,000	10,000	10,000	10,000	10,000
01-2-114-505	DEBT CHARGES-PRINCIPAL	0	0	42,935	42,935	42,935	42,935	42,935
01-2-114-506	DEBT CHARGES-INTEREST	937	0	81,686	81,686	81,686	81,686	81,686
ADMINISTRATION - CORPORATE OFFICE SPACE Total		116,529	122,382	216,121	217,121	218,141	219,191	220,251
115 --> ADMINISTRATION - HUMAN RESOURCES								
ADMINISTRATION - HUMAN RESOURCES Total		0	0	0	0	0	0	0
116 --> ADMINISTRATION - INFORMATION SERVICES								
01-2-116-220	SALARIES & WAGES	90,459	91,035	92,856	94,713	96,607	98,539	100,507
01-2-116-225	BENEFITS	23,142	25,490	27,857	28,414	28,982	29,562	30,153
01-2-116-266	DELIVERIES/TRANSPORTATION	67	0	0	0	0	0	0
01-2-116-275	PERMITS/LICENCES	48,385	49,300	66,500	72,500	73,500	74,500	75,500
01-2-116-281	MATERIALS & SUPPLIES-GENERAL	1,800	1,500	1,500	1,500	1,561	1,592	1,624
01-2-116-284	MEETING EXPENSE	23	500	500	510	520	530	540
01-2-116-314	TELEPHONE & ALARM LINES	590	1,200	1,000	1,020	1,040	1,061	1,082
01-2-116-319	TRAINING/DEVELOPMENT & CONFERENCES	650	1,700	1,500	1,530	1,561	1,592	1,624
01-2-116-320	TRAVEL	1,426	3,500	3,500	3,570	3,641	3,714	3,789
01-2-116-340	DUES AND MEMBERSHIPS	675	700	800	816	832	849	866
01-2-116-387	OTHER PROF FEES	42,378	50,000	50,000	51,000	52,000	53,000	54,100
01-2-116-438	CONTRACT SVCS EQUIP/MACH	106,921	128,000	150,000	132,600	135,300	138,000	140,800
01-2-116-447	REPAIRS/MTCE MACH/EQUIP	2,340	2,000	2,000	2,040	2,040	2,081	2,081
01-2-116-468	MINOR CAPITAL	23,523	24,000	19,500	19,900	20,300	20,700	21,100
01-2-116-485	CONTR TO CAP WORKS MACH EQUIP RESERV	25,000	25,000	25,000	25,000	25,000	25,000	25,000
ADMINISTRATION - INFORMATION SERVICES Total		367,379	403,925	442,513	435,113	442,884	450,720	458,766
117 --> ADMINISTRATION - VEHICLE POOL								
01-2-117-458	FUEL/LUBRICANTS VEHICLE	4,094	4,180	4,260	4,260	4,260	4,260	4,260



Budget Departmental by Class

From Category : 110 To Category : 119
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
01-2-117-461	INSURANCE/LICENCE VEHICLE	4,566	5,450	5,469	5,469	5,469	5,469	5,469
01-2-117-464	REPAIRS & MTCE VEHICLE	4,616	2,920	3,300	3,300	3,300	3,300	3,300
01-2-117-485	CONTR TO CAP WORKS MACH EQUIP RESERV	11,120	11,120	11,190	11,190	11,190	11,190	11,190
ADMINISTRATION - VEHICLE POOL Total		24,396	23,670	24,219	24,219	24,219	24,219	24,219
119 --> ADMINISTRATION-FISCAL SERVICES & CAPITAL								
01-2-119-480	TRANSFER TO CAPITAL	19,547	0	68,039	0	0	0	0
01-2-119-485	CONTR TO CAP WORKS MACH EQUIP RESERV	50,000	50,000	50,000	50,000	50,000	50,000	50,000
01-2-119-506	DEBT CHARGES-INTEREST	0	32,510	0	0	0	0	0
ADMINISTRATION-FISCAL SERVICES & CAPITAL Total		69,547	82,510	118,039	50,000	50,000	50,000	50,000
OPERATING EXPENSES Total		2,045,560	2,510,766	2,985,719	2,556,012	2,595,131	2,635,224	2,676,055
OPERATING Surplus/(Deficit)		557,673	0	0	0	0	0	0
110 --> ADMINISTRATION								
01-5-110-013	FED GAS TAX FUNDING	0	50,000	50,000	0	0	0	0
01-5-110-014	FED GOVT COND TSFRS	0	0	8,200,000	0	0	0	0
01-5-110-016	GRANT PROV GOVT CONDITIONAL	0	0	2,800,000	0	0	0	0
01-5-110-145	TRANSFER FR RESERVE	61,653	240,000	160,000	0	0	0	0
01-5-110-148	TRANSFER FR OPERATING FUND	11,571	0	0	0	0	0	0
ADMINISTRATION Total		73,224	290,000	11,210,000	0	0	0	0
114 --> ADMINISTRATION - CORPORATE OFFICE SPACE								
01-5-114-140	SHORT TERM DEBT PROCEEDS	1,624,880	0	0	0	0	0	0
01-5-114-142	LONG TERM DEBT PROCEEDS	0	2,042,160	2,042,160	0	0	0	0
01-5-114-148	TRANSFER FR OPERATING FUND	218	0	68,039	0	0	0	0
ADMINISTRATION - CORPORATE OFFICE SPACE Total		1,625,098	2,042,160	2,110,199	0	0	0	0
116 --> ADMINISTRATION - INFORMATION SERVICES								
01-5-116-145	TRANSFER FR RESERVE	38,813	40,000	40,000	0	0	0	0
01-5-116-148	TRANSFER FR OPERATING FUND	7,758	0	0	0	0	0	0
ADMINISTRATION - INFORMATION SERVICES Total		46,571	40,000	40,000	0	0	0	0
117 --> ADMINISTRATION - VEHICLES								
01-5-117-139	SALE OF FIXED ASSETS	3,500	5,000	0	0	7,000	0	0
01-5-117-145	TRANSFER FR RESERVE	24,575	20,000	0	0	21,000	0	0



Budget Departmental by Class

From Category : 110 To Category : 119
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
ADMINISTRATION - VEHICLES Total		28,075	25,000	0	0	28,000	0	0
CAPITAL REVENUE SOURCES Total		1,772,968	2,397,160	13,360,199	0	28,000	0	0
110 --> ADMINISTRATION								
01-6-110-473	IT INFRASTRUCTURE	73,224	290,000	11,210,000	0	0	0	0
ADMINISTRATION Total		73,224	290,000	11,210,000	0	0	0	0
114 --> ADMINISTRATION - CORPORATE OFFICE SPACE								
01-6-114-471	BUILDING	1,625,098	2,021,738	469,660	0	0	0	0
01-6-114-498	MFA ISSUE EXPENSE/DRF DEPOSITS	0	20,422	20,422	0	0	0	0
01-6-114-504	SHORT TERM DEBT PAYDOWN	0	0	1,620,117	0	0	0	0
ADMINISTRATION - CORPORATE OFFICE SPACE Total		1,625,098	2,042,160	2,110,199	0	0	0	0
116 --> INFORMATION SERVICES								
01-6-116-473	IT INFRASTRUCTURE	46,571	40,000	40,000	0	0	0	0
INFORMATION SERVICES Total		46,571	40,000	40,000	0	0	0	0
117 --> ADMINISTRATION - VEHICLES								
01-6-117-478	VEHICLES	28,075	25,000	0	0	28,000	0	0
ADMINISTRATION - VEHICLES Total		28,075	25,000	0	0	28,000	0	0
CAPITAL EXPENDITURES Total		1,772,968	2,397,160	13,360,199	0	28,000	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		557,673	0	0	0	0	0	0
Report Total -->		557,673	0	0	0	0	0	0



Budget Departmental by Class

From Category : 110 To Category : 119
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL RESERVE FUND - SRD								
110 -->	ADMINISTRATION							
	ADMINISTRATION Total	0	0	0	0	0	0	0
110 -->	ADMINISTRATION							
	ADMINISTRATION Total	0	0	0	0	0	0	0
	OPERATING Surplus/(Deficit)	0	0	0	0	0	0	0
	GENERAL RESERVE FUND - SRD Total	0	0	0	0	0	0	0
	Report Total -->	0	0	0	0	0	0	0



Reserve Fund Balance Estimates

110 Administration & General Government Services

110 Administration and General Government Services Future Expenditure Reserve Fund

		Amount (\$)	Fund Balance (\$)
2017	Balance forward	25,041	25,041
			25,041
		Estimated Balance at 2022	25,041

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

110 Administration & General Government Services

801 Administration & General Government Offices Capital Works, Machinery and Equipment Reserve Fund

			Amount (\$)	Fund Balance (\$)
2017	Balance forward		445,537	445,537
				445,537
2018	Contribution		86,190	86,190
	Expenditure		-200,000	-113,810
				331,727
2019	Contribution		86,190	86,190
				417,917
2020	Contribution		86,190	86,190
	Expenditure		-21,000	65,190
				483,107
2021	Contribution		86,190	86,190
				569,297
2022	Contribution		86,190	86,190
				655,487
		Estimated Balance at 2022		655,487

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Grant In Aid Area A 120

<p>Established:</p> <p>Authority LGA Sec 176.1©</p> <p>Amendments</p> <p>Funding Requisition</p> <p>Maximum Levy Total financial assistance limited to \$.10 per \$1,000 - 100% Assessment</p> <p>Location</p> <p>Contract</p> <p>Background Grants to benefit the whole community.</p> <p>2018 Maximum Requisition: \$21,955</p>	<table border="0"> <thead> <tr> <th style="text-align: left;">Requisition Budget</th> <th style="text-align: right;">2017 Actual</th> <th style="text-align: right;">2018 FB</th> <th style="text-align: right;">2019 FP</th> <th style="text-align: right;">2020 FP</th> <th style="text-align: right;">2021 FP</th> <th style="text-align: right;">2022 FP</th> </tr> </thead> <tbody> <tr> <td colspan="7">Electoral Areas</td> </tr> <tr> <td>Area A</td> <td style="text-align: right;">3,375</td> <td style="text-align: right;">3,375</td> <td style="text-align: right;">10,760</td> <td style="text-align: right;">10,762</td> <td style="text-align: right;">10,765</td> <td style="text-align: right;">10,767</td> </tr> <tr> <td></td> <td style="text-align: right;">\$3,375</td> <td style="text-align: right;">\$3,375</td> <td style="text-align: right;">\$10,760</td> <td style="text-align: right;">\$10,762</td> <td style="text-align: right;">\$10,765</td> <td style="text-align: right;">\$10,767</td> </tr> <tr> <td>Tax Rate Estimate</td> <td style="text-align: right;">0.0089</td> <td style="text-align: right;">0.0086</td> <td style="text-align: right;">0.0274</td> <td style="text-align: right;">0.0274</td> <td style="text-align: right;">0.0274</td> <td style="text-align: right;">0.0274</td> </tr> <tr> <td></td> <td colspan="6" style="text-align: center;">(per \$1,000 of assessed value - approx. Residential Rate)</td> </tr> <tr> <td>Change from Previous year</td> <td></td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$7,385</td> <td style="text-align: right;">\$2</td> <td style="text-align: right;">\$3</td> <td style="text-align: right;">\$2</td> </tr> </tbody> </table>	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP	Electoral Areas							Area A	3,375	3,375	10,760	10,762	10,765	10,767		\$3,375	\$3,375	\$10,760	\$10,762	\$10,765	\$10,767	Tax Rate Estimate	0.0089	0.0086	0.0274	0.0274	0.0274	0.0274		(per \$1,000 of assessed value - approx. Residential Rate)						Change from Previous year		\$0	\$7,385	\$2	\$3	\$2
Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP																																												
Electoral Areas																																																		
Area A	3,375	3,375	10,760	10,762	10,765	10,767																																												
	\$3,375	\$3,375	\$10,760	\$10,762	\$10,765	\$10,767																																												
Tax Rate Estimate	0.0089	0.0086	0.0274	0.0274	0.0274	0.0274																																												
	(per \$1,000 of assessed value - approx. Residential Rate)																																																	
Change from Previous year		\$0	\$7,385	\$2	\$3	\$2																																												

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 120 To Category : 120
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
120 --> GRANTS IN AID - AREA A								
01-1-120-015	REQN ELECT/SPEC PROV GOVT	3,375	3,375	3,375	10,760	10,762	10,765	10,767
01-1-120-150	SURPLUS PRIOR YEAR	9,015	9,000	11,522	0	0	0	0
GRANTS IN AID - AREA A Total		12,390	12,375	14,897	10,760	10,762	10,765	10,767
OPERATING REVENUE Total		12,390	12,375	14,897	10,760	10,762	10,765	10,767
120 --> GRANTS IN AID - AREA A								
01-2-120-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-120-212	GRANTS-UNCOND LOCAL AGENCIES	500	12,000	14,518	10,378	10,378	10,378	10,378
01-2-120-369	INSURANCE LIABILITY	118	125	129	132	134	137	139
GRANTS IN AID - AREA A Total		868	12,375	14,897	10,760	10,762	10,765	10,767
OPERATING EXPENSES Total		868	12,375	14,897	10,760	10,762	10,765	10,767
OPERATING Surplus/(Deficit)		11,522	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		11,522	0	0	0	0	0	0
Report Total -->		11,522	0	0	0	0	0	0



Grant In Aid Area D 123

<p>Established:</p> <p>Authority LGA Sec 176.1©</p> <p>Amendments</p> <p>Funding Requisition</p> <p>Maximum Levy Total financial assistance limited to \$.10 per \$1,000 - 100% Assessment</p> <p>Location</p> <p>Contract</p> <p>Background Grants to benefit the whole community.</p> <p>2018 Maximum Requisition: \$87,214</p>	<table border="0"> <thead> <tr> <th style="border-bottom: 1px solid black;">Requisition Budget</th> <th style="border-bottom: 1px solid black;">2017 Actual</th> <th style="border-bottom: 1px solid black;">2018 FB</th> <th style="border-bottom: 1px solid black;">2019 FP</th> <th style="border-bottom: 1px solid black;">2020 FP</th> <th style="border-bottom: 1px solid black;">2021 FP</th> <th style="border-bottom: 1px solid black;">2022 FP</th> </tr> </thead> <tbody> <tr> <td colspan="7">Electoral Areas</td> </tr> <tr> <td>Area D</td> <td>54,923</td> <td>51,166</td> <td>61,278</td> <td>61,303</td> <td>61,329</td> <td>61,353</td> </tr> <tr> <td></td> <td>\$54,923</td> <td>\$51,166</td> <td>\$61,278</td> <td>\$61,303</td> <td>\$61,329</td> <td>\$61,353</td> </tr> <tr> <td>Tax Rate Estimate</td> <td>0.0538</td> <td>0.0441</td> <td>0.0528</td> <td>0.0528</td> <td>0.0528</td> <td>0.0528</td> </tr> <tr> <td></td> <td></td> <td colspan="5" style="text-align: center;">(per \$1,000 of assessed value - approx. Residential Rate)</td> </tr> <tr> <td>Change from Previous year</td> <td></td> <td>(\$3,757)</td> <td>\$10,112</td> <td>\$25</td> <td>\$26</td> <td>\$24</td> </tr> </tbody> </table>	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP	Electoral Areas							Area D	54,923	51,166	61,278	61,303	61,329	61,353		\$54,923	\$51,166	\$61,278	\$61,303	\$61,329	\$61,353	Tax Rate Estimate	0.0538	0.0441	0.0528	0.0528	0.0528	0.0528			(per \$1,000 of assessed value - approx. Residential Rate)					Change from Previous year		(\$3,757)	\$10,112	\$25	\$26	\$24
Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP																																												
Electoral Areas																																																		
Area D	54,923	51,166	61,278	61,303	61,329	61,353																																												
	\$54,923	\$51,166	\$61,278	\$61,303	\$61,329	\$61,353																																												
Tax Rate Estimate	0.0538	0.0441	0.0528	0.0528	0.0528	0.0528																																												
		(per \$1,000 of assessed value - approx. Residential Rate)																																																
Change from Previous year		(\$3,757)	\$10,112	\$25	\$26	\$24																																												

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 123 To Category : 123
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
123 --> GRANTS IN AID - AREA D								
01-1-123-015	REQN ELECT/SPEC PROV GOVT	54,923	54,923	51,166	61,278	61,303	61,329	61,353
01-1-123-150	SURPLUS PRIOR YEAR	16,194	6,141	10,087	0	0	0	0
GRANTS IN AID - AREA D Total		71,117	61,064	61,253	61,278	61,303	61,329	61,353
OPERATING REVENUE Total		71,117	61,064	61,253	61,278	61,303	61,329	61,353
123 --> GRANTS IN AID - AREA D								
01-2-123-200	SUPPORT SERVICES	542	542	611	623	635	648	660
01-2-123-212	GRANTS-UNCOND LOCAL AGENCIES	59,900	60,000	60,000	60,000	60,000	60,000	60,000
01-2-123-369	INSURANCE LIABILITY	588	522	642	655	668	681	693
GRANTS IN AID - AREA D Total		61,030	61,064	61,253	61,278	61,303	61,329	61,353
OPERATING EXPENSES Total		61,030	61,064	61,253	61,278	61,303	61,329	61,353
OPERATING Surplus/(Deficit)		10,087	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		10,087	0	0	0	0	0	0
Report Total -->		10,087	0	0	0	0	0	0



Grant In Aid Area B 126

<p>Established:</p> <p>Authority LGA Sec 176.1©</p> <p>Amendments</p> <p>Funding Requisition</p> <p>Maximum Levy Total financial assistance limited to \$.10 per \$1,000 - 100% Assessment</p> <p>Location</p> <p>Contract</p> <p>Background Grants to benefit the whole community.</p> <p>2018 Maximum Requisition: \$32,194</p>	<table border="0"> <tr> <td style="border-bottom: 1px solid black;">Requisition Budget</td> <td style="border-bottom: 1px solid black;">2017 Actual</td> <td style="border-bottom: 1px solid black;">2018 FB</td> <td style="border-bottom: 1px solid black;">2019 FP</td> <td style="border-bottom: 1px solid black;">2020 FP</td> <td style="border-bottom: 1px solid black;">2021 FP</td> <td style="border-bottom: 1px solid black;">2022 FP</td> </tr> <tr> <td colspan="7">Electoral Areas</td> </tr> <tr> <td>Area B</td> <td>25,560</td> <td>25,577</td> <td>25,607</td> <td>25,619</td> <td>25,631</td> <td>25,642</td> </tr> <tr> <td></td> <td>\$25,560</td> <td>\$25,577</td> <td>\$25,607</td> <td>\$25,619</td> <td>\$25,631</td> <td>\$25,642</td> </tr> <tr> <td>Tax Rate Estimate</td> <td>0.0856</td> <td>0.0759</td> <td>0.0760</td> <td>0.0760</td> <td>0.0760</td> <td>0.0761</td> </tr> <tr> <td></td> <td></td> <td colspan="5" style="text-align: center;">(per \$1,000 of assessed value - approx. Residential Rate)</td> </tr> <tr> <td>Change from Previous year</td> <td></td> <td>\$17</td> <td>\$30</td> <td>\$12</td> <td>\$12</td> <td>\$11</td> </tr> </table>	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP	Electoral Areas							Area B	25,560	25,577	25,607	25,619	25,631	25,642		\$25,560	\$25,577	\$25,607	\$25,619	\$25,631	\$25,642	Tax Rate Estimate	0.0856	0.0759	0.0760	0.0760	0.0760	0.0761			(per \$1,000 of assessed value - approx. Residential Rate)					Change from Previous year		\$17	\$30	\$12	\$12	\$11
Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP																																												
Electoral Areas																																																		
Area B	25,560	25,577	25,607	25,619	25,631	25,642																																												
	\$25,560	\$25,577	\$25,607	\$25,619	\$25,631	\$25,642																																												
Tax Rate Estimate	0.0856	0.0759	0.0760	0.0760	0.0760	0.0761																																												
		(per \$1,000 of assessed value - approx. Residential Rate)																																																
Change from Previous year		\$17	\$30	\$12	\$12	\$11																																												

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 126 To Category : 126

Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
126 --> GRANTS IN AID - AREA B								
01-1-126-015	REQN ELECT/SPEC PROV GOVT	25,560	25,560	25,577	25,607	25,619	25,631	25,642
01-1-126-150	SURPLUS PRIOR YEAR	7	5	18	0	0	0	0
GRANTS IN AID - AREA B Total		25,567	25,565	25,595	25,607	25,619	25,631	25,642
OPERATING REVENUE Total		25,567	25,565	25,595	25,607	25,619	25,631	25,642
126 --> GRANTS IN AID - AREA B								
01-2-126-200	SUPPORT SERVICES	304	304	327	334	340	347	353
01-2-126-212	GRANTS-UNCOND LOCAL AGENCIES	25,000	25,000	25,000	25,000	25,000	25,000	25,000
01-2-126-369	INSURANCE LIABILITY	245	261	268	273	279	284	289
GRANTS IN AID - AREA B Total		25,549	25,565	25,595	25,607	25,619	25,631	25,642
OPERATING EXPENSES Total		25,549	25,565	25,595	25,607	25,619	25,631	25,642
OPERATING Surplus/(Deficit)		18	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		18	0	0	0	0	0	0
Report Total -->		18	0	0	0	0	0	0



Grant In Aid Area C

127

Established:		Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Authority	LGA Sec 176.1©	Electoral Areas						
Amendments		Area C						
Funding	Requisition		26,857	23,639	40,748	40,762	40,777	40,791
Maximum Levy	Total financial assistance limited to \$.10 per \$1,000 - 100% Assessment		\$26,857	\$23,639	\$40,748	\$40,762	\$40,777	\$40,791
Location		Tax Rate Estimate	0.0365	0.0292	0.0503	0.0504	0.0504	0.0504
Contract				(per \$1,000 of assessed value - approx. Residential Rate)				
Background	Grants to benefit the whole community.	Change from Previous year		(\$3,218)	\$17,109	\$14	\$15	\$14
2018 Maximum Requisition:	\$71,665							

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 127 To Category : 127
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
127 --> GRANTS IN AID - AREA C								
01-1-127-015	REQN ELECT/SPEC PROV GOVT	26,857	26,857	23,639	40,748	40,762	40,777	40,791
01-1-127-150	SURPLUS PRIOR YEAR	13,799	13,738	17,094	0	0	0	0
GRANTS IN AID - AREA C Total		40,656	40,595	40,733	40,748	40,762	40,777	40,791
OPERATING REVENUE Total		40,656	40,595	40,733	40,748	40,762	40,777	40,791
127 --> GRANTS IN AID - AREA C								
01-2-127-200	SUPPORT SERVICES	282	282	305	311	317	323	329
01-2-127-212	GRANTS-UNCOND LOCAL AGENCIES	22,986	40,000	40,000	40,000	40,000	40,000	40,000
01-2-127-369	INSURANCE LIABILITY	294	313	428	437	445	454	462
GRANTS IN AID - AREA C Total		23,562	40,595	40,733	40,748	40,762	40,777	40,791
OPERATING EXPENSES Total		23,562	40,595	40,733	40,748	40,762	40,777	40,791
OPERATING Surplus/(Deficit)		17,094	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		17,094	0	0	0	0	0	0
Report Total -->		17,094	0	0	0	0	0	0



Electoral Areas Expenditure & Election Services 130

Established: 01-Aug-65 Authority: Local Govt Act Sec 800; Board Policy Feb 26/01. Amendments: Funding: Requisition Maximum Levy: No stated limit. Location: N/A Contract: Background: As of Jan 1/01 supports electoral area directors for SRD board governance expenses, management and elections costs in rural areas.	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP	
		Electoral Areas						
Area A		70,428	69,552	83,142	84,371	83,794	85,748	
Area B		55,453	59,746	71,419	72,474	71,979	73,658	
Area C		136,604	143,485	171,520	174,055	172,866	176,897	
Area D		189,694	205,768	245,972	249,607	247,902	253,683	
		\$452,179	\$478,552	\$572,052	\$580,507	\$576,542	\$589,987	
Tax Rate Estimate		0.1856	0.1772	0.2119	0.2150	0.2135	0.2185	
		(per \$1,000 of assessed value - approx. Residential Rate)						
2018 Maximum Requisition:				\$26,373	\$93,500	\$8,455	(\$3,965)	\$13,445

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 130 To Category : 135
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
01-2-130-293	OFFICE EXPENSES	3,191	1,500	1,500	1,500	1,500	1,500	1,500
01-2-130-296	POSTAGE	0	200	0	0	0	0	0
01-2-130-311	SIGNS	0	1,500	0	0	0	0	0
01-2-130-314	TELEPHONE & ALARM LINES	3,941	3,738	3,354	3,421	3,490	3,569	3,569
01-2-130-317	TITLE SEARCHES	0	50	0	0	0	0	0
01-2-130-319	TRAINING/DEVELOPMENT & CONFERENCES	2,296	8,000	8,000	8,000	8,000	8,000	8,000
01-2-130-320	TRAVEL	15,257	47,357	41,584	37,825	38,532	36,883	36,883
01-2-130-321	TRAVEL-EXTERNAL APPOINTMENTS	1,775	2,950	2,950	2,950	2,950	2,950	2,950
01-2-130-335	ADVERTISING	0	1,250	0	0	0	0	0
01-2-130-340	DUES AND MEMBERSHIPS	1,579	2,700	2,700	2,700	2,700	2,700	2,700
01-2-130-341	DUES AVICC	1,060	1,000	1,000	1,000	1,000	1,000	1,000
01-2-130-344	DUES UBCM	5,409	5,500	5,500	5,500	5,500	5,500	5,500
01-2-130-353	PUBLIC RELATIONS	320	2,000	2,000	2,000	2,000	2,000	2,000
01-2-130-366	ENGINEERING FEES	79,262	83,000	0	0	0	0	0
01-2-130-369	INSURANCE LIABILITY	7,351	7,828	650	663	676	689	702
01-2-130-372	INSURANCE PROPERTY	10,783	11,860	0	0	0	0	0
01-2-130-381	LEGAL FEES	1,769	5,500	2,500	2,500	2,500	2,500	2,500
01-2-130-387	OTHER PROF FEES	1,075	28,000	15,000	15,000	15,000	15,000	15,000
01-2-130-400	CONTRACTED SVCS BLDG/LAND	3,710	22,260	0	0	0	0	0
01-2-130-468	MINOR CAPITAL	0	12,000	5,000	5,000	5,000	5,000	5,000
ELECTORAL AREA ADMINISTRATION Total		547,684	727,611	535,140	540,721	549,757	546,467	553,634
131 --> ELECTION SERVICES								
01-2-131-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-131-220	SALARIES & WAGES	0	8,000	25,000	8,000	8,000	8,000	25,000
01-2-131-225	BENEFITS	0	800	2,500	800	800	800	2,500
01-2-131-266	DELIVERIES/TRANSPORTATION	0	50	500	50	50	50	500
01-2-131-281	MATERIALS & SUPPLIES	0	250	4,500	250	250	250	4,500
01-2-131-293	OFFICE EXPENSES	0	250	1,500	250	250	250	1,500
01-2-131-319	TRAINING/DEVELOPMENT & CONFERENCES	0	500	500	500	500	500	500
01-2-131-320	TRAVEL	0	500	4,000	500	500	500	4,000
01-2-131-335	ADVERTISING	0	500	9,500	500	500	500	9,500
01-2-131-369	INSURANCE LIABILITY	12	13	13	13	14	14	13
01-2-131-381	LEGAL FEES	0	1,000	3,000	1,000	1,000	1,000	3,000
01-2-131-387	OTHER PROF FEES	0	1,700	5,000	1,700	1,700	1,700	5,000
01-2-131-421	RENTAL/LEASE BUILDINGS	0	500	3,500	500	500	500	3,500
01-2-131-519	CONTRIB TO APPROPRIATED SURPLUS	10,000	10,000	0	10,000	10,000	10,000	0
ELECTION SERVICES Total		10,262	24,313	59,763	24,313	24,314	24,314	59,763
132 --> WHARVES								



Budget Departmental by Class

From Category : 130 To Category : 135
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
01-2-132-220	SALARIES & WAGES	0	0	19,587	18,828	19,205	19,589	19,980
01-2-132-225	BENEFITS	0	0	5,876	5,994	6,114	6,236	6,361
01-2-132-262	CONTRACTS OPERATING	0	0	31,000	31,000	31,000	31,000	31,000
01-2-132-281	MATERIES & SUPPLIES-GENERAL	0	0	2,000	2,000	2,000	2,000	2,000
01-2-132-296	POSTAGE	0	0	200	200	200	200	200
01-2-132-311	SIGNS	0	0	1,500	1,500	1,500	1,500	1,500
01-2-132-314	TELEPHONE & ALARM LINES	0	0	450	450	450	450	450
01-2-132-317	TITLE SEARCHES	0	0	50	50	50	50	50
01-2-132-320	TRAVEL	0	0	6,500	6,500	6,500	6,500	6,500
01-2-132-335	ADVERTISING	0	0	1,250	1,250	1,250	1,250	1,250
01-2-132-369	INSURANCE LIABILITY	0	0	8,260	8,425	8,590	8,756	8,921
01-2-132-372	INSURANCE PROPERTY	0	0	13,050	14,350	15,785	17,370	17,370
01-2-132-381	LEGAL FEES	0	0	1,000	1,000	1,000	1,000	1,000
01-2-132-387	OTHER PROF FEES	0	0	15,000	48,000	15,000	15,000	15,000
01-2-132-400	CONTRACTED SVCS BLDG/LAND	0	0	22,260	22,260	22,260	26,000	26,000
WHARVES Total		0	0	127,983	161,807	130,904	136,901	137,582
135 --> GAS TAX (CWF) PROJECTS								
01-2-135-200	SUPPORT SERVICES	4,596	4,596	7,413	7,561	7,710	7,858	8,006
01-2-135-214	GRANTS CONDITIONAL LOCAL AGENCIES	225,109	195,213	0	0	0	0	0
01-2-135-220	SALARIES & WAGES	764	0	0	0	0	0	0
01-2-135-225	BENEFITS	171	0	0	0	0	0	0
01-2-135-387	OTHER PROF FEES	14,173	18,608	0	0	0	0	0
01-2-135-484	CONTR TO GAS TAX RESERVE	481,963	476,076	498,796	500,000	500,000	500,000	500,000
GAS TAX (CWF) PROJECTS Total		726,775	694,493	506,209	507,561	507,710	507,858	508,006
OPERATING EXPENSES Total		1,284,721	1,446,417	1,229,095	1,234,402	1,212,685	1,215,540	1,258,985
OPERATING Surplus/(Deficit)		101,603	0	0	0	0	0	0
130 --> ELECTORAL AREA ADMINISTRATION								
01-5-130-014	FED GOVT COND TSFRS	0	362,000	0	0	0	0	0
ELECTORAL AREA ADMINISTRATION Total		0	362,000	0	0	0	0	0
132 --> Wharves								
01-5-132-014	FED GOVT COND TSFRS	0	0	362,000	545,000	0	0	0
Wharves Total		0	0	362,000	545,000	0	0	0



Budget Departmental by Class

From Category : 130 To Category : 135
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
CAPITAL REVENUE SOURCES Total		0	362,000	362,000	545,000	0	0	0
130 --> ELECTORAL AREA ADMINISTRATION								
01-6-130-477	ENGINEERED STRUCTURES	0	362,000	0	0	0	0	0
ELECTORAL AREA ADMINISTRATION Total		0	362,000	0	0	0	0	0
132 --> WHARVES								
01-6-132-477	ENGINEERED STRUCTURES	0	0	362,000	545,000	0	0	0
WHARVES Total		0	0	362,000	545,000	0	0	0
CAPITAL EXPENDITURES Total		0	362,000	362,000	545,000	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		101,602	0	0	0	0	0	0
Report Total -->		101,602	0	0	0	0	0	0



Budget Departmental by Class

From Category : 130 To Category : 135
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL RESERVE FUND - SRD								
130 -->	ELECTORAL AREA ADMINISTRATION							
ELECTORAL AREA ADMINISTRATION Total		0	0	0	0	0	0	0
130 -->	ELECTORAL AREA ADMINISTRATION							
ELECTORAL AREA ADMINISTRATION Total		0	0	0	0	0	0	0
OPERATING Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL RESERVE FUND - SRD Total		0	0	0	0	0	0	0
Report Total -->		0	0	0	0	0	0	0



Established:	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Authority LGA Sec. 800/SLP see Admin Reserve Fund BL No. 27	Electoral Areas						
Amendments	Area A	0	3,230	1,088	1,088	1,088	1,088
Funding Requisition	Area B	0	2,774	935	935	935	935
Maximum Levy \$.10 per \$1,000 - 100% Assessment	Area C	0	6,663	2,245	2,245	2,245	2,245
Location	Area D	0	9,555	3,220	3,220	3,220	3,220
Contract	Municipal Members						
Background Funds to support the study of potential services.	Campbell River	0	50,963	17,176	17,176	17,176	17,176
2018 Maximum Requisition: \$753,770	Gold River	0	1,075	362	362	362	362
	Sayward	0	282	95	95	95	95
	Tahsis	0	335	113	113	113	113
	Zeballos	0	116	39	39	39	39
		\$0	\$74,993	\$25,274	\$25,274	\$25,274	\$25,274
	Tax Rate Estimate	0.0000	0.0082	0.0028	0.0028	0.0028	0.0028
			(per \$1,000 of assessed value - approx. Residential Rate)				
	Change from Previous year		\$74,993	(\$49,719)	\$0	\$0	\$0

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 150 To Category : 150
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
150 --> FEASIBILITY STUDIES - REGIONAL								
01-1-150-015	REQN ELECT/SPEC PROV GOVT	0	0	22,222	7,489	7,489	7,489	7,489
01-1-150-020	REQN MUNICIPAL	0	0	52,771	17,785	17,785	17,785	17,785
01-1-150-150	SURPLUS PRIOR YEAR	26,001	26,001	25,728	0	0	0	0
FEASIBILITY STUDIES - REGIONAL Total		26,001	26,001	100,721	25,274	25,274	25,274	25,274
OPERATING REVENUE Total		26,001	26,001	100,721	25,274	25,274	25,274	25,274
150 --> FEASIBILITY STUDIES - REGIONAL								
01-2-150-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-150-369	INSURANCE LIABILITY	23	30	24	24	25	25	26
01-2-150-387	OTHER PROF FEES	0	25,721	100,447	25,000	25,000	25,000	25,000
FEASIBILITY STUDIES - REGIONAL Total		273	26,001	100,721	25,274	25,275	25,275	25,276
OPERATING EXPENSES Total		273	26,001	100,721	25,274	25,275	25,275	25,276
OPERATING Surplus/(Deficit)		25,728	0	0	0	-1	-1	-2
GENERAL REVENUE FUND - SRD Total		25,728	0	0	0	-1	-1	-2
Report Total -->		25,728	0	0	0	-1	-1	-2



Feasibility Studies - Electoral Area A 151

Established: 30-Oct-00
Authority: Local Government Act - Sec. 800
Amendments:
Funding: Requisition
Maximum Levy: \$.10 per \$1,000 - 100% Assessment
Location:
Contract:
Background: Funds to support the study of potential services.
2018 Maximum Requisition: \$21,955

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area A	0	0	2,500	2,500	2,500	2,500
	\$0	\$0	\$2,500	\$2,500	\$2,500	\$2,500
Tax Rate Estimate	0.0000	0.0000	0.0064	0.0064	0.0064	0.0064
	(per \$1,000 of assessed value - approx. Residential Rate)					
Change from Previous year		\$0	\$2,500	\$0	\$0	\$0

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 151 To Category : 151
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
151 --> FEASIBILITY STUDIES - ELECTORAL AREA A								
01-1-151-015	REQN ELECT/SPEC PROV GOVT	0	0	0	2,500	2,500	2,500	2,500
01-1-151-150	SURPLUS PRIOR YEAR	5,148	5,148	4,893	0	0	0	0
FEASIBILITY STUDIES - ELECTORAL AREA A Total		5,148	5,148	4,893	2,500	2,500	2,500	2,500
OPERATING REVENUE Total		5,148	5,148	4,893	2,500	2,500	2,500	2,500
151 --> FEASIBILITY STUDIES - ELECTORAL AREA A								
01-2-151-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-151-369	INSURANCE LIABILITY	5	5	5	5	5	5	5
01-2-151-387	OTHER PROF FEES	0	4,893	4,638	2,245	2,245	2,245	2,245
FEASIBILITY STUDIES - ELECTORAL AREA A Total		255	5,148	4,893	2,500	2,500	2,500	2,500
OPERATING EXPENSES Total		255	5,148	4,893	2,500	2,500	2,500	2,500
OPERATING Surplus/(Deficit)		4,893	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		4,893	0	0	0	0	0	0
Report Total -->		4,893	0	0	0	0	0	0



Feasibility Studies - Electoral Area D 154

Established: 30-Oct-00
Authority: Local Government Act - Sec. 800
Amendments:
Funding: Requisition
Maximum Levy: \$.10 per \$1,000 - 100% Assessment
Location:
Contract:
Background: Funds to support the study of potential services.
2018 Maximum Requisition: \$87,214

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area D	0	0	40,000	40,000	40,000	40,000
	\$0	\$0	\$40,000	\$40,000	\$40,000	\$40,000
Tax Rate Estimate	0.0000	0.0000	0.0345	0.0345	0.0345	0.0345
	(per \$1,000 of assessed value - approx. Residential Rate)					
Change from Previous year		\$0	\$40,000	\$0	\$0	\$0

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 154 To Category : 154
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
154 --> FEASIBILITY STUDIES - ELECTORAL AREA D								
01-1-154-015	REQN ELECT/SPEC PROV GOVT	0	0	0	40,000	40,000	40,000	40,000
01-1-154-150	SURPLUS PRIOR YEAR	39,162	39,162	38,878	0	0	0	0
FEASIBILITY STUDIES - ELECTORAL AREA D Total		39,162	39,162	38,878	40,000	40,000	40,000	40,000
OPERATING REVENUE Total		39,162	39,162	38,878	40,000	40,000	40,000	40,000
154 --> FEASIBILITY STUDIES - ELECTORAL AREA D								
01-2-154-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-154-369	INSURANCE LIABILITY	34	38	36	37	37	38	39
01-2-154-387	OTHER PROF FEES	0	38,874	38,592	39,713	39,713	39,712	39,711
FEASIBILITY STUDIES - ELECTORAL AREA D Total		284	39,162	38,878	40,000	40,000	40,000	40,000
OPERATING EXPENSES Total		284	39,162	38,878	40,000	40,000	40,000	40,000
OPERATING Surplus/(Deficit)		38,878	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		38,878	0	0	0	0	0	0
Report Total -->		38,878	0	0	0	0	0	0



Feasibility Studies - Electoral Area B

157

Established: 30-Oct-00
Authority: Local Government Act - Sec. 800
Amendments:
Funding: Requisition
Maximum Levy: \$.10 per \$1,000 - 100% Assessment
Location:
Contract:
Background: Funds to support the study of potential services.
2018 Maximum Requisition: \$32,194

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area B	2,500	0	2,500	2,500	2,500	2,500
	\$2,500	\$0	\$2,500	\$2,500	\$2,500	\$2,500
Tax Rate Estimate	0.0084	0.0000	0.0074	0.0074	0.0074	0.0074
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		(\$2,500)	\$2,500	\$0	\$0	\$0

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 157 To Category : 157
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
157 --> FEASIBILITY STUDIES - ELECTORAL AREA B								
01-1-157-015	REQN ELECT/SPEC PROV GOVT	2,500	2,500	0	2,500	2,500	2,500	2,500
01-1-157-150	SURPLUS PRIOR YEAR	17,438	17,438	19,673	0	0	0	0
FEASIBILITY STUDIES - ELECTORAL AREA B Total		19,938	19,938	19,673	2,500	2,500	2,500	2,500
OPERATING REVENUE Total		19,938	19,938	19,673	2,500	2,500	2,500	2,500
157 --> FEASIBILITY STUDIES - ELECTORAL AREA B								
01-2-157-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-157-369	INSURANCE LIABILITY	15	17	18	18	19	19	19
01-2-157-387	OTHER PROF FEES	0	19,671	19,405	2,232	2,231	2,231	2,231
FEASIBILITY STUDIES - ELECTORAL AREA B Total		265	19,938	19,673	2,500	2,500	2,500	2,500
OPERATING EXPENSES Total		265	19,938	19,673	2,500	2,500	2,500	2,500
OPERATING Surplus/(Deficit)		19,673	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		19,673	0	0	0	0	0	0
Report Total -->		19,673	0	0	0	0	0	0



Feasibility Studies - Electoral Area C

158

Established: 30-Oct-00
Authority: Local Government Act - Sec. 800
Amendments:
Funding: Requisition
Maximum Levy: \$.10 per \$1,000 - 100% Assessment
Location:
Contract:
Background: Funds to support the study of potential services.
2018 Maximum Requisition: \$71,665

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area C	0	0	8,500	8,500	8,500	8,500
	\$0	\$0	\$8,500	\$8,500	\$8,500	\$8,500
Tax Rate Estimate	0.0000	0.0000	0.0105	0.0105	0.0105	0.0105
			(per \$1,000 of assessed value - approx. Residential Rate)			
Change from Previous year		\$0	\$8,500	\$0	\$0	\$0

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 158 To Category : 158
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
158 --> FEASIBILITY STUDIES - ELECTORAL AREA C								
01-1-158-015	REQN ELECT/SPEC PROV GOVT	0	0	0	8,500	8,500	8,500	8,500
01-1-158-150	SURPLUS PRIOR YEAR	19,769	19,769	19,502	0	0	0	0
FEASIBILITY STUDIES - ELECTORAL AREA C Total		19,769	19,769	19,502	8,500	8,500	8,500	8,500
OPERATING REVENUE Total		19,769	19,769	19,502	8,500	8,500	8,500	8,500
158 --> FEASIBILITY STUDIES - ELECTORAL AREA C								
01-2-158-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-158-369	INSURANCE LIABILITY	17	19	18	18	19	19	19
01-2-158-387	OTHER PROF FEES	0	19,500	19,234	8,232	8,231	8,231	8,231
FEASIBILITY STUDIES - ELECTORAL AREA C Total		267	19,769	19,502	8,500	8,500	8,500	8,500
OPERATING EXPENSES Total		267	19,769	19,502	8,500	8,500	8,500	8,500
OPERATING Surplus/(Deficit)		19,502	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		19,502	0	0	0	0	0	0
Report Total -->		19,502	0	0	0	0	0	0

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Campbell River Fire Protection Specified Area 210

<p>Established: 22-Dec-77</p> <p>Authority SLP</p> <p>Amendments</p> <p>Funding Requisition</p> <p>Maximum Levy No stated limit</p> <p>Location Electoral Area 'D'</p> <p>Contract No. 138 (year to year)</p> <p>Background The Regional District contracts with the City of Campbell River for fire protection in a defined area of Electoral Area 'D'. Costs shared by assessed value ratio in each area.</p>	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;">Requisition Budget</th> <th style="text-align: right;">2017 Actual</th> <th style="text-align: right;">2018 FB</th> <th style="text-align: right;">2019 FP</th> <th style="text-align: right;">2020 FP</th> <th style="text-align: right;">2021 FP</th> <th style="text-align: right;">2022 FP</th> </tr> </thead> <tbody> <tr> <td colspan="7">Specified Area</td> </tr> <tr> <td>C-772-CRR-SA#25</td> <td style="text-align: right;">356,287</td> <td style="text-align: right;">400,936</td> <td style="text-align: right;">431,976</td> <td style="text-align: right;">470,393</td> <td style="text-align: right;">479,773</td> <td style="text-align: right;">489,339</td> </tr> <tr> <td></td> <td style="text-align: right;">\$356,287</td> <td style="text-align: right;">\$400,936</td> <td style="text-align: right;">\$431,976</td> <td style="text-align: right;">\$470,393</td> <td style="text-align: right;">\$479,773</td> <td style="text-align: right;">\$489,339</td> </tr> <tr> <td>Tax Rate Estimate</td> <td style="text-align: right;">0.8675</td> <td style="text-align: right;">0.8490</td> <td style="text-align: right;">0.9147</td> <td style="text-align: right;">0.9961</td> <td style="text-align: right;">1.0159</td> <td style="text-align: right;">1.0362</td> </tr> <tr> <td></td> <td></td> <td colspan="5" style="text-align: center;">(per \$1,000 of assessed value - approx. Residential Rate)</td> </tr> <tr> <td>Change from Previous year</td> <td></td> <td style="text-align: right;">\$44,649</td> <td style="text-align: right;">\$31,040</td> <td style="text-align: right;">\$38,417</td> <td style="text-align: right;">\$9,380</td> <td style="text-align: right;">\$9,566</td> </tr> </tbody> </table>	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP	Specified Area							C-772-CRR-SA#25	356,287	400,936	431,976	470,393	479,773	489,339		\$356,287	\$400,936	\$431,976	\$470,393	\$479,773	\$489,339	Tax Rate Estimate	0.8675	0.8490	0.9147	0.9961	1.0159	1.0362			(per \$1,000 of assessed value - approx. Residential Rate)					Change from Previous year		\$44,649	\$31,040	\$38,417	\$9,380	\$9,566
Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP																																												
Specified Area																																																		
C-772-CRR-SA#25	356,287	400,936	431,976	470,393	479,773	489,339																																												
	\$356,287	\$400,936	\$431,976	\$470,393	\$479,773	\$489,339																																												
Tax Rate Estimate	0.8675	0.8490	0.9147	0.9961	1.0159	1.0362																																												
		(per \$1,000 of assessed value - approx. Residential Rate)																																																
Change from Previous year		\$44,649	\$31,040	\$38,417	\$9,380	\$9,566																																												

2018 Maximum Requisition:

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 210 To Category : 210
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
210 --> CAMPBELL RIVER FIRE								
01-1-210-015	REQN ELECT/SPEC PROV GOVT	356,287	356,287	400,936	431,976	470,393	479,773	489,339
01-1-210-150	SURPLUS PRIOR YEAR	51,631	0	11,241	0	0	0	0
01-1-210-151	FUNDS ALLOCATED FR APPROPRIATED SURPL	0	0	40,000	29,220	0	0	0
CAMPBELL RIVER FIRE Total		407,918	356,287	452,177	461,196	470,393	479,773	489,339
OPERATING REVENUE Total		407,918	356,287	452,177	461,196	470,393	479,773	489,339
210 --> CAMPBELL RIVER FIRE								
01-2-210-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-210-216	MUNICIPAL CONTRACT	393,200	351,718	447,145	456,088	465,210	474,514	484,004
01-2-210-369	INSURANCE LIABILITY	3,227	3,319	3,782	3,858	3,933	4,009	4,085
01-2-210-381	LEGAL FEES	0	1,000	1,000	1,000	1,000	1,000	1,000
CAMPBELL RIVER FIRE Total		396,677	356,287	452,177	461,196	470,393	479,773	489,339
OPERATING EXPENSES Total		396,677	356,287	452,177	461,196	470,393	479,773	489,339
OPERATING Surplus/(Deficit)		11,241	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		11,241	0	0	0	0	0	0
Report Total -->		11,241	0	0	0	0	0	0



Sayward Valley Fire Protection Local Service Area

245

Established:	30-Nov-81	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Authority	BL 481	Local Service Area						
Amendments	BL 998* BL 1265 conv BL 1697 BL 1702* BL 2084 *amended boundaries/reqn max BL 2919 - Boundary expansion	D-772-CRR-LSA#8	74,000	75,000	85,000	85,000	85,000	85,000
			\$74,000	\$75,000	\$85,000	\$85,000	\$85,000	\$85,000
Funding	Requisition	Tax Rate Estimate	1.1341	1.1392	1.2911	1.2911	1.2911	1.2911
Maximum Levy	\$2.00 per \$1,000 - 100% Assessment			(per \$1,000 of assessed value - approx. Residential Rate)				
Location	Defined portion of Electoral Area A	Change from Previous year		\$1,000	\$10,000	\$0	\$0	\$0
Contract	RD-02-073 Village of Sayward exp Dec 2005							
Background	The regional district contracts with the Village of Sayward to provide service. Function maintains one fire hall in the electoral area.							
2018 Maximum Requisition:	\$117,289							

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 245 To Category : 245
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
245 --> SAYWARD VALLEY FIRE								
01-1-245-013	FED GAS TAX FUNDING	0	2,000	0	0	0	0	0
01-1-245-015	REQN ELECT/SPEC PROV GOVT	74,000	74,000	75,000	85,000	85,000	85,000	85,000
01-1-245-133	RECOVERIES OTHER	544	608	608	608	608	608	608
01-1-245-150	SURPLUS PRIOR YEAR	57,865	11,000	79,515	0	0	0	0
SAYWARD VALLEY FIRE Total		132,410	87,608	155,123	85,608	85,608	85,608	85,608
OPERATING REVENUE Total		132,410	87,608	155,123	85,608	85,608	85,608	85,608
245 --> SAYWARD VALLEY FIRE								
01-2-245-200	SUPPORT SERVICES	250	250	393	401	409	417	424
01-2-245-216	MUNICIPAL CONTRACT	30,892	55,000	55,000	55,000	55,000	55,000	55,000
01-2-245-281	MATERIALS & SUPPLIES	0	500	500	500	500	500	500
01-2-245-366	ENGINEERING FEES	660	2,000	0	0	0	0	0
01-2-245-369	INSURANCE LIABILITY	665	669	767	782	798	813	828
01-2-245-372	INSURANCE PROPERTY	513	532	532	532	532	532	532
01-2-245-381	LEGAL FEES	0	1,000	1,000	1,000	1,000	1,000	1,000
01-2-245-400	CONTRACTED SVCS BLDG/LAND MTCE	3,416	4,000	4,000	4,000	4,000	4,000	4,000
01-2-245-403	REPAIRS & MTCE BLDG/LAND	0	7,000	7,000	7,000	7,000	7,000	7,000
01-2-245-461	INSURANCE/LICENSE - VEHICLE	1,361	1,520	1,389	1,389	1,389	1,389	1,389
01-2-245-485	CONTR TO CAP WORKS MACH EQUIP RESERV	13,437	13,437	82,842	13,304	13,280	13,257	13,235
01-2-245-519	CONTRIB TO APPROPRIATED SURPLUS	1,700	1,700	1,700	1,700	1,700	1,700	1,700
SAYWARD VALLEY FIRE Total		52,894	87,608	155,123	85,608	85,608	85,608	85,608
OPERATING EXPENSES Total		52,894	87,608	155,123	85,608	85,608	85,608	85,608
OPERATING Surplus/(Deficit)		79,515	0	0	0	0	0	0
245 --> SAYWARD VALLEY FIRE								
SAYWARD VALLEY FIRE Total		0	0	0	0	0	0	0
245 --> SAYWARD VALLEY FIRE								
SAYWARD VALLEY FIRE Total		0	0	0	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0



Budget Departmental by Class

From Category : 245 To Category : 245
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
	GENERAL REVENUE FUND - SRD Total	79,516	0	0	0	0	0	0
	Report Total -->	79,516	0	0	0	0	0	0



Reserve Fund Balance Estimates

245 Sayward Fire

813 Sayward Valley Fire Protection Local Service Area Capital Works, Machinery & Equipment Reserve Fund

			Amount (\$)	Fund Balance (\$)
2017	Balance forward		166,412	166,412
				166,412
2018	Contribution		82,842	82,842
				249,254
2019	Contribution		13,304	13,304
				262,558
2020	Contribution		13,280	13,280
				275,838
2021	Contribution		13,257	13,257
				289,095
2022	Contribution		13,235	13,235
				302,330
		Estimated Balance at 2022		302,330

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



South Cortes Island Fire Local Service Area 250

Established: 26-Nov-90
Authority BL 1263
Amendments BL 1790 (boundary exp), BL1972, BL 2645 (boundary amend)
Funding Requisition
Maximum Levy Greater of \$94,500 or \$1.00 per \$1000 - 100% Assessment
Location Electoral Area B
Contract
Background BL 1974 - Referendum bylaw for BL 1972

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Local Service Area						
C-772-CRR-SRVA#7	217,776	220,810	226,171	230,577	236,299	236,299
	\$217,776	\$220,810	\$226,171	\$230,577	\$236,299	\$236,299
Tax Rate Estimate	0.9021	0.7997	0.8191	0.8350	0.8557	0.8557
	(per \$1,000 of assessed value - approx. Residential Rate)					
Change from Previous year		\$3,034	\$5,361	\$4,406	\$5,722	\$0

2018 Maximum Requisition: \$265,255

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 250 To Category : 250
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
250 --> CORTES ISLAND FIRE								
01-1-250-015	REQN ELECT/SPEC PROV GOVT	217,776	217,776	220,810	226,171	230,577	236,299	236,299
01-1-250-025	SALE SVCS LOCAL GOVT	4,620	4,620	4,620	4,620	4,620	4,620	4,620
01-1-250-150	SURPLUS PRIOR YEAR	8,692	0	16,607	0	0	0	0
CORTES ISLAND FIRE Total		231,088	222,396	242,037	230,791	235,197	240,919	240,919
OPERATING REVENUE Total		231,088	222,396	242,037	230,791	235,197	240,919	240,919
250 --> CORTES ISLAND FIRE								
01-2-250-200	SUPPORT SERVICES	672	672	850	867	884	901	918
01-2-250-210	GRANT - OPERATIONAL	151,691	151,691	157,725	166,086	174,492	183,214	183,214
01-2-250-369	INSURANCE LIABILITY	1,430	1,519	1,748	1,783	1,818	1,853	1,888
01-2-250-372	INSURANCE PROPERTY	540	525	525	525	525	525	525
01-2-250-381	LEGAL FEES	0	1,000	1,000	1,000	1,000	1,000	1,000
01-2-250-387	OTHER PROF FEES	0	5,000	5,000	5,000	5,000	5,000	5,000
01-2-250-461	INSURANCE/LICENCE - VEHICLE	4,413	4,800	4,539	4,539	4,539	4,539	4,539
01-2-250-485	CONTR TO CAP WORKS MACH EQUIP RESERV	7,965	7,965	50,922	42,991	38,939	35,887	35,835
01-2-250-505	DEBT CHARGES-PRINCIPAL	42,263	42,263	11,263	0	0	0	0
01-2-250-506	DEBT CHARGES-INTEREST	507	1,961	465	0	0	0	0
01-2-250-519	CONTRIB TO APPROPRIATED SURPLUS	5,000	5,000	8,000	8,000	8,000	8,000	8,000
CORTES ISLAND FIRE Total		214,481	222,396	242,037	230,791	235,197	240,919	240,919
OPERATING EXPENSES Total		214,481	222,396	242,037	230,791	235,197	240,919	240,919
OPERATING Surplus/(Deficit)		16,607	0	0	0	0	0	0
250 --> CORTES ISLAND FIRE								
CORTES ISLAND FIRE Total		0	0	0	0	0	0	0
250 --> CORTES ISLAND FIRE								
CORTES ISLAND FIRE Total		0	0	0	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		16,607	0	0	0	0	0	0



Budget Departmental by Class

From Category : 250 To Category : 250
Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
	Report Total -->	16,607	0	0	0	0	0	0



Reserve Fund Balance Estimates

250 Cortes Island Fire

250 South Cortes Fire Protection Future Expenditure Reserve Fund

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	47,852	47,852
			47,852
			47,852
			47,852

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

250 Cortes Island Fire

827 South Cortes Island Fire Protection Local Service Area Capital Works, Machinery, and Equipment Reserve Fund

			Amount (\$)	Fund Balance (\$)
2017	Balance forward		103,327	103,327
				103,327
2018	Contribution		50,922	50,922
				154,249
2019	Contribution		42,991	42,991
				197,240
2020	Contribution		38,939	38,939
				236,179
2021	Contribution		35,887	35,887
				272,066
2022	Contribution		35,835	35,835
				307,901
		Estimated Balance at 2022		307,901

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



North Quadra Island Assistance Response

255

Established: 30-Jun-97
Authority: BL No. 1917
Amendments:
Funding: Requisition
Maximum Levy: \$0.02 per \$1,000 - 100% Assessment
Location: Defined portion of Electoral Area C
Contract: No. 745 (July 1/97 - Jun 30/02)
Background: Established by counter-petition.
2018 Maximum Requisition: \$1,962

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Local Service Area						
L-772-CRR-LSA#32	252	254	500	500	500	500
	\$252	\$254	\$500	\$500	\$500	\$500
Tax Rate Estimate	0.0027	0.0025	0.0049	0.0049	0.0049	0.0049
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$2	\$246	\$0	\$0	\$0

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 255 To Category : 255
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
255 --> NORTH QUADRA ASSISTANCE RESPONSE								
01-1-255-015	REQN ELECT/SPEC PROV GOVT	252	252	254	500	500	500	500
01-1-255-150	SURPLUS PRIOR YEAR	249	248	249	0	0	0	0
NORTH QUADRA ASSISTANCE RESPONSE Total		501	500	503	500	500	500	500
OPERATING REVENUE Total		501	500	503	500	500	500	500
255 --> NORTH QUADRA ASSISTANCE RESPONSE								
01-2-255-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-255-216	MUNICIPAL CONTRACT	0	148	150	147	147	147	147
01-2-255-369	INSURANCE LIABILITY	2	2	3	3	3	3	3
01-2-255-381	LEGAL FEES	0	100	100	100	100	100	100
NORTH QUADRA ASSISTANCE RESPONSE Total		252	500	503	500	500	500	500
OPERATING EXPENSES Total		252	500	503	500	500	500	500
OPERATING Surplus/(Deficit)		249	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		249	0	0	0	0	0	0
Report Total -->		249	0	0	0	0	0	0



Reserve Fund Balance Estimates

255 North Quadra Assistance Response

255 North Quadra Assistance Response Future Expenditure Reserve Fund

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	1,452	1,452
			1,452
			Estimated Balance at 2022
			1,452

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Area A Kyuquot/Nootka Emergency Program

271

Established:	28-Jun-99	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Authority	BL 2162	Defined Area						
Amendments		Part Area A Kyuquot/N	1,000	1,000	1,600	1,600	1,600	1,600
Funding	Requisition		\$1,000	\$1,000	\$1,600	\$1,600	\$1,600	\$1,600
Maximum Levy	Greater of \$6,000 or .25 per \$1,000 - 100% Assessment	Tax Rate Estimate	0.0057	0.0055	0.0087	0.0087	0.0087	0.0087
Location	Defined portion of Electoral Area A			(per \$1,000 of assessed value - approx. Residential Rate)				
Contract		Change from Previous year		\$0	\$600	\$0	\$0	\$0
Background	Purpose of function is to allow for the operation of a program for preparation for emergencies.							

2018 Maximum Requisition: \$18,605

Note: Estimates are based on 2018 Completed Roll Assessments. If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 271 To Category : 271
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
271 --> AREA A KYUQUOT/NOOTKA EMERGENCY PROGRAM								
01-1-271-015	REQN ELECT/SPEC PROV GOVT	1,000	1,000	1,000	1,600	1,600	1,600	1,600
01-1-271-150	SURPLUS PRIOR YEAR	1,817	600	2,554	0	0	0	0
AREA A KYUQUOT/NOOTKA EMERGENCY PROGRAM Total		2,817	1,600	3,554	1,600	1,600	1,600	1,600
OPERATING REVENUE Total		2,817	1,600	3,554	1,600	1,600	1,600	1,600
271 --> AREA A KYUQUOT/NOOTKA EMERGENCY PROGRAM								
01-2-271-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-271-314	TELEPHONE & ALARM LINES	0	500	500	500	500	500	500
01-2-271-320	TRAVEL	0	525	525	525	525	525	525
01-2-271-335	ADVERTISING	0	100	100	100	100	100	100
01-2-271-369	INSURANCE LIABILITY	13	40	14	14	15	15	15
01-2-271-387	OTHER PROF FEES	0	185	2,165	211	210	210	210
AREA A KYUQUOT/NOOTKA EMERGENCY PROGRAM Total		263	1,600	3,554	1,600	1,600	1,600	1,600
OPERATING EXPENSES Total		263	1,600	3,554	1,600	1,600	1,600	1,600
OPERATING Surplus/(Deficit)		2,554	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		2,554	0	0	0	0	0	0
Report Total -->		2,554	0	0	0	0	0	0



Strathcona Emergency Program 272

Established: 28-Feb-04
Authority BL 2733
Amendments BL275
Funding Requisition
Maximum Levy \$.0375 per \$1,000 - 100% Assessment, minimum \$1,000
Location Areas A,B,C,D, Campbell River,Gold River,Sayward,Tahsis, Zeballos
Contract
Background Coordinator provides service through contracts.
2018 Maximum Requisition: \$284,550

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area A	9,163	9,513	9,513	9,513	9,726	9,726
Area B	7,215	8,172	8,172	8,172	8,355	8,355
Area C	17,773	19,625	19,625	19,625	20,066	20,066
Area D	24,681	28,144	28,144	28,144	28,775	28,775
Municipal Members						
Campbell River	134,161	153,335	153,335	153,335	156,773	156,773
Gold River	3,007	3,208	3,208	3,208	3,280	3,280
Sayward	1,000	1,000	1,000	1,000	1,000	1,000
Tahsis	1,000	1,003	1,003	1,003	1,025	1,025
Zeballos	1,000	1,000	1,000	1,000	1,000	1,000
	\$199,000	\$225,000	\$225,000	\$225,000	\$230,000	\$230,000
Tax Rate Estimate	0.0298	0.0297	0.0297	0.0297	0.0302	0.0302
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$26,000	\$0	\$0	\$5,000	\$0

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 272 To Category : 272
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
272 --> STRATHCONA EMERGENCY PROGRAM								
01-1-272-009	GIL LOCAL GOVT	1,713	0	0	0	0	0	0
01-1-272-015	REQN ELECT/SPEC PROV GOVT	58,839	58,827	65,454	65,454	65,454	66,922	66,922
01-1-272-016	GRANT PROV GOVT CONDITIONAL	11,264	10,000	24,040	0	0	0	0
01-1-272-020	REQN MUNICIPAL	140,161	140,173	159,546	159,546	159,546	163,078	163,078
01-1-272-133	RECOVERIES OTHER	1,186	0	0	0	0	0	0
01-1-272-150	SURPLUS PRIOR YEAR	21,017	0	25,000	0	0	0	0
STRATHCONA EMERGENCY PROGRAM Total		234,180	209,000	274,040	225,000	225,000	230,000	230,000
OPERATING REVENUE Total		234,180	209,000	274,040	225,000	225,000	230,000	230,000
272 --> STRATHCONA EMERGENCY PROGRAM								
01-2-272-200	SUPPORT SERVICES	31,029	31,029	34,850	35,547	36,244	36,941	37,638
01-2-272-210	GRANT - OPERATIONAL	19,595	20,000	30,000	30,000	30,000	30,000	30,000
01-2-272-220	SALARIES & WAGES	66,243	68,588	69,930	71,298	72,755	74,210	75,692
01-2-272-225	BENEFITS	18,239	19,205	20,979	21,399	21,827	22,254	22,708
01-2-272-275	PERMITS/LICENCES	180	600	600	600	600	600	600
01-2-272-281	MATERIALS & SUPPLIES-GENERAL	780	500	4,240	500	500	500	500
01-2-272-284	MEETING EXPENSE	2,304	2,000	2,000	2,000	2,000	2,000	2,000
01-2-272-293	OFFICE EXPENSES	491	500	500	500	500	500	500
01-2-272-296	POSTAGE	110	0	500	500	500	500	500
01-2-272-314	TELEPHONE & ALARM LINES	10,216	10,000	9,700	9,700	9,700	9,700	9,700
01-2-272-319	TRAINING/DEVELOPMENT & CONFERENCES	4,984	3,300	40,300	6,697	4,499	7,256	4,617
01-2-272-320	TRAVEL	3,275	2,800	3,000	3,000	3,000	3,000	3,000
01-2-272-335	ADVERTISING	538	600	600	600	491	491	491
01-2-272-340	DUES AND MEMBERSHIPS	200	200	200	200	200	200	200
01-2-272-350	MAPS & PRINTING SUPPLIES	288	367	239	174	100	150	150
01-2-272-353	PUBLIC RELATIONS	11,781	2,884	2,084	2,296	2,089	2,089	2,089
01-2-272-369	INSURANCE LIABILITY	242	236	296	302	308	314	320
01-2-272-372	INSURANCE PROPERTY	7	11	11	11	11	11	11
01-2-272-381	LEGAL FEES	0	500	500	500	500	500	500
01-2-272-387	OTHER PROF FEES	17,448	26,433	21,200	20,000	20,000	20,000	20,000
01-2-272-421	RENTAL/LEASE BUILDINGS	9,100	9,100	9,100	9,900	9,900	9,900	9,900
01-2-272-438	CONTRACT SVCS EQUIP/MACH	0	2,000	3,000	3,000	3,000	3,000	3,000
01-2-272-447	REPAIRS/MTCE MACH/EQUIP	685	1,000	1,000	1,000	1,000	1,000	1,000
01-2-272-461	INSURANCE/LICENCE VEHICLE	270	250	276	276	276	276	276
01-2-272-468	MINOR CAPITAL	8,453	6,897	15,300	5,000	5,000	4,608	4,608
01-2-272-519	CONTRIB TO APPROPRIATED SURPLUS	0	0	3,635	0	0	0	0



Budget Departmental by Class

From Category : 272 To Category : 272
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
STRATHCONA EMERGENCY PROGRAM Total		206,459	209,000	274,040	225,000	225,000	230,000	230,000
OPERATING EXPENSES Total		206,459	209,000	274,040	225,000	225,000	230,000	230,000
OPERATING Surplus/(Deficit)		27,721	0	0	0	0	0	0
272 --> STRATHCONA EMERGENCY PROGRAM								
STRATHCONA EMERGENCY PROGRAM Total		0	0	0	0	0	0	0
272 --> EMERG PREPAREDNESS (NORTH COMMUNITIES)								
EMERG PREPAREDNESS (NORTH COMMUNITIES) Total		0	0	0	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		27,721	0	0	0	0	0	0
Report Total -->		27,721	0	0	0	0	0	0



911 Answering Service 275

Established: 29-Nov-93	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Authority BL 1579	Electoral Areas						
Amendments	Area A	19,535	17,892	19,005	19,377	19,740	19,740
Funding Requisition	Area B	15,381	15,369	16,326	16,645	16,956	16,957
Maximum Levy \$.35 per \$1,000 - 100% Assessment	Area C	37,891	36,910	39,208	39,974	40,722	40,724
Location All Member Municipalities All Electoral Areas	Area D	52,617	52,932	56,227	57,326	58,399	58,401
Contract BL 2167 - Shareholders Agreement	Municipal Members						
Background The Strathcona RD is one of 5 corporate members of the North Island 911 Corporation. Others are the regional districts of Comox Valley, Nanaimo, Alberni-Clayoquot and Mt. Waddington and Powell River.	Campbell River	279,317	282,323	299,897	305,758	311,481	311,495
	Gold River	6,320	5,953	6,324	6,448	6,568	6,569
	Sayward	1,699	1,560	1,657	1,689	1,721	1,721
	Tahsis	1,930	1,858	1,973	2,012	2,050	2,050
	Zeballos	753	645	685	698	712	712
2018 Maximum Requisition: \$2,638,196		\$415,443	\$415,442	\$441,302	\$449,927	\$458,348	\$458,368
	Tax Rate Estimate	0.0515	0.0456	0.0484	0.0494	0.0503	0.0503
				(per \$1,000 of assessed value - approx. Residential Rate)			
	Change from Previous year		(\$1)	\$25,860	\$8,625	\$8,421	\$20

Note: Estimates are based on 2018 Completed Roll Assessments. If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 275 To Category : 275
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
275 --> 911 EMERGENCY ANSWERING SERVICE								
01-1-275-009	GIL LOCAL GOVT	3,518	0	0	0	0	0	0
01-1-275-015	REQN ELECT/SPEC PROV GOVT	125,425	125,408	123,103	130,766	133,322	135,817	135,823
01-1-275-020	REQN MUNICIPAL	290,017	290,034	292,339	310,536	316,605	322,531	322,545
01-1-275-150	SURPLUS PRIOR YEAR	7,556	0	11,202	0	0	0	0
911 EMERGENCY ANSWERING SERVICE Total		426,516	415,442	426,644	441,302	449,927	458,348	458,368
OPERATING REVENUE Total		426,516	415,442	426,644	441,302	449,927	458,348	458,368
275 --> 911 EMERGENCY ANSWERING SERVICE								
01-2-275-200	SUPPORT SERVICES	260	260	305	311	317	323	329
01-2-275-210	GRANT - OPERATIONAL	414,434	414,538	414,540	430,245	438,850	447,250	447,250
01-2-275-369	INSURANCE LIABILITY	620	644	731	746	760	775	789
01-2-275-519	CONTRIB TO APPROPRIATED SURPLUS	0	0	11,068	10,000	10,000	10,000	10,000
911 EMERGENCY ANSWERING SERVICE Total		415,314	415,442	426,644	441,302	449,927	458,348	458,368
OPERATING EXPENSES Total		415,314	415,442	426,644	441,302	449,927	458,348	458,368
OPERATING Surplus/(Deficit)		11,202	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		11,202	0	0	0	0	0	0
Report Total -->		11,202	0	0	0	0	0	0



Established: 01-Jan-69
Authority MA Sec 818; BL 1160 (Conversion)
Amendments BL 2489
Funding Requisition, permit fees and charges
Maximum Levy No stated limit.
Location Electoral Area D
Contract
Background BL 2546 (Regs, Fees & Charges)
 BL 2924 (Amends 2546)
 BL 3011 (Amends 2546)

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area D	115,715	80,579	150,222	154,470	157,661	160,895
	\$115,715	\$80,579	\$150,222	\$154,470	\$157,661	\$160,895
Tax Rate Estimate	0.1132	0.0694	0.1294	0.1331	0.1358	0.1386
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		(\$35,136)	\$69,643	\$4,248	\$3,191	\$3,234

2018 Maximum Requisition:

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 285 To Category : 285
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
285 --> BUILDING INSPECTION								
01-1-285-005	GIL FED GOVT	0	10	10	10	10	10	10
01-1-285-015	REQN ELECT/SPEC PROV GOVT	115,715	115,715	80,579	150,222	154,470	157,661	160,895
01-1-285-025	SALE SVCS LOCAL GOVT	2,270	2,500	2,500	2,500	2,500	2,500	2,500
01-1-285-112	INSPECTION FEES	200	300	300	300	300	300	300
01-1-285-113	BUILDING PERMIT FEES	58,386	20,000	30,000	30,000	30,000	30,000	30,000
01-1-285-114	PLUMBING PERMIT FEES	4,118	1,100	2,100	2,100	2,100	2,100	2,100
01-1-285-115	OTHER PERMIT FEES	150	100	150	100	100	100	100
01-1-285-116	RENEWAL FEES	188	800	400	400	400	400	400
01-1-285-118	TITLE SEARCHES	480	300	450	480	500	520	540
01-1-285-128	OTHER REVENUE	1,257	1,200	1,200	1,300	1,400	1,500	1,600
01-1-285-150	SURPLUS PRIOR YEAR	35,097	25,000	95,000	0	0	0	0
BUILDING INSPECTION Total		217,861	167,025	212,689	187,412	191,780	195,091	198,445
OPERATING REVENUE Total		217,861	167,025	212,689	187,412	191,780	195,091	198,445
285 --> BUILDING INSPECTION								
01-2-285-200	SUPPORT SERVICES	40,047	40,047	42,332	43,179	44,026	44,872	45,718
01-2-285-220	SALARIES & WAGES	57,155	71,651	83,675	85,348	87,055	88,795	90,571
01-2-285-225	BENEFITS	8,873	20,063	25,102	25,603	26,116	26,639	27,170
01-2-285-266	DELIVERIES/TRANSPORTATION	0	50	50	50	50	50	50
01-2-285-275	PERMITS/LICENCES	0	0	1,000	3,000	3,000	3,000	3,000
01-2-285-281	MATERIALS & SUPPLIES-GENERAL	49	0	50	50	50	50	50
01-2-285-284	MEETING EXPENSE	0	500	500	500	500	500	500
01-2-285-293	OFFICE EXPENSES	302	500	2,000	500	500	500	500
01-2-285-314	TELEPHONE & ALARM LINES	417	700	700	700	700	700	700
01-2-285-317	TITLE SEARCHES	852	2,500	1,600	1,700	1,700	1,700	1,700
01-2-285-319	TRAINING/DEVELOPMENT & CONFERENCES	0	2,000	1,500	2,000	3,000	3,000	3,000
01-2-285-320	TRAVEL	0	2,500	1,000	1,700	1,800	1,800	1,800
01-2-285-335	ADVERTISING	0	500	500	500	500	500	500
01-2-285-340	DUES AND MEMBERSHIPS	420	1,000	1,000	1,000	1,000	1,000	1,000
01-2-285-347	LIBRARY/PUBLICATIONS	450	1,700	1,300	1,000	1,000	1,000	1,000
01-2-285-350	MAPS & PRINTING SUPPLIES	11	50	50	50	50	50	50
01-2-285-353	PUBLIC RELATIONS	0	250	250	250	250	250	250
01-2-285-369	INSURANCE LIABILITY	8,519	8,814	10,080	10,282	10,483	10,685	10,886
01-2-285-381	LEGAL FEES	0	9,200	5,000	5,000	5,000	5,000	5,000
01-2-285-387	OTHER PROF FEES	0	1,000	1,000	1,000	1,000	1,000	1,000
01-2-285-480	TRANSFER TO CAPITAL	0	0	30,000	0	0	0	0



Budget Departmental by Class

From Category : 285 To Category : 285
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
01-2-285-489	RESERVE CONTRIB-FUTURE EXPEND	4,000	4,000	4,000	4,000	4,000	4,000	4,000
	BUILDING INSPECTION Total	121,096	167,025	212,689	187,412	191,780	195,091	198,445
	OPERATING EXPENSES Total	121,096	167,025	212,689	187,412	191,780	195,091	198,445
	OPERATING Surplus/(Deficit)	96,765	0	0	0	0	0	0
285 --> BUILDING INSPECTION								
01-5-285-148	TRANSFER FR OPERATING FUND	0	0	30,000	0	0	0	0
	BUILDING INSPECTION Total	0	0	30,000	0	0	0	0
	CAPITAL REVENUE SOURCES Total	0	0	30,000	0	0	0	0
285 --> BUILDING INSPECTION								
01-6-285-473	IT INFRASTRUCTURE	0	0	30,000	0	0	0	0
	BUILDING INSPECTION Total	0	0	30,000	0	0	0	0
	CAPITAL EXPENDITURES Total	0	0	30,000	0	0	0	0
	CAPITAL Surplus/(Deficit)	0	0	0	0	0	0	0
	GENERAL REVENUE FUND - SRD Total	96,765	0	0	0	0	0	0
	Report Total -->	96,765	0	0	0	0	0	0



Reserve Fund Balance Estimates

285 Building Inspection

285 Building Inspection Future Expenditure Reserve Fund

		Amount (\$)	Fund Balance (\$)
2017	Balance forward	46,098	46,098
			46,098
2018	Contribution	4,000	4,000
			50,098
2019	Contribution	4,000	4,000
			54,098
2020	Contribution	4,000	4,000
			58,098
2021	Contribution	4,000	4,000
			62,098
2022	Contribution	4,000	4,000
			66,098
	Estimated Balance at 2022		66,098

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

285 Building Inspection

802 Building Inspection Capital Works, Machinery and Equipment Reserve Fund

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	17,525	17,525
			17,525
			Estimated Balance at 2022
			17,525

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Electoral Area D Animal Control 290

Established: 07-Feb-80
Authority SLP
Amendments Jan 20/83 (SLP - to Add 'D'), BL 2276 (conversion)
Funding Requisition
Maximum Levy \$.323 per \$1,000 - 100% Assessment
Location Electoral Area D
Contract No. 248 (year to year)
Background The Regional District contracts with the City of Campbell River to provide animal control in Electoral Area D.
 BL 1073 Regulatory

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area D	50,842	17,336	48,027	48,124	48,222	48,319
	\$50,842	\$17,336	\$48,027	\$48,124	\$48,222	\$48,319
Tax Rate Estimate	0.0498	0.0149	0.0414	0.0415	0.0415	0.0416
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		(\$33,506)	\$30,691	\$97	\$98	\$97

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.

2018 Maximum Requisition: \$281,702



Budget Departmental by Class

From Category : 290 To Category : 290
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
290 --> AREA D ANIMAL CONTROL BL 2276								
01-1-290-015	REQN ELECT/SPEC PROV GOVT	50,842	50,842	17,336	48,027	48,124	48,222	48,319
01-1-290-110	LICENSES & FINES	100	0	100	100	100	100	100
01-1-290-150	SURPLUS PRIOR YEAR	18,719	5,000	30,594	0	0	0	0
AREA D ANIMAL CONTROL BL 2276 Total		69,661	55,842	48,030	48,127	48,224	48,322	48,419
OPERATING REVENUE Total		69,661	55,842	48,030	48,127	48,224	48,322	48,419
290 --> AREA D ANIMAL CONTROL BL 2276								
01-2-290-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-290-216	MUNICIPAL CONTRACT	35,630	45,770	37,920	37,920	37,920	37,920	37,920
01-2-290-335	ADVERTISING	0	500	500	500	500	500	500
01-2-290-369	INSURANCE LIABILITY	1,981	2,028	2,360	2,407	2,454	2,502	2,549
01-2-290-381	LEGAL FEES	0	2,500	2,500	2,500	2,500	2,500	2,500
01-2-290-387	OTHER PROF FEES	0	4,794	4,500	4,550	4,600	4,650	4,700
AREA D ANIMAL CONTROL BL 2276 Total		37,861	55,842	48,030	48,127	48,224	48,322	48,419
OPERATING EXPENSES Total		37,861	55,842	48,030	48,127	48,224	48,322	48,419
OPERATING Surplus/(Deficit)		31,800	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		31,800	0	0	0	0	0	0
Report Total -->		31,800	0	0	0	0	0	0



Noise Control Extended Service 295

Established: 27-Jan-70
Authority SLP
Amendments SLP (2-May-84), BL 2275 (Conversion), BL 60
Funding Requisition
Maximum Levy \$.01 per \$1,000 - 100% Assessment
Location Electoral Area D
Contract
Background BL 2356 (Regs - Areas A,B,C,H,K)
 BL 2382 (Regs - Area D)
 BL 3019 (Amends 2356)
 BL 60 (Amends 2275 to remove defined portion of Area A as participant)
2018 Maximum Requisition: \$8,721

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area D	0	0	1,391	1,394	1,396	1,399
	\$0	\$0	\$1,391	\$1,394	\$1,396	\$1,399
Tax Rate Estimate	0.0000	0.0000	0.0012	0.0012	0.0012	0.0012
	(per \$1,000 of assessed value - approx. Residential Rate)					
Change from Previous year		\$0	\$1,391	\$3	\$2	\$3

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 295 To Category : 295
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
295 --> NOISE CONTROL, BL 2275								
01-1-295-015	REQN ELECT/SPEC PROV GOVT	0	0	0	1,391	1,394	1,396	1,399
01-1-295-150	SURPLUS PRIOR YEAR	3,510	3,510	3,129	0	0	0	0
NOISE CONTROL, BL 2275 Total		3,510	3,510	3,129	1,391	1,394	1,396	1,399
OPERATING REVENUE Total		3,510	3,510	3,129	1,391	1,394	1,396	1,399
295 --> NOISE CONTROL, BL 2275								
01-2-295-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-295-369	INSURANCE LIABILITY	131	156	138	141	144	146	149
01-2-295-381	LEGAL FEES	0	2,104	2,741	1,000	1,000	1,000	1,000
01-2-295-387	OTHER PROF FEES	0	1,000	0	0	0	0	0
NOISE CONTROL, BL 2275 Total		381	3,510	3,129	1,391	1,394	1,396	1,399
OPERATING EXPENSES Total		381	3,510	3,129	1,391	1,394	1,396	1,399
OPERATING Surplus/(Deficit)		3,129	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		3,129	0	0	0	0	0	0
Report Total -->		3,129	0	0	0	0	0	0



Soil Deposit and Removal Control Extended Service

297

Established:	31-May-99	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Authority	BL 2106	<hr/>						
Amendments	BL 2165, BL 105	Electoral Areas						
Funding	Requisition/Fees & Charges	Area D	250	250	250	250	250	250
Maximum Levy	Lesser of \$25,000 or prior year actual costs		\$250	\$250	\$250	\$250	\$250	\$250
Location	Electoral Area D	Tax Rate Estimate	0.0002	0.0002	0.0002	0.0002	0.0002	0.0002
Contract			(per \$1,000 of assessed value - approx. Residential Rate)					
Background	Converted from Letters Patent. Area B added by amendment bylaw 2165. Areas B and C removed as participants by BL 105 (March 24, 2011)	Change from Previous year		\$0	\$0	\$0	\$0	\$0

2018 Maximum Requisition: \$250

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 297 To Category : 297
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
297 --> SOIL DEPOSIT & REMOVAL CONTROL								
01-1-297-015	REQN ELECT/SPEC PROV GOVT	250	250	250	250	250	250	250
01-1-297-150	SURPLUS PRIOR YEAR	0	0	0	0	0	0	0
SOIL DEPOSIT & REMOVAL CONTROL Total		250	250	250	250	250	250	250
OPERATING REVENUE Total		250	250	250	250	250	250	250
297 --> SOIL DEPOSIT & REMOVAL CONTROL								
01-2-297-200	SUPPORT SERVICES	250	250	250	250	250	250	250
SOIL DEPOSIT & REMOVAL CONTROL Total		250	250	250	250	250	250	250
OPERATING EXPENSES Total		250	250	250	250	250	250	250
OPERATING Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		0	0	0	0	0	0	0
Report Total -->		0	0	0	0	0	0	0



Unightly Premises Extended Service 298

Established: 29-Jun-98
Authority BL 2051
Amendments BL 2369
Funding Requisition
Maximum Levy Greater of \$25,000 or \$.002 per \$1,000 -100% Assessment
Location Electoral Area D
Contract
Background BL 2052, 2375 (Reg) Property Maintenance
2018 Maximum Requisition: \$25,000

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area D	269	272	772	773	773	774
	\$269	\$272	\$772	\$773	\$773	\$774
Tax Rate Estimate	0.0003	0.0002	0.0007	0.0007	0.0007	0.0007
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$3	\$500	\$1	\$0	\$1

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 298 To Category : 298
 Account Code : ??-?-??-?? To : ??-?-??-??

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
298 --> UNSIGHTLY PREMISES EXTENDED SERV BL 2051								
01-1-298-015	REQN ELECT/SPEC PROV GOVT	269	269	272	772	773	773	774
01-1-298-150	SURPLUS PRIOR YEAR	500	500	500	0	0	0	0
UNSIGHTLY PREMISES EXTENDED SERV BL 2051 Total		769	769	772	772	773	773	774
OPERATING REVENUE Total		769	769	772	772	773	773	774
298 --> UNSIGHTLY PREMISES EXTENDED SERV BL 2051								
01-2-298-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-298-369	INSURANCE LIABILITY	19	19	22	22	23	23	24
01-2-298-381	LEGAL FEES	0	500	500	500	500	500	500
UNSIGHTLY PREMISES EXTENDED SERV BL 2051 Total		269	769	772	772	773	773	774
OPERATING EXPENSES Total		269	769	772	772	773	773	774
OPERATING Surplus/(Deficit)		500	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		500	0	0	0	0	0	0
Report Total -->		500	0	0	0	0	0	0



Reserve Fund Balance Estimates

298 Unsightly Premises

298 Control of Unsightly Premises Future Expenditure Reserve Fund

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	3,940	3,940
			3,940
			Estimated Balance at 2022
			3,940

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)

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Established: 25-Apr-05
Authority BL 2767
Amendments BL 2807
Funding Requisition - Parcel/Frontage and User rates
Maximum Levy \$36,000.00
Location Defined portion of Electoral Area D
Contract
Background BL 3000 - Regulation, Fees and Charges
BL 2980 - Amends the boundaries
BL 2807 - Amends the boundaries

2018 Maximum Requisition: \$36,000



Budget Departmental by Class

From Category : 318 To Category : 318
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
WATER REVENUE FUND - SRD								
318 --> CRAIG ROAD WATER SERVICE								
02-1-318-003	PARCEL TAX	11,323	11,323	11,323	12,500	12,500	12,500	12,500
02-1-318-150	SURPLUS PRIOR YEAR	3,051	3,000	2,297	0	0	0	0
CRAIG ROAD WATER SERVICE Total		14,374	14,323	13,620	12,500	12,500	12,500	12,500
OPERATING REVENUE Total		14,374	14,323	13,620	12,500	12,500	12,500	12,500
318 --> CRAIG ROAD WATER SERVICE								
02-2-318-200	SUPPORT SERVICES	250	250	305	311	317	323	329
02-2-318-296	POSTAGE	0	50	50	50	50	50	50
02-2-318-335	ADVERTISING	592	300	300	300	300	300	300
02-2-318-369	INSURANCE LIABILITY	12	2	10	10	10	11	11
02-2-318-381	LEGAL FEES	0	2,497	1,731	605	599	592	586
02-2-318-505	DEBT CHARGES-PRINCIPAL	4,648	4,649	4,649	4,649	4,649	4,649	4,649
02-2-318-506	DEBT CHARGES-INTEREST	6,575	6,575	6,575	6,575	6,575	6,575	6,575
CRAIG ROAD WATER SERVICE Total		12,077	14,323	13,620	12,500	12,500	12,500	12,500
OPERATING EXPENSES Total		12,077	14,323	13,620	12,500	12,500	12,500	12,500
OPERATING Surplus/(Deficit)		2,297	0	0	0	0	0	0
318 --> CRAIG ROAD WATER SERVICE								
CRAIG ROAD WATER SERVICE Total		0	0	0	0	0	0	0
318 --> CRAIG ROAD WATER SERVICE								
CRAIG ROAD WATER SERVICE Total		0	0	0	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
WATER REVENUE FUND - SRD Total		2,297	0	0	0	0	0	0
Report Total -->		2,297	0	0	0	0	0	0



Electoral Area D Water 319

<p>Established: 29-Aug-05</p> <p>Authority: BL 2786</p> <p>Amendments: BL 2997 (adds 5 properties on York Rd)</p> <p>Funding: Requisition/User Rates</p> <p>Maximum Levy: Greater of \$23,000 or \$1.00 per \$1000 - 100% Assessment</p> <p>Location: Defined portion of Electoral Area D</p> <p>Contract:</p> <p>Background: 2005 bylaw merges Willow Point Water and York Rd. Water service areas.</p> <p>BL 2838 - Regulations, Fees and Charges, Amend BL 3001</p>	<table border="0"> <thead> <tr> <th style="text-align: left;">Requisition Budget</th> <th style="text-align: right;">2017 Actual</th> <th style="text-align: right;">2018 FB</th> <th style="text-align: right;">2019 FP</th> <th style="text-align: right;">2020 FP</th> <th style="text-align: right;">2021 FP</th> <th style="text-align: right;">2022 FP</th> </tr> </thead> <tbody> <tr> <td colspan="7">Local Service Area</td> </tr> <tr> <td>P-772-CRR-SRVA#50</td> <td style="text-align: right;">442,000</td> <td style="text-align: right;">510,000</td> <td style="text-align: right;">510,000</td> <td style="text-align: right;">510,000</td> <td style="text-align: right;">510,000</td> <td style="text-align: right;">510,000</td> </tr> <tr> <td></td> <td style="text-align: right;">\$442,000</td> <td style="text-align: right;">\$510,000</td> <td style="text-align: right;">\$510,000</td> <td style="text-align: right;">\$510,000</td> <td style="text-align: right;">\$510,000</td> <td style="text-align: right;">\$510,000</td> </tr> <tr> <td>Tax Rate Estimate</td> <td style="text-align: right;">0.9746</td> <td style="text-align: right;">0.9761</td> <td style="text-align: right;">0.9761</td> <td style="text-align: right;">0.9761</td> <td style="text-align: right;">0.9761</td> <td style="text-align: right;">0.9761</td> </tr> <tr> <td></td> <td></td> <td colspan="5" style="text-align: center;">(per \$1,000 of assessed value - approx. Residential Rate)</td> </tr> <tr> <td>Change from Previous year</td> <td></td> <td style="text-align: right;">\$68,000</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> <td style="text-align: right;">\$0</td> </tr> </tbody> </table>	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP	Local Service Area							P-772-CRR-SRVA#50	442,000	510,000	510,000	510,000	510,000	510,000		\$442,000	\$510,000	\$510,000	\$510,000	\$510,000	\$510,000	Tax Rate Estimate	0.9746	0.9761	0.9761	0.9761	0.9761	0.9761			(per \$1,000 of assessed value - approx. Residential Rate)					Change from Previous year		\$68,000	\$0	\$0	\$0	\$0
Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP																																												
Local Service Area																																																		
P-772-CRR-SRVA#50	442,000	510,000	510,000	510,000	510,000	510,000																																												
	\$442,000	\$510,000	\$510,000	\$510,000	\$510,000	\$510,000																																												
Tax Rate Estimate	0.9746	0.9761	0.9761	0.9761	0.9761	0.9761																																												
		(per \$1,000 of assessed value - approx. Residential Rate)																																																
Change from Previous year		\$68,000	\$0	\$0	\$0	\$0																																												

2018 Maximum Requisition: \$511,163

Note: Estimates are based on 2018 Completed Roll Assessments. If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 319 To Category : 319
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
WATER REVENUE FUND - SRD								
319 --> ELECTORAL AREA D WATER								
02-1-319-013	FED GAS TAX FUNDING	0	20,000	20,000	0	0	0	0
02-1-319-015	REQN ELECT/SPEC PROV GOVT	442,000	442,000	510,000	510,000	510,000	510,000	510,000
02-1-319-016	GRANT PROV GOVT CONDITIONAL	0	0	100,000	0	0	0	0
02-1-319-036	CONNECTION FEES	0	1,000	1,000	1,000	1,000	1,000	1,000
02-1-319-059	RENTAL METERS	675	624	624	624	624	624	624
02-1-319-092	USER RATES	522,475	726,587	1,001,951	1,261,263	1,695,730	1,979,380	2,303,198
02-1-319-128	OTHER REVENUE	425	0	0	0	0	0	0
02-1-319-145	TRANSFER FR RESERVE	0	0	184,916	0	0	0	0
ELECTORAL AREA D WATER Total		965,575	1,190,211	1,818,491	1,772,887	2,207,354	2,491,004	2,814,822
OPERATING REVENUE Total		965,575	1,190,211	1,818,491	1,772,887	2,207,354	2,491,004	2,814,822
319 --> ELECTORAL AREA D WATER								
02-2-319-200	SUPPORT SERVICES	16,303	16,303	20,581	20,993	21,404	21,816	22,227
02-2-319-220	SALARIES & WAGES	24,311	36,762	37,473	38,222	38,987	39,766	40,561
02-2-319-225	BENEFITS	5,429	10,294	11,242	11,467	11,696	11,930	12,168
02-2-319-248	BULK WATER PURCHASES	865,955	724,700	1,145,245	1,489,110	1,908,616	2,185,366	2,502,244
02-2-319-262	CONTRACTS - OPERATING	83,583	100,000	102,000	110,000	120,000	125,000	125,000
02-2-319-266	DELIVERIES/TRANSPORTATION	0	100	100	100	100	100	100
02-2-319-275	PERMITS/LICENCES	450	250	250	250	250	250	250
02-2-319-281	MATERIALS & SUPPLIES	102	3,500	3,500	3,500	3,500	3,500	3,500
02-2-319-293	OFFICE EXPENSES	78	100	800	900	1,000	1,100	1,200
02-2-319-296	POSTAGE	963	1,000	1,000	1,000	1,000	1,000	1,000
02-2-319-311	SIGNS	107	2,200	150	2,200	280	280	300
02-2-319-314	TELEPHONE & ALARM LINES	1,928	1,800	2,200	2,400	2,600	2,800	3,000
02-2-319-317	TITLE SEARCHES	50	0	0	0	0	0	0
02-2-319-319	TRAINING/DEVELOPMENT & CONFERENCES	889	2,000	2,000	2,000	2,000	2,000	2,000
02-2-319-320	TRAVEL	840	1,000	500	1,000	1,000	1,000	1,000
02-2-319-335	ADVERTISING	1,585	2,500	2,500	2,500	2,500	2,500	2,500
02-2-319-340	DUES AND MEMBERSHIPS	249	350	400	350	350	350	350
02-2-319-347	LIBRARY/PUBLICATIONS	52	400	100	100	100	100	100
02-2-319-350	MAPS & PRINTING SUPPLIES	173	300	300	300	300	300	300
02-2-319-366	ENGINEERING FEES	34,328	81,000	80,000	5,000	5,000	5,000	5,000
02-2-319-369	INSURANCE LIABILITY	3,182	3,302	3,770	3,845	3,921	3,996	4,072
02-2-319-372	INSURANCE PROPERTY	0	500	500	500	500	500	500
02-2-319-378	LAB ANALYSIS	0	350	350	350	350	350	350
02-2-319-381	LEGAL FEES	0	25,000	1,000	500	500	500	500



Budget Departmental by Class

From Category : 319 To Category : 319
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
02-2-319-387	OTHER PROF FEES	0	5,000	105,000	5,000	5,000	5,000	5,000
02-2-319-438	CONTRACT SVS EQUIP/MACH	0	0	1,140	1,300	1,400	1,500	1,600
02-2-319-447	REPAIRS/MTCE - MACH/EQUIP	78,631	61,500	75,000	70,000	75,000	75,000	80,000
02-2-319-485	CONTR TO CAP WORKS MACH EQUIP RESERV	0	50,000	0	0	0	0	0
02-2-319-519	CONTRIB TO APPROPRIATED SURPLUS	0	10,000	0	0	0	0	0
02-2-319-550	DEFICIT PRIOR YEAR	67,777	50,000	221,390	0	0	0	0
ELECTORAL AREA D WATER Total		1,186,965	1,190,211	1,818,491	1,772,887	2,207,354	2,491,004	2,814,822
OPERATING EXPENSES Total		1,186,965	1,190,211	1,818,491	1,772,887	2,207,354	2,491,004	2,814,822
OPERATING Surplus/(Deficit)		-221,390	0	0	0	0	0	0
319 --> ELECTORAL AREA D WATER								
02-5-319-144	TRANSFER FROM GAS TAX RESERVE	7,795	688,829	681,034	0	0	0	0
ELECTORAL AREA D WATER Total		7,795	688,829	681,034	0	0	0	0
CAPITAL REVENUE SOURCES Total		7,795	688,829	681,034	0	0	0	0
319 --> ELECTORAL AREA D WATER								
02-6-319-474	WATER INFRASTRUCTURE	7,795	688,829	681,034	0	0	0	0
ELECTORAL AREA D WATER Total		7,795	688,829	681,034	0	0	0	0
CAPITAL EXPENDITURES Total		7,795	688,829	681,034	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
WATER REVENUE FUND - SRD Total		-221,390	0	0	0	0	0	0
Report Total -->		-221,390	0	0	0	0	0	0



Reserve Fund Balance Estimates

319 Electoral Area D Water

319 Electoral Area 'D' Water Service Area Future Expenditure Reserve Fund

			Amount (\$)	Fund Balance (\$)
2017	Balance forward		186,778	186,778
				186,778
2018	Expenditure		-184,916	-184,916
				1,862
		Estimated Balance at 2022		1,862

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

319 Electoral Area D Water

842 Electoral Area 'D' Water Service Area Capital Works, Machinery and Equipment Reserve Fund

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	243,569	243,569
			243,569
		Estimated Balance at 2022	243,569

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Established: 30-May-94
Authority BL 1588
Amendments BL 2870
Funding Requisition/User Rates
Maximum Levy \$30,000
Location Defined portion of Area C- Quadra Island
Contract
Background BL 147 - User rates and fees
2018 Maximum Requisition: \$30,000



Budget Departmental by Class

From Category : 331 To Category : 331
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
SEWER REVENUE FUND - SRD								
331 --> QUATHIASKI COVE SEWER								
03-1-331-003	PARCEL TAX	0	0	0	30,000	30,000	30,000	30,000
03-1-331-013	FED GAS TAX FUNDING	0	30,000	0	0	0	0	0
03-1-331-036	CONNECTION FEES	45,500	1,500	7,500	15,000	3,000	3,000	3,000
03-1-331-092	USER RATES	102,703	159,784	139,602	148,427	148,427	148,427	148,427
03-1-331-150	SURPLUS PRIOR YEAR	7,207	0	52,006	0	0	0	0
QUATHIASKI COVE SEWER Total		155,410	191,284	199,108	193,427	181,427	181,427	181,427
OPERATING REVENUE Total		155,410	191,284	199,108	193,427	181,427	181,427	181,427
331 --> QUATHIASKI COVE SEWER								
03-2-331-200	SUPPORT SERVICES	27,489	27,489	31,308	31,934	32,560	33,186	33,813
03-2-331-220	SALARIES & WAGES	11,310	16,636	16,969	17,309	17,655	18,008	18,367
03-2-331-225	BENEFITS	2,942	4,659	5,091	5,193	5,297	5,402	5,510
03-2-331-262	CONTRACTS - OPERATING	13,542	16,736	16,879	17,011	17,011	17,011	17,011
03-2-331-266	DELIVERIES/TRANSPORTATION	8,387	11,190	11,190	11,190	11,190	11,190	11,190
03-2-331-275	PERMITS/LICENCES	271	270	270	270	270	270	270
03-2-331-281	MATERIALS & SUPPLIES	1,006	1,000	500	500	500	500	500
03-2-331-284	MEETING EXPENSE	0	250	250	250	250	250	250
03-2-331-293	OFFICE EXPENSES	0	0	700	700	800	900	1,000
03-2-331-296	POSTAGE	80	80	200	80	80	80	80
03-2-331-314	TELEPHONE & ALARM LINES	2,530	3,100	3,100	3,100	3,100	3,100	3,100
03-2-331-316	TIPPING FEES	5,563	6,300	6,615	6,950	7,300	7,665	7,665
03-2-331-317	TITLE SEARCHES	71	0	100	0	0	0	0
03-2-331-319	TRAINING/DEVELOPMENT & CONFERENCE	341	500	1,500	500	500	500	500
03-2-331-320	TRAVEL	610	1,000	1,500	1,000	1,000	1,000	1,000
03-2-331-335	ADVERTISING	0	200	1,000	200	200	200	200
03-2-331-340	DUES AND MEMBERSHIPS	124	120	300	120	120	120	120
03-2-331-366	ENGINEERING FEES	0	47,200	17,200	15,000	15,000	15,000	15,000
03-2-331-369	INSURANCE LIABILITY	3,195	3,305	3,780	3,856	3,931	4,007	4,082
03-2-331-372	INSURANCE PROPERTY	1,708	1,586	1,586	1,586	1,586	1,586	1,586
03-2-331-378	LAB ANALYSIS	1,687	2,000	2,000	2,000	2,000	2,000	2,000
03-2-331-381	LEGAL FEES	0	5,000	5,000	1,500	1,500	1,500	1,500
03-2-331-387	OTHER PROF FEES	0	3,000	42,000	3,000	3,000	3,000	3,000
03-2-331-400	CONTRACTED SVCS BLDG/LAND	2,601	2,000	1,000	1,000	1,000	1,000	1,000
03-2-331-403	REPAIRS & MTCE BLDG/LAND	0	2,750	3,000	2,500	2,500	2,500	2,500
03-2-331-409	HYDRO	3,562	3,400	3,740	3,650	3,740	3,740	3,740
03-2-331-438	CONTRACT SVCS EQUIP/MACH	1,960	5,200	9,530	5,751	8,871	5,679	5,679



Budget Departmental by Class

From Category : 331 To Category : 331
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
03-2-331-447	REPAIRS/MTCE - MACH/EQUIP	4,425	6,313	12,800	32,800	7,800	9,672	9,672
03-2-331-485	CONTR TO CAP WORKS MACH EQUIP RESERV	10,000	10,000	0	24,477	32,666	32,361	31,092
03-2-331-550	DEFICIT PRIOR YEAR	0	10,000	0	0	0	0	0
QUATHIASKI COVE SEWER Total		103,404	191,284	199,108	193,427	181,427	181,427	181,427
OPERATING EXPENSES Total		103,404	191,284	199,108	193,427	181,427	181,427	181,427
OPERATING Surplus/(Deficit)		52,005	0	0	0	0	0	0
331 --> QUATHIASKI COVE SEWER								
03-5-331-144	TRANSFER FROM GAS TAX RESERVE	0	19,780	19,780	0	0	0	0
QUATHIASKI COVE SEWER Total		0	19,780	19,780	0	0	0	0
CAPITAL REVENUE SOURCES Total		0	19,780	19,780	0	0	0	0
331 --> QUATHIASKI COVE SEWER								
03-6-331-474	SEWER INFRASTRUCTURE	0	19,780	19,780	0	0	0	0
QUATHIASKI COVE SEWER Total		0	19,780	19,780	0	0	0	0
CAPITAL EXPENDITURES Total		0	19,780	19,780	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
SEWER REVENUE FUND - SRD Total		52,006	0	0	0	0	0	0
Report Total -->		52,006	0	0	0	0	0	0



Reserve Fund Balance Estimates

331 Quathiaski Cove Sewer

847 Quathiaski Cove Sewage Local Service Area Capital Works, Machinery and Equipment Reserve Fund

			Amount (\$)	Fund Balance (\$)
2017	Balance forward		32,770	32,770
				32,770
2019	Contribution		24,477	24,477
				57,247
2020	Contribution		32,666	32,666
				89,913
2021	Contribution		32,361	32,361
				122,274
2022	Contribution		31,092	31,092
				153,366
		Estimated Balance at 2022		153,366

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Quathiaski Cove Community Sewer Service Extension

332

Established: 13-Aug-14
Authority BL 196
Amendments BL 212, 250, 263, 274
Funding Requisition
Maximum Levy \$34,040
Location Quathiaski Cove
Contract
Background Service provides for the financing of an extension of the Quathiaski Cove Sewer Service, approved through the assent of the electors on July 26, 2014

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Local Service Area						
O-772-CRR-SRVA#58						
Tax Rate Estimate						
		0.0000	0.0000	0.0000	0.0000	0.0000
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year						

Note: Estimates are based on 2018 Completed Roll Assessments. If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 332 To Category : 332
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
SEWER REVENUE FUND - SRD								
332 --> QUATHIASKI COVE SEWER EXTENSION								
03-1-332-003	PARCEL TAX	0	0	0	15,562	24,413	24,413	24,413
QUATHIASKI COVE SEWER EXTENSION Total		0	0	0	15,562	24,413	24,413	24,413
OPERATING REVENUE Total		0	0	0	15,562	24,413	24,413	24,413
332 --> QUATHIASKI COVE SEWER EXTENSION								
03-2-332-296	POSTAGE	0	0	0	300	100	100	100
03-2-332-335	ADVERTISING	0	0	0	900	300	300	300
03-2-332-381	LEGAL FEES	0	0	0	2,000	150	150	150
03-2-332-505	DEBT CHARGES-PRINCIPAL	0	0	0	0	11,501	11,501	11,501
03-2-332-506	DEBT CHARGES-INTEREST	0	0	0	12,362	12,362	12,362	12,362
QUATHIASKI COVE SEWER EXTENSION Total		0	0	0	15,562	24,413	24,413	24,413
OPERATING EXPENSES Total		0	0	0	15,562	24,413	24,413	24,413
OPERATING Surplus/(Deficit)		0	0	0	0	0	0	0
332 --> QUATHIASKI COVE SEWER EXTENSION								
03-5-332-016	GRANT PROV GOVT CONDITIONAL	0	1,136,145	461,428	0	0	0	0
03-5-332-140	SHORT TERM DEBT PROCEEDS	0	259,068	271,418	0	0	0	0
03-5-332-142	LONG TERM DEBT PROCEEDS	0	0	0	309,039	0	0	0
QUATHIASKI COVE SEWER EXTENSION Total		0	1,395,213	732,846	309,039	0	0	0
CAPITAL REVENUE SOURCES Total		0	1,395,213	732,846	309,039	0	0	0
332 --> QUATHIASKI COVE SEWER EXTENSION								
03-6-332-220	SALARIES & WAGES	4,442	0	0	0	0	0	0
03-6-332-225	BENEFITS	1,241	0	0	0	0	0	0
03-6-332-381	LEGAL FEES	0	7,000	7,000	0	0	0	0
03-6-332-474	SEWER INFRASTRUCTURE	798,415	1,382,438	584,023	0	0	0	0
03-6-332-498	MFA ISSUE EXPENSE/DRF DEPOSITS	549	5,775	5,853	3,090	0	0	0
03-6-332-504	SHORT TERM DEBT PAYDOWN	0	0	0	305,949	0	0	0
03-6-332-550	OVER EXPENDED FUNDS	0	0	135,970	0	0	0	0
QUATHIASKI COVE SEWER EXTENSION Total		804,647	1,395,213	732,846	309,039	0	0	0



Budget Departmental by Class

From Category : 332 To Category : 332
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
	CAPITAL EXPENDITURES Total	804,647	1,395,213	732,846	309,039	0	0	0
	CAPITAL Surplus/(Deficit)	-804,647	0	0	0	0	0	0
	SEWER REVENUE FUND - SRD Total	-804,647	0	0	0	0	0	0
	Report Total -->	-804,647	0	0	0	0	0	0



Liquid Waste Management 340

<p>Established: 25-Mar-02</p> <p>Authority BL 2422</p> <p>Amendments</p> <p>Funding Requisition</p> <p>Maximum Levy \$.05 per \$1,000 - 100% Assessment</p> <p>Location Electoral Areas B and D</p> <p>Contract</p> <p>Background Service to provide development/management/administration of liquid waste function.</p> <p>2018 Maximum Requisition: \$59,704</p>	<table border="0"> <thead> <tr> <th style="text-align: left;">Requisition Budget</th> <th style="text-align: right;">2017 Actual</th> <th style="text-align: right;">2018 FB</th> <th style="text-align: right;">2019 FP</th> <th style="text-align: right;">2020 FP</th> <th style="text-align: right;">2021 FP</th> <th style="text-align: right;">2022 FP</th> </tr> </thead> <tbody> <tr> <td colspan="7">Electoral Areas</td> </tr> <tr> <td>Area B</td> <td style="text-align: right;">2,036</td> <td style="text-align: right;">1,125</td> <td style="text-align: right;">2,554</td> <td style="text-align: right;">2,582</td> <td style="text-align: right;">2,610</td> <td style="text-align: right;">2,641</td> </tr> <tr> <td>Area D</td> <td style="text-align: right;">6,964</td> <td style="text-align: right;">3,875</td> <td style="text-align: right;">8,798</td> <td style="text-align: right;">8,891</td> <td style="text-align: right;">8,991</td> <td style="text-align: right;">9,094</td> </tr> <tr> <td></td> <td style="text-align: right;">\$9,000</td> <td style="text-align: right;">\$5,000</td> <td style="text-align: right;">\$11,352</td> <td style="text-align: right;">\$11,473</td> <td style="text-align: right;">\$11,601</td> <td style="text-align: right;">\$11,735</td> </tr> <tr> <td>Tax Rate Estimate</td> <td style="text-align: right;">0.0068</td> <td style="text-align: right;">0.0033</td> <td style="text-align: right;">0.0076</td> <td style="text-align: right;">0.0077</td> <td style="text-align: right;">0.0077</td> <td style="text-align: right;">0.0078</td> </tr> <tr> <td></td> <td></td> <td colspan="5" style="text-align: center;">(per \$1,000 of assessed value - approx. Residential Rate)</td> </tr> <tr> <td>Change from Previous year</td> <td></td> <td style="text-align: right;">(\$4,000)</td> <td style="text-align: right;">\$6,352</td> <td style="text-align: right;">\$121</td> <td style="text-align: right;">\$128</td> <td style="text-align: right;">\$134</td> </tr> </tbody> </table>	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP	Electoral Areas							Area B	2,036	1,125	2,554	2,582	2,610	2,641	Area D	6,964	3,875	8,798	8,891	8,991	9,094		\$9,000	\$5,000	\$11,352	\$11,473	\$11,601	\$11,735	Tax Rate Estimate	0.0068	0.0033	0.0076	0.0077	0.0077	0.0078			(per \$1,000 of assessed value - approx. Residential Rate)					Change from Previous year		(\$4,000)	\$6,352	\$121	\$128	\$134
Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP																																																			
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Area B	2,036	1,125	2,554	2,582	2,610	2,641																																																			
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Tax Rate Estimate	0.0068	0.0033	0.0076	0.0077	0.0077	0.0078																																																			
		(per \$1,000 of assessed value - approx. Residential Rate)																																																							
Change from Previous year		(\$4,000)	\$6,352	\$121	\$128	\$134																																																			

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 340 To Category : 340
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
340 --> LIQUID WASTE MANAGEMENT								
01-1-340-015	REQN ELECT/SPEC PROV GOVT	9,000	9,000	5,000	11,352	11,473	11,601	11,735
01-1-340-150	SURPLUS PRIOR YEAR	13,646	12,000	16,791	0	0	0	0
LIQUID WASTE MANAGEMENT Total		22,646	21,000	21,791	11,352	11,473	11,601	11,735
OPERATING REVENUE Total		22,646	21,000	21,791	11,352	11,473	11,601	11,735
340 --> LIQUID WASTE MANAGEMENT								
01-2-340-200	SUPPORT SERVICES	5,637	5,637	6,541	6,672	6,803	6,933	7,064
01-2-340-319	TRAINING/DEVELOPMENT & CONFERENCES	0	500	500	500	500	500	500
01-2-340-335	ADVERTISING	0	100	100	100	100	100	100
01-2-340-340	DUES AND MEMBERSHIPS	41	100	100	100	100	100	100
01-2-340-354	EDUCATION PROGRAMS PUBLIC	0	2,000	1,020	1,020	1,020	1,020	1,020
01-2-340-369	INSURANCE LIABILITY	176	187	163	166	170	173	176
01-2-340-381	LEGAL FEES	0	500	500	500	500	500	500
01-2-340-387	OTHER PROF FEES	0	11,976	12,867	2,294	2,280	2,275	2,275
LIQUID WASTE MANAGEMENT Total		5,854	21,000	21,791	11,352	11,473	11,601	11,735
OPERATING EXPENSES Total		5,854	21,000	21,791	11,352	11,473	11,601	11,735
OPERATING Surplus/(Deficit)		16,791	0	0	0	0	0	0
340 --> LIQUID WASTE MANAGEMENT								
LIQUID WASTE MANAGEMENT Total		0	0	0	0	0	0	0
340 --> LIQUID WASTE MANAGEMENT								
LIQUID WASTE MANAGEMENT Total		0	0	0	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		16,792	0	0	0	0	0	0
Report Total -->		16,792	0	0	0	0	0	0



Area A Kyuquot/Nootka Solid Waste Disposal 364

Established: 29-Oct-90
Authority BL No. 1232
Amendments BL 132
Funding Requisition
Maximum Levy \$18,750
Location Defined portion of Electoral Area A
Contract
Background Provides for transportation and tipping fee costs. BL 132 increased maximum requisition from \$15,000 to \$18,750 (2012)

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Defined Area						
Part Area A Kyuquot/N	10,000	10,000	13,290	13,738	13,768	13,899
	\$10,000	\$10,000	\$13,290	\$13,738	\$13,768	\$13,899
Tax Rate Estimate	0.0568	0.0546	0.0725	0.0750	0.0752	0.0759
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$0	\$3,290	\$448	\$30	\$131

2018 Maximum Requisition: \$18,750

Note: Estimates are based on 2018 Completed Roll Assessments. If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 364 To Category : 364
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
364 --> AREA A KYUQUOT/NOOTKA SOLID WASTE DISP								
01-1-364-015	REQN ELECT/SPEC PROV GOVT	10,000	10,000	10,000	13,290	13,738	13,768	13,899
01-1-364-150	SURPLUS PRIOR YEAR	4,759	2,500	6,650	0	0	0	0
AREA A KYUQUOT/NOOTKA SOLID WASTE DISP Total		14,759	12,500	16,650	13,290	13,738	13,768	13,899
OPERATING REVENUE Total		14,759	12,500	16,650	13,290	13,738	13,768	13,899
364 --> AREA A KYUQUOT/NOOTKA SOLID WASTE DISP								
01-2-364-200	SUPPORT SERVICES	5,550	5,550	6,453	6,582	6,711	6,840	6,969
01-2-364-262	CONTRACTS - OPERATING	0	2,000	2,000	2,000	2,000	2,000	2,000
01-2-364-316	TIPPING FEES	2,394	3,800	3,800	3,800	3,800	3,800	3,800
01-2-364-320	TRAVEL	0	975	798	779	1,096	994	994
01-2-364-369	INSURANCE LIABILITY	165	175	126	129	131	134	136
01-2-364-519	CONTRIB TO APPROPRIATED SURPLUS	0	0	3,473	0	0	0	0
AREA A KYUQUOT/NOOTKA SOLID WASTE DISP Total		8,109	12,500	16,650	13,290	13,738	13,768	13,899
OPERATING EXPENSES Total		8,109	12,500	16,650	13,290	13,738	13,768	13,899
OPERATING Surplus/(Deficit)		6,650	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		6,650	0	0	0	0	0	0
Report Total -->		6,650	0	0	0	0	0	0



Sayward Valley Refuse Disposal Service Unit 368

Established: 01-Nov-73
Authority SLP #24 (Div xxiv)
Amendments BL #244, 1281
Funding Requisition
Maximum Levy \$.344 per \$1,000 - 100% Assessment
Location
Contract
Background Provides for annual cleanups, transportation and tipping fee costs.
2018 Maximum Requisition: \$58,985

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Defined Area						
Part Area A Sayward	12,302	14,839	17,943	18,124	18,401	18,628
Municipal Members						
Sayward	1,998	2,426	2,934	2,963	3,008	3,046
	\$14,300	\$17,265	\$20,877	\$21,087	\$21,409	\$21,674
Tax Rate Estimate	0.0606	0.0709	0.0858	0.0866	0.0879	0.0890
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$2,965	\$3,612	\$210	\$322	\$265

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 368 To Category : 368
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
368 --> SAYWARD - AREA A SAYWARD - REFUSE								
01-1-368-009	GIL LOCAL GOVT	41	0	0	0	0	0	0
01-1-368-015	REQN ELECT/SPEC PROV GOVT	12,302	12,299	14,839	17,943	18,124	18,401	18,628
01-1-368-020	REQN MUNICIPAL	1,998	2,001	2,426	2,934	2,963	3,008	3,046
01-1-368-133	RECOVERIES OTHER	13,800	13,800	13,800	13,800	13,800	13,800	13,800
01-1-368-150	SURPLUS PRIOR YEAR	3,059	0	300	0	0	0	0
SAYWARD - AREA A SAYWARD - REFUSE Total		31,200	28,100	31,365	34,677	34,887	35,209	35,474
OPERATING REVENUE Total		31,200	28,100	31,365	34,677	34,887	35,209	35,474
368 --> SAYWARD - AREA A SAYWARD - REFUSE								
01-2-368-200	SUPPORT SERVICES	6,417	6,417	7,500	7,650	7,800	7,950	8,100
01-2-368-220	SALARIES & WAGES	1,962	3,770	3,845	3,922	4,000	4,080	4,162
01-2-368-225	BENEFITS	558	1,056	1,154	1,177	1,201	1,224	1,249
01-2-368-262	CONTRACTS - OPERATING	7,200	7,800	7,800	7,800	7,800	7,800	7,800
01-2-368-316	TIPPING FEES	14,425	7,880	7,880	7,880	7,880	7,880	7,880
01-2-368-320	TRAVEL	0	100	100	100	100	100	100
01-2-368-369	INSURANCE LIABILITY	321	351	394	402	410	418	426
01-2-368-381	LEGAL FEES	0	226	188	246	196	257	257
01-2-368-387	OTHER PROF FEES	0	500	500	500	500	500	500
01-2-368-519	CONTRIB TO APPROPRIATED SURPLUS	0	0	2,004	5,000	5,000	5,000	5,000
SAYWARD - AREA A SAYWARD - REFUSE Total		30,883	28,100	31,365	34,677	34,887	35,209	35,474
OPERATING EXPENSES Total		30,883	28,100	31,365	34,677	34,887	35,209	35,474
OPERATING Surplus/(Deficit)		318	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		317	0	0	0	0	0	0
Report Total -->		317	0	0	0	0	0	0



Reserve Fund Balance Estimates

368 Sayward Area A Refuse

814 Sayward Valley Refuse Disposal Local Service Area Capital Works, Machinery & Equipment Reserve Fund

			Amount	Fund Balance
			(\$)	(\$)
2017	Balance forward		12,175	12,175
				12,175
		Estimated Balance at 2022		12,175

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Established:	12-Jun-75
Authority	SLP #30
Amendments	BL No. 1281, 1639
Funding	User Rates
Maximum Levy	\$.286 per \$1,000 - 100% Assessment
Location	Defined portion of Electoral Area A
Contract	
Background	BL 2882 - Collection - Regulations & Rates. The service area includes all of Electoral Area H, however, the entire area does not currently receive collection service. Bylaw 1698 sets out the portion of the service area that the collection and rates apply to.

2018 Maximum Requisition:



Budget Departmental by Class

From Category : 370 To Category : 370
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
370 --> COLLECTION - AREA A SAYWARD								
01-1-370-092	USER RATES	52,502	52,755	60,825	62,000	64,000	66,000	68,000
01-1-370-133	RECOVERIES OTHER	5,382	5,400	5,400	5,400	5,400	5,400	5,400
01-1-370-150	SURPLUS PRIOR YEAR	49	0	0	0	0	0	0
01-1-370-151	FUNDS ALLOCATED FR APPROPRIATED SURPL	0	6,797	2,643	3,478	2,701	998	14
COLLECTION - AREA A SAYWARD Total		57,932	64,952	68,868	70,878	72,101	72,398	73,414
OPERATING REVENUE Total		57,932	64,952	68,868	70,878	72,101	72,398	73,414
370 --> COLLECTION - AREA A SAYWARD								
01-2-370-200	SUPPORT SERVICES	7,631	7,631	8,721	8,895	9,070	9,244	9,419
01-2-370-220	SALARIES & WAGES	1,962	3,770	3,845	3,922	4,000	4,080	4,162
01-2-370-225	BENEFITS	558	1,056	1,154	1,177	1,201	1,224	1,249
01-2-370-262	CONTRACTS - OPERATING	26,560	26,800	28,727	29,564	30,489	30,489	30,489
01-2-370-296	POSTAGE	184	200	180	200	200	200	200
01-2-370-316	TIPPING FEES	25,166	23,816	25,200	25,200	25,200	25,200	25,200
01-2-370-335	ADVERTISING	0	500	0	500	500	500	500
01-2-370-369	INSURANCE LIABILITY	838	821	1,041	1,062	1,083	1,103	1,124
01-2-370-381	LEGAL FEES	0	358	0	358	358	358	358
01-2-370-519	CONTRIB TO APPROPRIATED SURPLUS	0	0	0	0	0	0	713
COLLECTION - AREA A SAYWARD Total		62,900	64,952	68,868	70,878	72,101	72,398	73,414
OPERATING EXPENSES Total		62,900	64,952	68,868	70,878	72,101	72,398	73,414
OPERATING Surplus/(Deficit)		-4,968	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		-4,968	0	0	0	0	0	0
Report Total -->		-4,968	0	0	0	0	0	0



Electoral Area B Refuse Disposal Grounds Specified Area 374

Established: 27-Sep-71
Authority BL No. 69, 1281
Amendments
Funding Requisition
Maximum Levy \$.50 per \$1,000 - 100% Assessment
Location
Contract
Background Function name in general ledger is Cortes Island Waste Management as recycling (Bylaw 1281) was part of this function. Currently we are requisitioning funds under Bylaw 69. Cross reference with Reg Solid Waste Byl#1822. Bulk Wastes Rate Bylaw 2000 - #2251

 BL 912 - Site Operations and Regulations
 Amendments see BL 2026 and BL 2851

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Specified Area						
K-772-CRR-SA#8	51,890	57,079	57,079	57,079	57,079	57,079
	\$51,890	\$57,079	\$57,079	\$57,079	\$57,079	\$57,079
Tax Rate Estimate	0.1741	0.1697	0.1697	0.1697	0.1697	0.1697
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$5,189	\$0	\$0	\$0	\$0

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.

2018 Maximum Requisition: \$160,861



Budget Departmental by Class

From Category : 374 To Category : 374
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
374 --> CORTES ISLAND WASTE MANAGEMENT								
01-1-374-015	REQN ELECT/SPEC PROV GOVT	51,890	51,890	57,079	57,079	57,079	57,079	57,079
01-1-374-117	TIPPING FEES	9,999	12,500	13,750	13,750	13,750	13,750	13,750
01-1-374-151	FUNDS ALLOCATED FR APPROPRIATED SURPL	0	457	465	850	1,237	1,625	6,784
CORTES ISLAND WASTE MANAGEMENT Total		61,889	64,847	71,294	71,679	72,066	72,454	77,613
OPERATING REVENUE Total		61,889	64,847	71,294	71,679	72,066	72,454	77,613
374 --> CORTES ISLAND WASTE MANAGEMENT								
01-2-374-200	SUPPORT SERVICES	7,198	7,198	8,198	8,362	8,526	8,690	8,854
01-2-374-220	SALARIES & WAGES	1,962	3,770	3,845	3,922	4,000	4,080	4,162
01-2-374-225	BENEFITS	558	1,056	1,154	1,177	1,201	1,224	1,249
01-2-374-316	TIPPING FEES	51,038	50,530	55,600	55,700	55,800	55,900	56,000
01-2-374-319	TRAINING/DEVELOPMENT & CONFERENCES	0	350	350	350	350	350	350
01-2-374-320	TRAVEL	0	100	100	100	100	100	100
01-2-374-369	INSURANCE LIABILITY	848	843	1,047	1,068	1,089	1,110	1,131
01-2-374-387	OTHER PROF FEES	0	1,000	1,000	1,000	1,000	1,000	1,000
01-2-374-519	CONTRIB TO APPROPRIATED SURPLUS	0	0	0	0	0	0	4,767
01-2-374-550	DEFICIT PRIOR YEAR	1,086	0	0	0	0	0	0
CORTES ISLAND WASTE MANAGEMENT Total		62,690	64,847	71,294	71,679	72,066	72,454	77,613
OPERATING EXPENSES Total		62,690	64,847	71,294	71,679	72,066	72,454	77,613
OPERATING Surplus/(Deficit)		-801	0	0	0	0	0	0
374 --> CORTES ISLAND WASTE MANAGEMENT								
CORTES ISLAND WASTE MANAGEMENT Total		0	0	0	0	0	0	0
374 --> AREA B REFUSE RESERVE FUND								
AREA B REFUSE RESERVE FUND Total		0	0	0	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		-801	0	0	0	0	0	0



Budget Departmental by Class

From Category : 374 To Category : 374
Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
	Report Total -->	-801	0	0	0	0	0	0



Reserve Fund Balance Estimates

374 Area B Cortes Island Refuse Disposal

808 Electoral Area I Cortes Island Refuse Disposal Capital Works, Machinery & Equipment Reserve Fund

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	5,033	5,033
			5,033
		Estimated Balance at 2022	5,033

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Established: 01-Nov-73
Authority SLP #24
Amendments BL 134
Funding User Rates
Maximum Levy
Location Electoral Area B
Contract
Background Rates and Regulations BL 1903, BL 2515, BL 2890

2018 Maximum Requisition:



Budget Departmental by Class

From Category : 376 To Category : 376
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
376 --> CORTES ISLAND REFUSE COLLECTION								
01-1-376-026	SALE SVCS AGENCIES	21,035	21,980	21,980	21,980	21,980	21,980	21,980
01-1-376-092	USER RATES	52,348	51,612	51,612	51,612	51,612	51,612	51,612
01-1-376-150	SURPLUS PRIOR YEAR	18,399	0	32,000	0	0	0	0
01-1-376-151	FUNDS ALLOCATED FR APPROPRIATED SURPL	0	0	0	2,909	4,224	5,538	5,858
CORTES ISLAND REFUSE COLLECTION Total		91,782	73,592	105,592	76,501	77,816	79,130	79,450
OPERATING REVENUE Total		91,782	73,592	105,592	76,501	77,816	79,130	79,450
376 --> CORTES ISLAND REFUSE COLLECTION								
01-2-376-200	SUPPORT SERVICES	8,238	8,238	9,419	9,607	9,796	9,984	10,173
01-2-376-220	SALARIES & WAGES	1,962	3,770	3,845	3,922	4,000	4,080	4,162
01-2-376-225	BENEFITS	558	1,056	1,154	1,177	1,201	1,224	1,249
01-2-376-262	CONTRACTS - OPERATING	47,576	49,900	50,900	51,900	52,900	53,900	53,900
01-2-376-281	MATERIALS & SUPPLIES-GENERAL	200	1,500	1,500	1,500	1,500	1,500	1,500
01-2-376-296	POSTAGE	402	800	800	800	800	800	800
01-2-376-319	TRAINING/DEVELOPMENT & CONFERENCES	0	200	200	200	200	200	200
01-2-376-320	TRAVEL	0	200	200	200	200	200	200
01-2-376-353	PUBLIC RELATIONS	0	5,000	5,000	5,000	5,000	5,000	5,000
01-2-376-369	INSURANCE LIABILITY	1,022	1,125	1,172	1,195	1,219	1,242	1,266
01-2-376-381	LEGAL FEES	0	1,000	1,000	1,000	1,000	1,000	1,000
01-2-376-519	CONTRIB TO APPROPRIATED SURPLUS	803	803	30,402	0	0	0	0
CORTES ISLAND REFUSE COLLECTION Total		60,761	73,592	105,592	76,501	77,816	79,130	79,450
OPERATING EXPENSES Total		60,761	73,592	105,592	76,501	77,816	79,130	79,450
OPERATING Surplus/(Deficit)		31,022	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		31,021	0	0	0	0	0	0
Report Total -->		31,021	0	0	0	0	0	0

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Established: 01-Feb-67	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Authority LGA Part 26	Electoral Areas						
Amendments SLP #4 (Feb 67), #9 (Sep 68), #17 (Mar 71), #6 (Apr 72)	Area A	87,991	82,108	106,927	108,791	112,067	112,471
Funding Requisition; Fees and Charges	Area B	69,282	70,531	91,850	93,452	96,265	96,613
Maximum Levy Sum sufficient	Area C	170,669	169,388	220,587	224,433	231,191	232,026
Location	Area D	236,999	242,914	316,338	321,854	331,545	332,742
Contract		\$564,941	\$564,941	\$735,702	\$748,529	\$771,068	\$773,852
Background BL 2565 - GIS Fees & Charges (CVRD) BL 3 Planning Procedures & Fees	Tax Rate Estimate	0.2319	0.2092	0.2725	0.2772	0.2856	0.2866
2018 Maximum Requisition:			(per \$1,000 of assessed value - approx. Residential Rate)				
	Change from Previous year		\$0	\$170,761	\$12,827	\$22,539	\$2,784

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Reserve Fund Balance Estimates

500 Planning

500 Planning Service Future Expenditure Reserve Fund

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	4,376	4,376
			4,376
			Estimated Balance at 2022
			4,376

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

500 Planning

850 Planning Services Capital Works, Machinery and Equipment Reserve Fund

			Amount (\$)	Fund Balance (\$)
2017	Balance forward		26,569	26,569
				26,569
2018	Contribution		5,000	5,000
	Expenditure		-15,000	-10,000
				16,569
2019	Contribution		5,000	5,000
				21,569
2020	Contribution		5,000	5,000
				26,569
2021	Contribution		5,000	5,000
				31,569
2022	Contribution		5,000	5,000
				36,569
		Estimated Balance at 2022		36,569

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Budget Departmental by Class

From Category : 500 To Category : 502
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
500 --> PLANNING								
01-1-500-005	GIL FED GOVT	0	1,100	1,100	1,100	1,100	1,100	1,100
01-1-500-015	REQN ELECT/SPEC PROV GOVT	564,941	564,941	564,941	735,702	748,529	771,068	773,852
01-1-500-025	SALE SVCS LOCAL GOVT	2,463	0	0	0	0	0	0
01-1-500-101	APPL FEES - AGRICULTURE LAND COMMISSIOI	600	600	600	600	600	600	600
01-1-500-102	APPL FEES - BOARD OF VARIANCE	0	500	500	1,000	1,000	1,000	1,000
01-1-500-103	APPL FEES - REZONING/COMM PLAN	7,675	10,000	18,000	18,000	18,000	18,000	18,000
01-1-500-104	APPL FEES - SUBDIVISION	11,000	5,000	5,000	5,000	5,000	5,000	5,000
01-1-500-109	APPL FEES - OTHER	5,485	6,000	6,000	6,000	6,000	6,000	6,000
01-1-500-115	OTHER PERMIT FEES	14,750	10,000	10,000	10,000	10,000	10,000	10,000
01-1-500-128	OTHER REVENUE	20	200	200	200	200	200	200
01-1-500-150	SURPLUS PRIOR YEAR	218,000	127,000	300,078	0	0	0	0
PLANNING Total		824,934	725,341	906,419	777,602	790,429	812,968	815,752
OPERATING REVENUE Total		824,934	725,341	906,419	777,602	790,429	812,968	815,752
500 --> PLANNING								
01-2-500-200	SUPPORT SERVICES	34,880	34,880	39,791	40,587	41,382	42,179	42,974
01-2-500-220	SALARIES & WAGES	228,223	244,781	284,732	319,275	325,665	332,178	338,822
01-2-500-225	BENEFITS	52,303	68,539	85,420	95,784	97,700	99,667	101,644
01-2-500-266	DELIVERIES/TRANSPORTATION	28	500	500	500	500	500	500
01-2-500-275	PERMITS/LICENCES	0	0	0	12,000	12,000	12,000	12,000
01-2-500-281	MATERIALS & SUPPLIES-GENERAL	122	0	300	0	0	0	0
01-2-500-284	MEETING EXPENSE	1,396	1,500	3,300	1,500	1,500	1,500	1,500
01-2-500-293	OFFICE EXPENSES	516	500	5,400	500	500	500	500
01-2-500-296	POSTAGE	0	350	350	350	350	350	350
01-2-500-314	TELEPHONE & ALARM LINES	1,405	1,200	1,200	1,200	1,200	1,200	1,200
01-2-500-317	TITLE SEARCHES	658	2,000	2,000	2,000	2,000	2,000	2,000
01-2-500-319	TRAINING/DEVELOPMENT & CONFERENCES	4,210	15,200	10,200	10,400	10,400	10,400	10,400
01-2-500-320	TRAVEL	4,024	19,000	14,000	14,000	14,000	14,000	14,000
01-2-500-335	ADVERTISING	4,849	7,000	7,000	7,000	7,000	7,000	7,000
01-2-500-340	DUES AND MEMBERSHIPS	2,052	2,500	2,720	2,740	2,960	2,960	2,960
01-2-500-347	LIBRARY/PUBLICATIONS	863	800	900	1,000	1,000	1,000	1,000
01-2-500-350	MAPS & PRINTING SUPPLIES	75	500	700	800	800	800	800
01-2-500-353	PUBLIC RELATIONS	45	400	400	400	400	400	400
01-2-500-366	ENGINEERING FEES	0	8,000	4,000	4,000	4,000	4,000	4,000
01-2-500-369	INSURANCE LIABILITY	2,653	2,754	3,141	3,204	3,267	3,329	3,392
01-2-500-381	LEGAL FEES	15,177	30,000	20,000	20,000	20,000	20,000	20,000



Budget Departmental by Class

From Category : 500 To Category : 502
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
01-2-500-387	OTHER PROF FEES	75	22,000	22,000	22,000	22,000	22,000	22,000
01-2-500-438	CONTRACT SVCS EQUIP/MACH	0	0	1,140	0	0	0	0
01-2-500-468	MINOR CAPITAL	0	5,500	6,200	2,000	2,000	2,000	2,000
01-2-500-480	TRANSFER TO CAPITAL	275	35,000	155,000	0	0	0	0
01-2-500-485	CONTR TO CAP WORKS MACH EQUIP RESERV	5,000	5,000	5,000	5,000	5,000	5,000	5,000
PLANNING Total		358,829	507,904	675,394	566,240	575,624	584,963	594,442
501 --> GEOGRAPHIC INFORMATION SYSTEM								
01-2-501-200	SUPPORT SERVICES	10,146	10,146	10,901	11,119	11,337	11,555	11,773
01-2-501-217	CVRD CONTRACT	6,500	6,500	6,500	0	0	0	0
01-2-501-220	SALARIES & WAGES	64,846	66,981	68,321	69,687	71,081	72,502	73,951
01-2-501-225	BENEFITS	19,601	18,755	20,496	20,906	21,324	21,751	22,185
01-2-501-275	PERMITS/LICENCES	9,959	10,000	10,000	10,000	10,000	10,000	10,000
01-2-501-293	OFFICE EXPENSES	106	1,000	1,000	1,000	1,000	1,000	1,000
01-2-501-317	TITLE SEARCHES	50	100	100	100	100	100	100
01-2-501-319	TRAINING/DEVELOPMENT & CONFERENCES	422	500	500	500	500	500	500
01-2-501-320	TRAVEL	1,751	1,500	3,000	1,500	1,500	1,500	1,500
01-2-501-340	DUES AND MEMBERSHIPS	67	0	100	100	100	100	100
01-2-501-350	MAPS & PRINTING SUPPLIES	406	1,000	1,000	1,000	1,000	1,000	1,000
01-2-501-387	OTHER PROF FEES	1,727	7,000	22,000	7,000	7,000	17,000	7,000
GEOGRAPHIC INFORMATION SYSTEM Total		115,579	123,482	143,918	122,912	124,942	137,008	129,109
502 --> BYLAW ENFORCEMENT								
01-2-502-200	SUPPORT SERVICES	5,459	5,459	5,581	5,693	5,804	5,916	6,027
01-2-502-220	SALARIES & WAGES	31,359	36,481	37,789	38,544	39,315	40,101	40,903
01-2-502-225	BENEFITS	6,340	10,215	11,337	11,563	11,794	12,030	12,271
01-2-502-281	MATERIALS & SUPPLIES-GENERAL	530	0	100	100	100	100	100
01-2-502-314	TELEPHONE & ALARM LINES	321	0	300	300	350	350	400
01-2-502-317	TITLE SEARCHES	66	400	400	450	500	500	500
01-2-502-319	TRAINING/DEVELOPMENT & CONFERENCES	2,224	1,200	1,300	1,400	1,500	1,500	1,500
01-2-502-320	TRAVEL	997	2,100	2,200	2,300	2,400	2,400	2,400
01-2-502-340	DUES AND MEMBERSHIPS	0	100	100	100	100	100	100
01-2-502-381	LEGAL FEES	0	30,000	20,000	20,000	20,000	20,000	20,000
01-2-502-387	OTHER PROF FEES	0	8,000	8,000	8,000	8,000	8,000	8,000
BYLAW ENFORCEMENT Total		47,297	93,955	87,107	88,450	89,863	90,997	92,201
OPERATING EXPENSES Total		521,705	725,341	906,419	777,602	790,429	812,968	815,752
OPERATING Surplus/(Deficit)		303,229	0	0	0	0	0	0



Budget Departmental by Class

From Category : 500 To Category : 502
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
500 --> PLANNING								
01-5-500-145	TRANSFER FR RESERVE	0	15,000	15,000	0	0	0	0
01-5-500-148	TRANSFER FR OPERATING FUND	275	35,000	155,000	0	0	0	0
PLANNING Total		275	50,000	170,000	0	0	0	0
CAPITAL REVENUE SOURCES Total		275	50,000	170,000	0	0	0	0
500 --> PLANNING								
01-6-500-473	IT INFRASTRUCTURE	275	50,000	170,000	0	0	0	0
PLANNING Total		275	50,000	170,000	0	0	0	0
CAPITAL EXPENDITURES Total		275	50,000	170,000	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		303,229	0	0	0	0	0	0
Report Total -->		303,229	0	0	0	0	0	0



Planning Non Part 26 510

Established:	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Authority	Electoral Areas						
Amendments	Area A	12	11	11	11	11	11
Funding Requisition	Area B	9	9	10	10	10	10
Maximum Levy	Area C	23	22	23	23	23	23
Location	Area D	32	32	33	33	33	33
Contract	Municipal Members						
Background	Campbell River	168	170	177	177	177	177
2018 Maximum Requisition:	Gold River	4	4	4	4	4	4
	Sayward	1	1	1	1	1	1
	Tahsis	1	1	1	1	1	1
	Zeballos	0	0	0	0	0	0
		\$250	\$250	\$260	\$260	\$261	\$261
	Tax Rate Estimate	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
		(per \$1,000 of assessed value - approx. Residential Rate)					
	Change from Previous year		\$0	\$10	\$0	\$1	\$0

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 510 To Category : 510
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
510 --> PLANNING (NON PART 26)								
01-1-510-009	GIL LOCAL GOVT	2	0	0	0	0	0	0
01-1-510-015	REQN ELECT/SPEC PROV GOVT	76	76	74	77	77	77	77
01-1-510-020	REQN MUNICIPAL	174	174	176	183	183	184	184
01-1-510-150	SURPLUS PRIOR YEAR	2,018	2,000	2,010	0	0	0	0
PLANNING (NON PART 26) Total		2,270	2,250	2,260	260	260	261	261
OPERATING REVENUE Total		2,270	2,250	2,260	260	260	261	261
510 --> PLANNING (NON PART 26)								
01-2-510-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-510-369	INSURANCE LIABILITY	8	0	10	10	10	11	11
01-2-510-387	OTHER PROF FEES	0	2,000	2,000	0	0	0	0
PLANNING (NON PART 26) Total		258	2,250	2,260	260	260	261	261
OPERATING EXPENSES Total		258	2,250	2,260	260	260	261	261
OPERATING Surplus/(Deficit)		2,012	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		2,012	0	0	0	0	0	0
Report Total -->		2,012	0	0	0	0	0	0



House Numbering Area D 533

Established: 13-Jan-76
Authority SLP #33/35
Amendments SLP #71 Mar 31/89, BL 2142 (conv to ext svc)
Funding Requisition
Maximum Levy \$.0277 per \$1,000 - 100% Assessment
Location Electoral Area D
Contract
Background
2018 Maximum Requisition: \$24,158

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area D	462	495	499	502	505	507
	\$462	\$495	\$499	\$502	\$505	\$507
Tax Rate Estimate	0.0005	0.0004	0.0004	0.0004	0.0004	0.0004
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$33	\$4	\$3	\$3	\$2

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 533 To Category : 533
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
533 --> HOUSE NUMBERING - AREA D								
01-1-533-015	REQN ELECT/SPEC PROV GOVT	462	462	495	499	502	505	507
01-1-533-150	SURPLUS PRIOR YEAR	1	1	1	0	0	0	0
HOUSE NUMBERING - AREA D Total		463	463	496	499	502	505	507
OPERATING REVENUE Total		463	463	496	499	502	505	507
533 --> HOUSE NUMBERING - AREA D								
01-2-533-200	SUPPORT SERVICES	109	109	142	145	148	151	153
01-2-533-232	IN-HOUSE LABOUR CHARGE	350	350	350	350	350	350	350
01-2-533-369	INSURANCE LIABILITY	3	4	4	4	4	4	4
HOUSE NUMBERING - AREA D Total		462	463	496	499	502	505	507
OPERATING EXPENSES Total		462	463	496	499	502	505	507
OPERATING Surplus/(Deficit)		1	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		1	0	0	0	0	0	0
Report Total -->		1	0	0	0	0	0	0



House Numbering Area A Sayward-Bloedel 534

Established: 13-Jan-76
Authority SLP #33/35
Amendments SLP #71 Mar 31/89, BL 2142 (conv to ext svc)
Funding Requisition
Maximum Levy \$.0277 per \$1,000 - 100% Assessment
Location Defined portion of Electoral Area A
Contract
Background Bylaw 2157 - Regulation
2018 Maximum Requisition: \$4,020

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Defined Area						
Part Area A Sayward	235	266	271	274	277	279
	\$235	\$266	\$271	\$274	\$277	\$279
Tax Rate Estimate	0.0012	0.0013	0.0013	0.0013	0.0013	0.0013
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$31	\$5	\$3	\$3	\$2

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 534 To Category : 534
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
534 --> HOUSE NUMBERING - AREA A SAYWARD								
01-1-534-015	REQN ELECT/SPEC PROV GOVT	235	235	266	271	274	277	279
01-1-534-150	SURPLUS PRIOR YEAR	2	0	2	0	0	0	0
HOUSE NUMBERING - AREA A SAYWARD Total		237	235	268	271	274	277	279
OPERATING REVENUE Total		237	235	268	271	274	277	279
534 --> HOUSE NUMBERING - AREA A SAYWARD								
01-2-534-200	SUPPORT SERVICES	109	109	142	145	148	151	153
01-2-534-232	IN-HOUSE LABOUR CHARGE	125	125	125	125	125	125	125
01-2-534-369	INSURANCE LIABILITY	1	1	1	1	1	1	1
HOUSE NUMBERING - AREA A SAYWARD Total		235	235	268	271	274	277	279
OPERATING EXPENSES Total		235	235	268	271	274	277	279
OPERATING Surplus/(Deficit)		2	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		2	0	0	0	0	0	0
Report Total -->		2	0	0	0	0	0	0



House Numbering Area B 535

Established: 13-Jan-76
Authority SLP #33/35
Amendments SLP #71 Mar 31/89 / BL 2142 (conv to ext svc)
Funding Requisition
Maximum Levy \$.0277 per \$1,000 - 100% Assessment
Location Electoral Area B
Contract
Background
2018 Maximum Requisition: \$8,918

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area B	361	395	398	401	404	406
	\$361	\$395	\$398	\$401	\$404	\$406
Tax Rate Estimate	0.0012	0.0012	0.0012	0.0012	0.0012	0.0012
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$34	\$3	\$3	\$3	\$2

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



House Numbering Area C 536

Established: 13-Jan-76
Authority SLP #33/35
Amendments SLP #71 Mar 31/89 / BL 2142 (conv to ext svc)
Funding Requisition
Maximum Levy \$.0277 per \$1,000 - 100% Assessment
Location Electoral Area C
Contract
Background
2018 Maximum Requisition: \$19,851

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area C	362	392	398	401	404	406
	\$362	\$392	\$398	\$401	\$404	\$406
Tax Rate Estimate	0.0005	0.0005	0.0005	0.0005	0.0005	0.0005
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$30	\$6	\$3	\$3	\$2

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Economic Development - Area A Sayward

554

Established: 04-Feb-23
Authority BL 2599
Amendments
Funding Requisition
Maximum Levy \$.05 per \$1,000 - 100% Assessment
Location Defined portion of Electoral Area A
Contract
Background Provides grants for economic development activities.

2018 Maximum Requisition: \$7,257

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Defined Area						
Part Area A Sayward	500	500	584	590	597	603
	\$500	\$500	\$584	\$590	\$597	\$603
Tax Rate Estimate	0.0025	0.0024	0.0028	0.0028	0.0029	0.0029
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$0	\$84	\$6	\$7	\$6

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 554 To Category : 554
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
554 --> ECONOMIC DEV - AREA A SAYWARD								
01-1-554-015	REQN ELECT/SPEC PROV GOVT	500	500	500	584	590	597	603
01-1-554-128	OTHER REVENUE	3,135	2,250	2,250	2,250	2,250	2,250	2,250
01-1-554-150	SURPLUS PRIOR YEAR	206	0	409	0	0	0	0
ECONOMIC DEV - AREA A SAYWARD Total		3,841	2,750	3,159	2,834	2,840	2,847	2,853
OPERATING REVENUE Total		3,841	2,750	3,159	2,834	2,840	2,847	2,853
554 --> ECONOMIC DEV - AREA A SAYWARD								
01-2-554-200	SUPPORT SERVICES	250	250	327	334	340	347	353
01-2-554-212	GRANTS-UNCOND LOCAL AGENCIES	0	192	192	192	192	192	192
01-2-554-369	INSURANCE LIABILITY	2	3	3	3	3	3	3
01-2-554-372	INSURANCE PROPERTY	45	55	55	55	55	55	55
01-2-554-519	CONTRIB TO APPROPRIATED SURPLUS	3,135	2,250	2,582	2,250	2,250	2,250	2,250
ECONOMIC DEV - AREA A SAYWARD Total		3,432	2,750	3,159	2,834	2,840	2,847	2,853
OPERATING EXPENSES Total		3,432	2,750	3,159	2,834	2,840	2,847	2,853
OPERATING Surplus/(Deficit)		409	0	0	0	0	0	0
554 --> ECONOMIC DEV - AREA A SAYWARD								
ECONOMIC DEV - AREA A SAYWARD Total		0	0	0	0	0	0	0
554 --> ECONOMIC DEV - AREA A SAYWARD								
ECONOMIC DEV - AREA A SAYWARD Total		0	0	0	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		409	0	0	0	0	0	0
Report Total -->		409	0	0	0	0	0	0



Economic Development - Area C

555

Established:	30-Jun-76	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Authority	SLP, converted to a service by BL 149 November 22, 2012	Electoral Areas						
Amendments	BL 929 (Mar 30, 1987), BL 149 (Nov 22, 2012) removed all participants except Electoral Area C (Discovery Islands-Mainland Inlets)	Area C	32,006	32,006	40,704	40,717	40,732	40,745
Funding	Requisition		\$32,006	\$32,006	\$40,704	\$40,717	\$40,732	\$40,745
Maximum Levy	\$278 per \$1,000 - 100% Assessment	Tax Rate Estimate	0.0435	0.0395	0.0503	0.0503	0.0503	0.0503
Location	Electoral Area C			(per \$1,000 of assessed value - approx. Residential Rate)				
Contract		Change from Previous year		\$0	\$8,698	\$13	\$15	\$13
Background	Provides grants for economic development activities.							

2018 Maximum Requisition: \$199,229

Note: Estimates are based on 2018 Completed Roll Assessments. If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 555 To Category : 555
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
555 --> ECONOMIC DEVELOPMENT - AREA C								
01-1-555-015	REQN ELECT/SPEC PROV GOVT	32,006	32,006	32,006	40,704	40,717	40,732	40,745
01-1-555-150	SURPLUS PRIOR YEAR	8,632	8,558	21,346	0	0	0	0
ECONOMIC DEVELOPMENT - AREA C Total		40,638	40,564	53,352	40,704	40,717	40,732	40,745
OPERATING REVENUE Total		40,638	40,564	53,352	40,704	40,717	40,732	40,745
555 --> ECONOMIC DEVELOPMENT - AREA C								
01-2-555-200	SUPPORT SERVICES	250	250	262	267	272	278	283
01-2-555-212	GRANTS-UNCOND LOCAL AGENCIES	18,748	40,000	52,662	40,000	40,000	40,000	40,000
01-2-555-369	INSURANCE LIABILITY	294	314	428	437	445	454	462
ECONOMIC DEVELOPMENT - AREA C Total		19,292	40,564	53,352	40,704	40,717	40,732	40,745
OPERATING EXPENSES Total		19,292	40,564	53,352	40,704	40,717	40,732	40,745
OPERATING Surplus/(Deficit)		21,346	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		21,346	0	0	0	0	0	0
Report Total -->		21,346	0	0	0	0	0	0

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Community Parks Electoral Area D 614

Established: 29-Oct-87
Authority: SLP #67 (Div XLV)
Amendments: BL 2093 (LSA Conversion)
Funding: Requisition
Maximum Levy: \$.50 per \$1,000 - 100% Assessment
Location: Electoral Area D
Contract:
Background: (see copy of SLP under Comm. Parks Area B).
 BL 1204, 1506, 1793, 1841, 1808 (see att'd list for BL names)
 BL 2060 (July/98) authorized the expenditure of monies
 BL 2093 (EA 'D' Comm. Parks LSA conversion BL)
 Rules & Regs. - BL 2027 (+ Amendments)

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area D	251,456	195,419	211,173	213,330	215,496	217,688
	\$251,456	\$195,419	\$211,173	\$213,330	\$215,496	\$217,688
Tax Rate Estimate	0.2461	0.1683	0.1819	0.1838	0.1856	0.1875
	(per \$1,000 of assessed value - approx. Residential Rate)					
Change from Previous year		(\$56,037)	\$15,754	\$2,157	\$2,166	\$2,192

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.

2018 Maximum Requisition: \$436,071



Budget Departmental by Class

From Category : 614 To Category : 614
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
614 --> COMMUNITY PARKS - AREA D								
01-1-614-013	FED GAS TAX FUNDING	0	2,667	0	0	0	0	0
01-1-614-015	REQN ELECT/SPEC PROV GOVT	251,456	251,456	195,419	211,173	213,330	215,496	217,688
01-1-614-150	SURPLUS PRIOR YEAR	20,592	0	65,000	0	0	0	0
COMMUNITY PARKS - AREA D Total		272,048	254,123	260,419	211,173	213,330	215,496	217,688
OPERATING REVENUE Total		272,048	254,123	260,419	211,173	213,330	215,496	217,688
614 --> COMMUNITY PARKS - AREA D								
01-2-614-200	SUPPORT SERVICES	30,490	30,490	35,746	36,461	37,176	37,891	38,606
01-2-614-220	SALARIES & WAGES	50,355	50,650	51,646	52,679	53,732	54,807	55,902
01-2-614-225	BENEFITS	14,203	14,183	15,495	15,805	16,121	16,443	16,772
01-2-614-275	PERMITS/LICENCES	0	150	250	150	150	150	150
01-2-614-281	MATERIALS & SUPPLIES	5,230	5,000	6,000	5,000	5,000	5,000	5,000
01-2-614-284	MEETING EXPENSE	0	600	600	700	700	700	700
01-2-614-293	OFFICE EXPENSES	187	500	1,200	500	500	500	500
01-2-614-296	POSTAGE	113	0	0	0	0	0	0
01-2-614-311	SIGNS	2,321	6,750	1,000	500	500	500	500
01-2-614-314	TELEPHONE & ALARM LINES	999	750	750	750	750	750	750
01-2-614-316	TIPPING FEES	0	150	160	160	160	160	160
01-2-614-317	TITLE SEARCHES	66	0	0	0	0	0	0
01-2-614-319	TRAINING/DEVELOPMENT & CONFERENCES	1,018	2,900	3,500	1,500	1,500	1,500	1,500
01-2-614-320	TRAVEL	552	2,500	2,500	1,500	1,500	1,500	1,500
01-2-614-335	ADVERTISING	0	1,000	1,000	1,000	1,000	1,000	1,000
01-2-614-340	DUES AND MEMBERSHIPS	85	200	250	260	280	280	280
01-2-614-350	MAPS & PRINTING SUPPLIES	91	650	650	650	650	650	650
01-2-614-353	PUBLIC RELATIONS	73	500	500	500	500	500	500
01-2-614-366	ENGINEERING FEES	0	5,167	5,167	0	0	0	0
01-2-614-369	INSURANCE LIABILITY	2,127	1,877	2,660	2,713	2,766	2,820	2,873
01-2-614-372	INSURANCE PROPERTY	204	292	292	292	292	292	292
01-2-614-381	LEGAL FEES	6,819	5,500	2,500	1,000	1,000	1,000	1,000
01-2-614-386	SURVEY FEES	0	5,000	3,000	2,000	2,000	2,000	2,000
01-2-614-387	OTHER PROF FEES	7,000	5,000	7,000	5,000	5,000	5,000	5,000
01-2-614-400	CONTRACTED SVCS BLDG/LAND MTCE	26,065	40,500	41,000	40,500	40,500	40,500	40,500
01-2-614-403	REPAIRS & MTCE BLDG/LAND	1,350	3,500	1,000	1,000	1,000	1,000	1,000
01-2-614-409	HYDRO	621	900	900	900	900	900	900
01-2-614-430	WATER	3,585	5,000	6,000	6,000	6,000	6,000	6,000
01-2-614-438	CONTRACT SVCS EQUIP/MACH	0	0	1,140	1,140	1,140	1,140	1,140



Budget Departmental by Class

From Category : 614 To Category : 614
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
01-2-614-444	RENTAL/LEASES - MACH/EQUIP	6,144	6,164	6,263	6,263	6,263	6,263	6,263
01-2-614-447	REPAIRS/MTCE MACH/EQUIP	0	250	250	250	250	250	250
01-2-614-468	MINOR CAPITAL	15,325	28,000	42,000	6,000	6,000	6,000	6,000
01-2-614-485	CONTR TO CAP WORKS MACH EQUIP RESERV	20,000	20,000	20,000	20,000	20,000	20,000	20,000
01-2-614-519	CONTRIB TO APPROPRIATED SURPLUS	10,000	10,000	0	0	0	0	0
COMMUNITY PARKS - AREA D Total		205,022	254,123	260,419	211,173	213,330	215,496	217,688
OPERATING EXPENSES Total		205,022	254,123	260,419	211,173	213,330	215,496	217,688
OPERATING Surplus/(Deficit)		67,026	0	0	0	0	0	0
614 --> COMMUNITY PARKS - AREA D								
01-5-614-013	FED GAS TAX FUNDING	0	0	54,880	0	0	0	0
01-5-614-016	GRANT PROV GOVT CONDITIONAL	18,910	26,689	0	0	0	0	0
01-5-614-144	TRANSFER FROM GAS TAX RESERVE	23,120	75,000	0	0	0	0	0
01-5-614-145	TRANSFER FR RESERVE	144,719	187,035	33,433	0	0	0	0
COMMUNITY PARKS - AREA D Total		186,749	288,724	88,313	0	0	0	0
CAPITAL REVENUE SOURCES Total		186,749	288,724	88,313	0	0	0	0
614 --> COMMUNITY PARKS - AREA D								
01-6-614-469	LAND	0	31,200	0	0	0	0	0
01-6-614-470	LAND IMPROVEMENTS	186,749	257,524	88,313	0	0	0	0
COMMUNITY PARKS - AREA D Total		186,749	288,724	88,313	0	0	0	0
CAPITAL EXPENDITURES Total		186,749	288,724	88,313	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		67,026	0	0	0	0	0	0
Report Total -->		67,026	0	0	0	0	0	0



Reserve Fund Balance Estimates

614 Community Parks Area D

614 Electoral Area D Community Parks Local Service Area Future Expenditure Reserve Fund

			Amount (\$)	Fund Balance (\$)
2017	Balance forward		219,194	219,194
				219,194
2018	Expenditure		-33,433	-33,433
				185,761
		Estimated Balance at 2022		185,761

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

614 Community Parks Area D

820 Electoral Area D Community Parks Reserve Fund

			Amount (\$)	Fund Balance (\$)
2017	Balance forward		429,704	429,704
				429,704
2018	Contribution		20,000	20,000
				449,704
2019	Contribution		20,000	20,000
				469,704
2020	Contribution		20,000	20,000
				489,704
2021	Contribution		20,000	20,000
				509,704
2022	Contribution		20,000	20,000
				529,704
		Estimated Balance at 2022		529,704

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

614 Community Parks Area D

878 Electoral Area D Community Parks Parkland Acquisition Reserve Fund

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	62,061	62,061
			62,061
		Estimated Balance at 2022	62,061

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Community Parks Electoral Area B 617

Established: 29-Oct-87
Authority SLP #67 (Div XLV)
Amendments BL 2096 (LSA Conversion)
Funding Requisition
Maximum Levy \$.50 per \$1,000 - 100% Assessment
Location Electoral Area B
Contract
Background (see copy of SLP under Community Parks Area B). BL 1209 (E.A. 'I' Comm. Parks Parkland Acquis. Reserve Fund Establish. BL, 1990) & BL 1809 (E.A. 'I' Comm. Parks Reserve Fund Establish. BL 1995)
 Rules & Regs. - BL 2027 (+ Amendments)

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area B	141,800	150,799	154,725	154,568	158,593	160,311
	\$141,800	\$150,799	\$154,725	\$154,568	\$158,593	\$160,311
Tax Rate Estimate	0.4747	0.4474	0.4590	0.4585	0.4705	0.4756
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$8,999	\$3,926	(\$157)	\$4,025	\$1,718

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.

2018 Maximum Requisition: \$160,971



Budget Departmental by Class

From Category : 617 To Category : 617
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
617 --> COMMUNITY PARKS - AREA B								
01-1-617-013	FED GAS TAX FUNDING	0	2,667	0	0	0	0	0
01-1-617-015	REQN ELECT/SPEC PROV GOVT	141,800	141,800	150,799	154,725	154,568	158,593	160,311
01-1-617-023	COND TSFRS OTHER	0	0	10,000	0	0	0	0
01-1-617-145	TRANSFER FR RESERVE	2,850	4,000	4,000	4,000	4,000	4,000	4,000
01-1-617-150	SURPLUS PRIOR YEAR	7,808	6,000	1,600	0	0	0	0
COMMUNITY PARKS - AREA B Total		152,458	154,467	166,399	158,725	158,568	162,593	164,311
OPERATING REVENUE Total		152,458	154,467	166,399	158,725	158,568	162,593	164,311
617 --> COMMUNITY PARKS - AREA B								
01-2-617-200	SUPPORT SERVICES	21,101	21,101	24,653	25,146	25,639	26,132	26,626
01-2-617-220	SALARIES & WAGES	44,263	42,646	43,487	44,356	45,244	46,148	47,070
01-2-617-225	BENEFITS	12,395	11,941	13,047	13,308	13,574	13,845	14,122
01-2-617-275	PERMITS/LICENCES	250	0	0	0	0	0	0
01-2-617-281	MATERIALS & SUPPLIES	81	500	500	500	500	500	500
01-2-617-284	MEETING EXPENSE	0	0	250	250	0	0	0
01-2-617-293	OFFICE EXPENSES	55	0	0	0	0	0	0
01-2-617-311	SIGNS	0	250	0	0	250	250	250
01-2-617-314	TELEPHONE & ALARM LINES	447	600	500	600	600	600	600
01-2-617-317	TITLE SEARCHES	61	25	25	25	25	25	25
01-2-617-319	TRAINING/DEVELOPMENT & CONFERENCES	518	400	400	400	400	860	860
01-2-617-320	TRAVEL	926	700	700	700	700	700	700
01-2-617-340	DUES AND MEMBERSHIPS	85	125	125	260	280	280	280
01-2-617-350	MAPS & PRINTING SUPPLIES	606	750	750	750	1,650	1,500	1,500
01-2-617-353	PUBLIC RELATIONS	0	0	100	100	100	400	400
01-2-617-366	ENGINEERING FEES	0	2,667	0	0	0	0	0
01-2-617-369	INSURANCE LIABILITY	1,245	1,397	1,239	1,264	1,289	1,313	1,338
01-2-617-372	INSURANCE PROPERTY	243	360	360	360	360	360	360
01-2-617-381	LEGAL FEES	180	0	0	0	1,000	0	0
01-2-617-386	SURVEY FEES	0	0	0	0	0	2,000	2,000
01-2-617-387	OTHER FEES	650	362	0	0	6,276	7,000	7,000
01-2-617-400	CONTRACTED SVCS BLDG/LAND MTCE	25,072	27,400	27,300	28,924	32,681	32,680	32,680
01-2-617-403	REPAIRS & MTCE BLDG/LAND	0	80	0	0	1,000	1,000	1,000
01-2-617-447	REPAIRS/MTCE MACH/EQUIP	19	0	0	0	0	0	0
01-2-617-468	MINOR CAPITAL	0	0	10,000	0	7,000	7,000	7,000
01-2-617-485	CONTR TO CAP WORKS MACH EQUIP RESERV	0	0	0	0	20,000	20,000	20,000
01-2-617-505	DEBT CHARGES-PRINCIPAL	40,963	40,963	40,963	40,963	0	0	0



Budget Departmental by Class

From Category : 617 To Category : 617
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
01-2-617-506	DEBT CHARGES-INTEREST	1,620	2,200	2,000	819	0	0	0
COMMUNITY PARKS - AREA B Total		150,779	154,467	166,399	158,725	158,568	162,593	164,311
OPERATING EXPENSES Total		150,779	154,467	166,399	158,725	158,568	162,593	164,311
OPERATING Surplus/(Deficit)		1,679	0	0	0	0	0	0
617 --> COMMUNITY PARKS - AREA B								
01-5-617-144	TRANSFER FROM GAS TAX RESERVE	3,382	60,000	56,618	0	0	0	0
COMMUNITY PARKS - AREA B Total		3,382	60,000	56,618	0	0	0	0
CAPITAL REVENUE SOURCES Total		3,382	60,000	56,618	0	0	0	0
617 --> COMMUNITY PARKS - AREA B								
01-6-617-470	LAND IMPROVEMENTS	3,382	60,000	56,618	0	0	0	0
COMMUNITY PARKS - AREA B Total		3,382	60,000	56,618	0	0	0	0
CAPITAL EXPENDITURES Total		3,382	60,000	56,618	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		1,679	0	0	0	0	0	0
Report Total -->		1,679	0	0	0	0	0	0



Reserve Fund Balance Estimates

617 Community Parks Area B

617 Electoral Area I Community Parks Local Service Area Future Expenditure Reserve Fund

			Amount (\$)	Fund Balance (\$)
2017	Balance forward		65,214	65,214
				65,214
		Estimated Balance at 2022		65,214

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

617 Community Parks Area B

823 Electoral Area I Community Parks Reserve Fund

		Amount (\$)	Fund Balance (\$)
2017	Balance forward	31,087	31,087
			31,087
2020	Contribution	20,000	20,000
			51,087
2021	Contribution	20,000	20,000
			71,087
2022	Contribution	20,000	20,000
			91,087
			91,087
		Estimated Balance at 2022	91,087

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Community Parks Electoral Area C 618

Established: 29-Oct-87
Authority: SLP #67 (Div XLV)
Amendments: BL 2097 (LSA Conversion)
Funding: Requisition
Maximum Levy: \$.50 per \$1,000 - 100% Assessment
Location: Electoral Area C
Contract:
Background: (see copy of SLP under Community Parks Area B). Bylaw 1210, 1459, 1810 & 2004 (amend #872 to add Read Island UREP) Rules & Regs. - BL 2027 (+ Amendments)

2018 Maximum Requisition: \$358,325

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area C	170,000	170,000	180,000	180,000	180,000	180,000
	\$170,000	\$170,000	\$180,000	\$180,000	\$180,000	\$180,000
Tax Rate Estimate	0.2310	0.2100	0.2224	0.2224	0.2224	0.2224
	(per \$1,000 of assessed value - approx. Residential Rate)					
Change from Previous year		\$0	\$10,000	\$0	\$0	\$0

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 618 To Category : 618
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
618 --> COMMUNITY PARKS - AREA C								
01-1-618-013	FED GAS TAX FUNDING	0	2,666	0	0	0	0	0
01-1-618-015	REQN ELECT/SPEC PROV GOVT	170,000	170,000	170,000	180,000	180,000	180,000	180,000
01-1-618-016	GRANT PROV GOVT CONDITIONAL	0	10,000	0	0	0	0	0
01-1-618-128	OTHER REVENUE	4,574	2,663	2,663	2,663	2,663	2,663	2,663
01-1-618-145	TRANSFER FR RESERVE	852	9,310	4,314	3,957	0	0	0
01-1-618-150	SURPLUS PRIOR YEAR	39,828	20,000	44,000	0	0	0	0
COMMUNITY PARKS - AREA C Total		215,254	214,639	220,977	186,620	182,663	182,663	182,663
OPERATING REVENUE Total		215,254	214,639	220,977	186,620	182,663	182,663	182,663
618 --> COMMUNITY PARKS - AREA C								
01-2-618-200	SUPPORT SERVICES	24,396	24,396	29,450	30,039	30,628	31,217	31,806
01-2-618-220	SALARIES & WAGES	44,550	42,652	43,493	44,362	45,250	46,155	47,077
01-2-618-225	BENEFITS	12,445	11,943	13,048	13,309	13,575	13,847	14,123
01-2-618-266	DELIVERIES/TRANSPORTATION	16	0	0	0	0	0	0
01-2-618-275	PERMITS/LICENCES	201	250	1,000	250	250	250	250
01-2-618-281	MATERIALS & SUPPLIES	1,270	1,000	1,000	1,000	1,000	1,000	1,000
01-2-618-284	MEETING EXPENSE	261	500	500	500	500	500	500
01-2-618-293	OFFICE EXPENSES	151	500	1,200	500	500	500	500
01-2-618-311	SIGNS	518	1,000	2,000	1,000	1,000	1,000	1,000
01-2-618-314	TELEPHONE & ALARM LINES	447	600	600	600	600	600	600
01-2-618-317	TITLE SEARCHES	0	150	150	150	150	150	150
01-2-618-319	TRAINING/DEVELOPMENT & CONFERENCES	1,518	1,500	2,000	2,000	2,000	2,000	2,000
01-2-618-320	TRAVEL	1,823	1,700	2,000	2,000	2,000	2,000	2,000
01-2-618-335	ADVERTISING	323	350	350	350	350	350	350
01-2-618-340	DUES AND MEMBERSHIPS	85	200	250	260	280	280	280
01-2-618-350	MAPS & PRINTING SUPPLIES	359	100	100	100	100	100	100
01-2-618-353	PUBLIC RELATIONS	160	500	500	500	500	500	500
01-2-618-366	ENGINEERING FEES	2,310	5,666	5,000	7,000	2,000	2,000	2,000
01-2-618-369	INSURANCE LIABILITY	2,628	3,076	3,260	3,325	3,390	3,455	3,521
01-2-618-372	INSURANCE PROPERTY	1,429	1,453	1,450	1,450	1,450	1,450	1,450
01-2-618-381	LEGAL FEES	0	2,000	1,500	1,500	1,500	1,500	1,500
01-2-618-386	SURVEY FEES	0	3,500	2,000	2,000	2,000	2,000	2,000
01-2-618-387	OTHER PROF FEES	15,903	35,000	15,000	10,000	10,000	10,000	10,000
01-2-618-400	CONTRACTED SVCS BLDG/LAND MTCE	41,388	34,382	34,382	34,382	34,382	34,382	34,382
01-2-618-403	REPAIRS & MTCE BLDG/LAND	0	7,000	11,000	2,000	2,000	2,000	2,000
01-2-618-409	HYDRO	857	500	500	500	500	500	500



Budget Departmental by Class

From Category : 618 To Category : 618
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
01-2-618-438	CONTRACT SVCS EQUIP/MACH	0	0	1,140	1,140	1,140	1,140	1,140
01-2-618-444	RENTAL/LEASES - MACH/EQUIP	1,828	1,800	1,800	1,800	1,800	1,800	1,800
01-2-618-468	MINOR CAPITAL	0	17,500	25,000	5,000	5,000	5,000	5,000
01-2-618-485	CONTR TO CAP WORKS MACH EQUIP RESERV	5,421	5,421	11,304	9,603	8,818	6,987	5,134
01-2-618-519	CONTRIB TO APPROPRIATED SURPLUS	10,000	10,000	10,000	10,000	10,000	10,000	10,000
COMMUNITY PARKS - AREA C Total		170,286	214,639	220,977	186,620	182,663	182,663	182,663
OPERATING EXPENSES Total		170,286	214,639	220,977	186,620	182,663	182,663	182,663
OPERATING Surplus/(Deficit)		44,967	0	0	0	0	0	0
618 --> COMMUNITY PARKS - AREA C								
01-5-618-139	SALE OF FIXED ASSETS	1	0	0	0	0	0	0
01-5-618-144	TRANSFER FROM GAS TAX RESERVE	124,900	227,000	102,100	0	0	0	0
01-5-618-145	TRANSFER FR RESERVE	96,874	83,289	0	0	0	0	0
COMMUNITY PARKS - AREA C Total		221,775	310,289	102,100	0	0	0	0
CAPITAL REVENUE SOURCES Total		221,775	310,289	102,100	0	0	0	0
618 --> COMMUNITY PARKS - AREA C								
01-6-618-470	LAND IMPROVEMENTS	221,775	310,289	102,100	0	0	0	0
COMMUNITY PARKS - AREA C Total		221,775	310,289	102,100	0	0	0	0
CAPITAL EXPENDITURES Total		221,775	310,289	102,100	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		44,968	0	0	0	0	0	0
Report Total -->		44,968	0	0	0	0	0	0



Reserve Fund Balance Estimates

618 Community Parks Area C

618 Electoral Area J Community Parks Local Service Area Future Expenditure Reserve Fund

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	28,546	28,546
			28,546
		Estimated Balance at 2022	28,546

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

618 Community Parks Area C

824 Electoral Area J Community Parks Reserve Fund

			Amount	Fund Balance
			(\$)	(\$)
2017	Balance forward		225,766	225,766
				225,766
2018	Contribution		11,304	11,304
				237,070
2019	Contribution		9,603	9,603
				246,673
2020	Contribution		8,818	8,818
				255,491
2021	Contribution		6,987	6,987
				262,478
2022	Contribution		5,134	5,134
				267,612
		Estimated Balance at 2022		267,612

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

618 Community Parks Area C

826 Evans Bay Port Facility Reserve Fund

			Amount (\$)	Fund Balance (\$)
2017	Balance forward		17,007	17,007
				17,007
2018	Expenditure		-4,314	-4,314
				12,693
2019	Expenditure		-3,957	-3,957
				8,736
		Estimated Balance at 2022		8,736

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

618 Community Parks Area C

882 Electoral Area J Community Parks Parkland Acquisition Reserve Fund

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	111,022	111,022
			111,022
		Estimated Balance at 2022	111,022

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Vancouver Island Regional Library

630

Established: 17-Jun-95
Authority BL 1705
Amendments BL 2364
Funding Requisition
Maximum Levy No stated limit.
Location N/A
Contract
Background Rural area annual contribution.

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Local Service Area						
2-772-CRR-LSA#43	455,293	462,496	473,507	487,039	500,923	515,167
2-784-CNR-LSA#43	35,504	33,665	34,467	35,452	36,462	37,499
	\$490,797	\$496,161	\$507,974	\$522,491	\$537,385	\$552,666
Tax Rate Estimate	0.2015	0.1838	0.1881	0.1935	0.1990	0.2047
		(per \$1,000 of assessed value - approx. Residential Rate)				
2018 Maximum Requisition:	Change from Previous year	\$5,364	\$11,813	\$14,517	\$14,894	\$15,281

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 630 To Category : 630
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
630 --> VANCOUVER ISLAND REGIONAL LIBRARY								
01-1-630-015	REQN ELECT/SPEC PROV GOVT	490,797	490,797	496,161	507,974	522,491	537,385	552,666
01-1-630-150	SURPLUS PRIOR YEAR	2,507	0	2,542	0	0	0	0
VANCOUVER ISLAND REGIONAL LIBRARY Total		493,304	490,797	498,703	507,974	522,491	537,385	552,666
OPERATING REVENUE Total		493,304	490,797	498,703	507,974	522,491	537,385	552,666
630 --> VANCOUVER ISLAND REGIONAL LIBRARY								
01-2-630-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-630-210	GRANT - OPERATIONAL	489,776	489,774	497,590	506,844	521,343	536,220	551,484
01-2-630-369	INSURANCE LIABILITY	736	773	863	880	898	915	932
VANCOUVER ISLAND REGIONAL LIBRARY Total		490,762	490,797	498,703	507,974	522,491	537,385	552,666
OPERATING EXPENSES Total		490,762	490,797	498,703	507,974	522,491	537,385	552,666
OPERATING Surplus/(Deficit)		2,542	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		2,542	0	0	0	0	0	0
Report Total -->		2,542	0	0	0	0	0	0



Greater Campbell River Arena and Pool 640

Established: 19-Feb-71
Authority SLP 16
Amendments SLP 21, SLP 42, BL 44, 61, 220, 333, 1214 (conv), 1352, 1653
Funding Requisition
Maximum Levy \$1.588 per \$1,000 - 100% Assessment
Location Campbell River and Electoral Area D
Contract
Background BL 1352 - Commission Established
 BL 3029 - Fees and Charges
 BL 9 - Fees and Other Charges for use of Strathcona Gardens Recreation Complex (SRD)
 BL 156 Amended fees and charges

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area D	772,938	767,159	769,808	797,680	797,680	797,680
Municipal Members						
Campbell River	4,599,276	4,605,055	4,620,957	4,788,269	4,788,269	4,788,269
	\$5,372,214	\$5,372,214	\$5,390,765	\$5,585,949	\$5,585,949	\$5,585,949
Tax Rate Estimate	0.8022	0.7023	0.7047	0.7302	0.7302	0.7302
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$0	\$18,551	\$195,184	\$0	\$0

2018 Maximum Requisition: \$9,698,517

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 640 To Category : 644
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
640 --> STRATHCONA GARDENS								
01-1-640-009	GIL LOCAL GOVT	55,543	33,000	33,000	33,000	33,000	33,000	33,000
01-1-640-015	REQN ELECT/SPEC PROV GOVT	772,871	772,918	767,159	769,808	797,681	797,681	797,681
01-1-640-020	REQN MUNICIPAL	4,599,343	4,599,296	4,605,055	4,620,957	4,788,268	4,788,268	4,788,268
01-1-640-023	COND TSFRS OTHER	1,000	0	0	0	0	0	0
01-1-640-028	DISCOUNTS	-220	0	0	0	0	0	0
01-1-640-029	L.I.F.E. SUBSIDY	-414	0	0	0	0	0	0
01-1-640-030	PUBLIC SKATING	28,631	32,640	63,640	32,640	32,640	32,640	32,640
01-1-640-033	PUBLIC SWIMMING	140,628	130,000	144,800	115,200	115,200	115,200	115,200
01-1-640-039	REHABILITATION PROGRAMS	114,290	142,500	142,500	142,500	142,500	142,500	142,500
01-1-640-040	FITNESS PROGRAMS	51,409	38,000	38,000	40,000	40,000	40,000	40,000
01-1-640-041	AQUATIC PROGRAMS	181,178	180,000	186,900	183,100	183,100	183,100	183,100
01-1-640-042	ICE & OTHER PROGRAMS	153,756	173,000	186,350	140,000	142,000	142,000	142,000
01-1-640-054	MEMBERSHIPS	141,303	146,000	146,000	147,000	147,000	147,000	147,000
01-1-640-055	RENTAL ARENA - ICE	366,972	390,000	423,000	390,000	390,000	390,000	390,000
01-1-640-056	RENTAL ARENA - DRY FLOOR	30,485	28,300	19,300	19,300	19,300	19,300	19,300
01-1-640-057	RENTAL/LEASE BLDGS	23,779	22,500	22,500	22,800	22,800	22,800	22,800
01-1-640-058	LOCKERS	17,422	17,000	17,000	17,340	17,340	17,340	17,340
01-1-640-061	POOL RENTAL - OTHER	89,205	92,000	92,000	92,000	92,000	92,000	92,000
01-1-640-064	RENTAL SKATES	14,112	14,000	14,000	14,650	14,650	14,650	14,650
01-1-640-073	VENDING	12,262	13,000	13,000	13,000	13,000	13,000	13,000
01-1-640-075	ADVERTISING	33,496	31,000	31,000	31,000	31,000	31,000	31,000
01-1-640-077	CONCESSION SALES	133,407	118,000	118,000	118,000	118,000	118,000	118,000
01-1-640-080	RETAIL SALES	13,712	11,000	11,000	11,000	11,000	11,000	11,000
01-1-640-081	SKATE SHARPENING	4,589	5,800	5,000	4,100	4,100	4,100	4,100
01-1-640-125	DONATIONS	0	3,500	3,500	3,500	3,500	3,500	3,500
01-1-640-128	OTHER REVENUE	4,254	1,600	1,600	1,600	1,600	1,600	1,600
01-1-640-133	RECOVERIES OTHER	4,781	3,777	3,777	3,777	3,777	3,777	3,777
01-1-640-145	TRANSFER FR RESERVE	0	0	0	0	0	0	68,748
01-1-640-150	SURPLUS PRIOR YEAR	0	0	411,000	0	0	0	0
STRATHCONA GARDENS Total		6,987,796	6,998,831	7,499,081	6,966,272	7,163,456	7,163,456	7,232,204
OPERATING REVENUE Total		6,987,796	6,998,831	7,499,081	6,966,272	7,163,456	7,163,456	7,232,204
640 --> STRATHCONA GARDENS								
01-2-640-200	SUPPORT SERVICES	440,264	440,264	470,930	480,349	489,767	499,186	508,604
01-2-640-220	SALARIES & WAGES	275,863	280,189	341,910	348,748	355,723	362,836	370,083
01-2-640-222	COMMISSIONER REMUNERATION	7,354	12,600	12,600	12,600	12,600	12,600	12,600



Budget Departmental by Class

From Category : 640 To Category : 644
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
01-2-640-225	BENEFITS	69,014	78,454	102,574	104,623	116,365	108,851	111,028
01-2-640-231	BUSINESS USE AUTO PREMIUM	0	300	300	300	300	300	300
01-2-640-257	CLOTHING/LAUNDERING	5,261	8,800	8,800	8,800	8,800	8,800	8,800
01-2-640-266	DELIVERIES/TRANSPORTATION	2,881	3,500	3,500	3,500	3,500	3,700	3,700
01-2-640-275	PERMITS/LICENCES	41,006	32,550	45,428	45,428	45,428	45,428	45,428
01-2-640-284	MEETING EXPENSE	938	1,200	1,200	1,200	1,200	1,200	1,200
01-2-640-311	SIGNS	1,170	5,000	5,000	5,000	5,000	5,000	5,000
01-2-640-314	TELEPHONE & ALARM LINES	21,099	26,673	32,856	32,856	32,856	32,856	32,856
01-2-640-319	TRAINING/DEVELOPMENT & CONFERENCES	11,568	25,000	25,000	25,000	25,000	25,000	25,000
01-2-640-320	TRAVEL	11,631	7,520	7,500	7,500	7,500	7,500	7,500
01-2-640-335	ADVERTISING	81,465	72,180	72,580	74,000	74,000	76,000	76,000
01-2-640-340	DUES AND MEMBERSHIPS	2,118	2,715	2,715	2,715	2,715	2,715	2,715
01-2-640-353	PUBLIC RELATIONS	8,241	5,500	5,500	5,500	5,500	5,500	5,500
01-2-640-369	INSURANCE LIABILITY	12,648	13,057	12,600	12,852	13,104	13,356	13,608
01-2-640-372	INSURANCE PROPERTY	36,804	43,300	43,300	43,300	43,300	43,300	43,300
01-2-640-381	LEGAL FEES	9,114	25,000	25,000	25,000	25,000	25,000	25,000
01-2-640-387	OTHER PROF FEES	123,966	278,200	163,568	35,000	90,000	30,000	30,000
01-2-640-400	CONTRACTED SVCS BLDG/LAND MTCE	0	2,400	0	2,400	2,400	2,400	2,400
01-2-640-421	RENTAL/LEASE BUILDINGS	1,340	0	0	0	0	0	0
01-2-640-438	CONTRACT SVCS EQUIP/MACH	6,910	6,800	8,800	9,000	9,000	9,000	9,000
01-2-640-444	RENTAL/LEASES - MACH/EQUIP	4,569	6,070	6,070	6,070	6,070	6,070	6,070
01-2-640-468	MINOR CAPITAL	20,603	42,300	45,800	20,000	20,000	24,205	24,205
01-2-640-480	TRANSFER TO CAPITAL	39,453	229,733	166,300	8,100	45,104	250,000	0
01-2-640-485	CONTR TO CAP WORKS MACH EQUIP RESERV	1,188,095	1,188,095	1,188,095	1,188,095	1,188,095	150,000	150,000
01-2-640-489	RESERVE CONTRIB-FUTURE EXPEND	0	0	49,769	0	0	92,155	16,666
01-2-640-505	DEBT CHARGES-PRINCIPAL	65,760	65,760	65,760	0	0	657,113	657,113
01-2-640-506	DEBT CHARGES-INTEREST	1,555	3,946	1,973	0	0	44,355	39,427
01-2-640-550	DEFICIT PRIOR YEAR	14,872	0	0	0	0	0	0

STRATHCONA GARDENS Total 2,505,562 2,907,106 2,915,428 2,507,936 2,628,327 2,544,426 2,233,103

641 --> SG - ADMIN & CONCESSION

01-2-641-220	SALARIES & WAGES	450,834	399,731	437,517	417,466	425,850	434,368	443,054
01-2-641-225	BENEFITS	117,751	104,930	123,280	125,726	128,220	130,764	133,359
01-2-641-230	ALLOWANCES	450	525	525	525	525	525	525
01-2-641-246	BANK CHARGES & INTEREST	18,163	21,000	21,000	21,000	21,000	21,000	21,000
01-2-641-251	CASH OVERAGE/SHORTAGE	-185	0	0	0	0	0	0
01-2-641-293	OFFICE EXPENSES	9,629	15,440	16,440	16,440	16,440	16,440	16,440
01-2-641-296	POSTAGE	507	800	800	800	800	800	800
01-2-641-330	MERCHANDISE FOR RESALE	64,278	58,500	58,500	58,500	58,500	58,500	58,500
01-2-641-450	SMALL TOOLS/EQUIPMENT	40	1,500	1,500	1,500	1,500	1,500	1,500



Budget Departmental by Class

From Category : 640 To Category : 644
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
SG - ADMIN & CONCESSION Total		661,467	602,426	659,562	641,957	652,835	663,897	675,178
642 --> SG - AQUATICS, FITNESS & REHAB								
01-2-642-220	SALARIES & WAGES	1,032,254	1,019,697	1,095,280	1,112,351	1,134,598	1,157,292	1,180,438
01-2-642-225	BENEFITS	247,556	266,121	334,362	341,030	347,831	354,768	361,843
01-2-642-230	ALLOWANCES	4,500	5,100	5,100	5,100	5,100	5,100	5,100
01-2-642-269	FIRST AID SUPPLIES	1,872	3,800	3,800	3,800	3,800	3,800	3,800
01-2-642-282	MATERIALS & SUPPLIES-AQUATICS	24,391	30,000	30,000	30,000	30,000	30,000	30,000
01-2-642-283	MATERIALS & SUPPLIES-FITNESS	4,529	5,000	5,000	5,000	5,000	5,000	5,000
01-2-642-285	MATERIALS & SUPPLIES-REHAB	458	5,000	5,000	5,000	5,000	5,000	5,000
SG - AQUATICS, FITNESS & REHAB Total		1,315,560	1,334,718	1,478,542	1,502,281	1,531,329	1,560,960	1,591,181
643 --> SG - FACILITY OPERATIONS								
01-2-643-220	SALARIES & WAGES	791,544	858,582	896,755	893,269	911,134	929,357	947,949
01-2-643-225	BENEFITS	215,729	224,231	268,727	268,981	274,340	279,807	285,383
01-2-643-230	ALLOWANCES	2,850	2,850	3,750	3,750	3,750	3,750	3,750
01-2-643-254	CHEMICALS	35,176	31,000	31,000	31,000	31,000	31,000	31,000
01-2-643-305	SAFETY EQUIPMENT	3,274	5,000	5,000	5,000	5,000	5,000	5,000
01-2-643-403	REPAIRS & MTCE BLDG/LAND	82,529	95,000	119,000	100,000	100,000	105,000	405,000
01-2-643-406	HEATING	123,017	150,000	155,000	150,000	150,000	150,000	150,000
01-2-643-409	HYDRO	263,599	235,051	289,732	273,704	281,915	290,373	299,084
01-2-643-412	JANITORIAL/CLEANING SUPPLIES	38,159	40,800	43,300	43,300	43,300	43,300	43,300
01-2-643-415	LANDSCAPING/GROUNDS MTCE	58,945	35,000	50,000	50,000	50,000	50,000	50,000
01-2-643-418	REFUSE COLLECTION	20,266	18,000	21,000	21,000	21,000	21,000	21,000
01-2-643-427	SEWAGE DISPOSAL	15,725	20,400	21,220	21,220	21,220	21,220	21,220
01-2-643-430	WATER	20,132	16,000	28,720	23,630	24,575	25,557	26,580
01-2-643-438	CONTRACT SVCS EQUIP/MACH	794	910	910	910	910	910	910
01-2-643-441	FUEL & LUBRICANTS-EQUIP/MACH	1,639	3,360	3,360	3,360	3,360	3,360	3,360
01-2-643-444	RENTAL/LEASES - MACH/EQUIP	365	6,400	6,400	6,400	6,400	6,400	6,400
01-2-643-447	REPAIRS/MTCE - MACH/EQUIP	114,640	115,000	197,800	136,800	136,800	136,800	136,800
01-2-643-450	SMALL TOOLS/EQUIPMENT	3,443	8,000	8,000	8,000	8,000	8,000	8,000
01-2-643-458	FUEL/LUBRICANTS VEHICLE	2,496	3,000	3,000	3,000	3,000	3,000	3,000
01-2-643-461	INSURANCE/LICENCE - VEHICLE	3,428	4,000	3,924	3,924	3,924	3,924	3,924
01-2-643-464	REPAIRS & MTCE - VEHICLE	3,933	2,000	3,000	3,000	3,000	3,000	3,000
SG - FACILITY OPERATIONS Total		1,801,685	1,874,584	2,159,598	2,050,248	2,082,628	2,120,758	2,454,660
644 --> SG - ICE & OTHER PROGRAMS								
01-2-644-220	SALARIES & WAGES	172,619	165,871	186,193	172,577	176,029	179,550	183,140
01-2-644-225	BENEFITS	37,787	44,126	61,758	52,773	53,808	54,865	55,942



Budget Departmental by Class

From Category : 640 To Category : 644
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
01-2-644-230	ALLOWANCES	600	1,000	1,000	1,000	1,000	1,000	1,000
01-2-644-286	MATERIALS & SUPPLIES-ICE	9,578	16,000	16,000	16,500	16,500	17,000	17,000
01-2-644-287	MATERIALS & SUPPLIES-OTHER	39,844	53,000	21,000	21,000	21,000	21,000	21,000
SG - ICE & OTHER PROGRAMS Total		260,427	279,997	285,951	263,850	268,337	273,415	278,082
OPERATING EXPENSES Total		6,544,702	6,998,831	7,499,081	6,966,272	7,163,456	7,163,456	7,232,204
OPERATING Surplus/(Deficit)		443,094	0	0	0	0	0	0
640 --> STRATHCONA GARDENS								
01-5-640-016	GRANT PROV GOVT CONDITIONAL	0	0	0	0	14,533,333	0	0
01-5-640-023	COND TSFRS OTHER	0	17,767	0	0	5,000	0	0
01-5-640-140	SHORT TERM DEBT PROCEEDS	0	0	0	0	1,971,339	0	0
01-5-640-145	TRANSFER FR RESERVE	102,093	241,000	688,681	195,500	5,582,424	0	140,000
01-5-640-148	TRANSFER FR OPERATING FUND	39,453	229,733	166,300	8,100	45,104	250,000	0
STRATHCONA GARDENS Total		141,547	488,500	854,981	203,600	22,137,200	250,000	140,000
CAPITAL REVENUE SOURCES Total		141,547	488,500	854,981	203,600	22,137,200	250,000	140,000
640 --> STRATHCONA GARDENS								
01-6-640-471	BUILDING	0	0	500,000	0	21,920,000	0	0
01-6-640-472	BUILDING IMPROVEMENTS	30,172	188,800	167,800	0	100,000	120,000	119,000
01-6-640-473	IT INFRASTRUCTURE	98,093	190,000	73,481	0	0	0	0
01-6-640-475	MACHINERY & EQUIPMENT	13,282	109,700	113,700	203,600	117,200	130,000	21,000
STRATHCONA GARDENS Total		141,547	488,500	854,981	203,600	22,137,200	250,000	140,000
CAPITAL EXPENDITURES Total		141,547	488,500	854,981	203,600	22,137,200	250,000	140,000
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		443,095	0	0	0	0	0	0
Report Total -->		443,095	0	0	0	0	0	0



Budget Departmental by Class

From Category : 640 To Category : 644
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL RESERVE FUND - SRD								
640 -->	STRATHCONA GARDENS							
	STRATHCONA GARDENS Total	0	0	0	0	0	0	0
640 -->	STRATHCONA GARDENS							
	STRATHCONA GARDENS Total	0	0	0	0	0	0	0
	OPERATING Surplus/(Deficit)	0	0	0	0	0	0	0
	GENERAL RESERVE FUND - SRD Total	0	0	0	0	0	0	0
	Report Total -->	0	0	0	0	0	0	0



Reserve Fund Balance Estimates

640 Strathcona Gardens

640 Greater Campbell River Pool/Arena Future Expenditure Reserve Fund

			Amount (\$)	Fund Balance (\$)
2017	Balance forward		77,049	77,049
				77,049
2018	Contribution		49,769	49,769
				126,818
2021	Contribution		92,155	92,155
				218,973
2022	Contribution		16,666	16,666
	Expenditure		-68,748	-52,082
				166,891
		Estimated Balance at 2022		166,891

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

640 Strathcona Gardens

829 Greater Campbell River Pool/Arena Local Service Area Capital Works, Machinery and Equipment Reserve Fund

			Amount (\$)	Fund Balance (\$)
2017	Balance forward		2,856,188	2,856,188
				2,856,188
2018	Contribution		1,188,095	1,188,095
	Expenditure		-688,681	499,414
				3,355,602
2019	Contribution		1,188,095	1,188,095
	Expenditure		-195,500	992,595
				4,348,197
2020	Contribution		1,188,095	1,188,095
	Expenditure		-5,582,424	-4,394,329
				-46,132
2021	Contribution		150,000	150,000
				103,868
2022	Contribution		150,000	150,000
	Expenditure		-140,000	10,000
				113,868
		Estimated Balance at 2022		113,868

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)

Strathcona Regional District
 Strathcona Gardens Facility Long-Term Capital Plan

2018-2022 Final Budget

Project	2018	2019	2020	2021	2022	Totals
Building and improvements (\$25,000 threshold)						
Major facility redevelopment	500,000		21,800,000			22,300,000
Lighting upgrade - Arena #2 carry forward amount	42,800					42,800
Emergency lighting upgrade carry forward 2017	5,000					5,000
Painting of pool walls, ceiling and mural			120,000			120,000
Direct Digital Control system (DDC)	75,000					75,000
Arena #2 dehumidifier					119,000	
Fire alarm system upgrade - carry forward reduced amount 2017	50,000					50,000
UV disinfection system			100,000			100,000
	672,800	-	22,020,000	-	119,000	22,692,800
Machinery, equipment & vehicles (\$5,000 threshold)						
Ice resurfer		195,500		110,000		305,500
Arena #2 condenser				100,000		100,000
Arena #2 in-floor heat pump				20,000		20,000
Fitness and rehab equipment * - carry forward	38,200					
Fitness and rehab equipment	50,000	8,100	54,200	12,000	16,000	124,300
Ice Edger	8,000			8,000		16,000
Floor machine - arena					5,000	5,000
Curtain / track for leisure arena - carry forward 2016	17,500					17,500
Pickup truck replacement			30,000			30,000
Concession deep fryers			6,000			6,000
Aquatic rock climbing wall - carry forward			27,000			27,000
	113,700	203,600	117,200	250,000	21,000	651,300
IT infrastructure, equipment & software (\$5,000 threshold)						
Preventative maintenance software	11,000					11,000
IT infrastructure infrastructure upgrades - carry forward 2017	12,481					12,481
Wirless access improvements - carry forward 2017	15,000					15,000
Multi-function device replacement - carry forward 2016	30,000					30,000
	68,481	-	-	-	-	68,481
Minor capital (below thresholds) or operating project						
Parking lot lighting upgrade - carry forward	22,300					22,300
	22,300	-	-	-	-	22,300
Borrowing costs						
	-	-	-	-	-	-
	877,281	203,600	22,137,200	250,000	140,000	23,434,881

Funding sources	2018	2019	2020	2021	2022	Totals
Grants and donations (Note 1)	-	-	14,533,333	-	-	14,533,333
Sale of assets	-	-	-	-	-	-
Current year requisition / prior year surplus	188,600	8,100	5,632,528	250,000	-	6,079,228
Capital works reserve	688,681	195,500	-	-	140,000	884,181
Debt	-	-	1,971,339	-	-	1,971,339
	877,281	203,600	22,137,200	250,000	140,000	23,468,081

Tax rate estimates for capital, reserves and debt (Note 2)	2018	2019	2020	2021	2022
Tax rate estimate for current year capital	0.0309	0.0013	0.9222	0.0409	-
Tax rate estimate for current year contribution to reserves	0.1945	0.1945	0.1945	0.1945	0.1945
Tax rate estimate for debt service costs	0.0111	-	-	0.1711	0.1662
Total tax rate estimate for capital, reserves and debt	0.2365	0.1959	1.1168	0.4065	0.3608

Capital works reserve balance	2018	2019	2020	2021	2022
Balance forward	641,553	109,288	64,881	215,530	6,754,061
Current year contribution	150,000	150,000	150,000	150,000	150,000
Projected interest earnings	6,416	1,093	649	2,155	67,541
Current year transfer to capital projects	(688,681)	(195,500)	-	6,386,376	1,038,095
Year-end balance	109,288	64,881	215,530	6,754,061	8,009,697

Facility redevelopment reserve balance	2018	2019	2020	2021	2022
Balance forward	2,086,571	3,145,532	4,215,082	5,295,328	-
Current year contribution	1,038,095	1,038,095	1,038,095	1,038,095	1,038,095
Projected interest earnings	20,866	31,455	42,151	52,953	-
Current year transfer to capital projects	-	-	-	(6,386,376)	(1,038,095)
Year-end balance	3,145,532	4,215,082	5,295,328	-	-

Debt service costs	2018	2019	2020	2021	2022
BL162: Annual principal 2013 Arena upgrade debt (5 years)	65,760	-	-	-	-
BL162: Annual interest 2013 Arena upgrade debt (5 years)	1,973	-	-	-	-
New debt: Major facility redevelopment (2020) principal (2 years)	-	-	-	985,670	985,670
New debt: Major facility redevelopment (2020) interest (est 3% APR)	-	-	-	59,140	29,570
	67,733	-	-	1,044,810	1,015,240

Note 1: Project will not proceed if grant funding is not approved, unless other source of funding is found or authorized

Note 2: Based on 2018 Completed Assessment Roll, per \$1,000 residential assessment



Kyuquot Community Hall

677

Established: 25-Sep-95
Authority BL 1720
Amendments
Funding Requisition
Maximum Levy \$0.50 per \$1,000
Location Kyuquot
Contract
Background Established using the counter-petition process.
2018 Maximum Requisition: \$5,671

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Local Service Area						
A-784-CNR-LSA#26	495	495	495	495	495	495
	\$495	\$495	\$495	\$495	\$495	\$495
Tax Rate Estimate	0.0322	0.0317	0.0317	0.0317	0.0317	0.0317
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$0	\$0	\$0	\$0	\$0

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 677 To Category : 677
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
677 --> COMMUNITY HALL - KYUQUOT								
01-1-677-015	REQN ELECT/SPEC PROV GOVT	495	495	495	495	495	495	495
01-1-677-150	SURPLUS PRIOR YEAR	105	0	291	0	0	0	0
COMMUNITY HALL - KYUQUOT Total		600	495	786	495	495	495	495
OPERATING REVENUE Total		600	495	786	495	495	495	495
677 --> COMMUNITY HALL - KYUQUOT								
01-2-677-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-677-369	INSURANCE LIABILITY	2	2	3	3	3	3	3
01-2-677-372	INSURANCE PROPERTY	57	39	39	39	39	39	39
01-2-677-381	LEGAL FEES	0	204	494	203	203	203	203
COMMUNITY HALL - KYUQUOT Total		309	495	786	495	495	495	495
OPERATING EXPENSES Total		309	495	786	495	495	495	495
OPERATING Surplus/(Deficit)		291	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		291	0	0	0	0	0	0
Report Total -->		291	0	0	0	0	0	0



Sayward Valley Recreation & Community Hall Local Svc Area 680

Established: 15-Dec-94
Authority: BL 1696
Amendments: 2246, 2642
Funding: Requisition
Maximum Levy: \$1.75 per \$1,000 - 100% Assessment
Location: Sayward Valley
Contract: No. 1268 (Aug. 2/01- Aug. 1/03)
Background: BL 1696 taken to referendum Nov 26/94 rec'd assent. Local Service provides for establishment and operation of a community centre, including a hall and the necessary land. BL 2057 - Reserve Fund establishment. BL2150 "Sayward Rec. & Comm. Service Agreement"
 BL 2246 - changed from service to contribution function.
 BL 2642 - Boundary clarification and "local service to service"

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Local Service Area						
K-772-CRR-SRVA#23	20,000	20,000	25,000	25,000	25,000	25,000
	\$20,000	\$20,000	\$25,000	\$25,000	\$25,000	\$25,000
Tax Rate Estimate	0.2987	0.2953	0.3691	0.3691	0.3691	0.3691
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$0	\$5,000	\$0	\$0	\$0

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.

2018 Maximum Requisition: \$103,793



Budget Departmental by Class

From Category : 680 To Category : 680
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
680 --> COMMUNITY HALL - SAYWARD								
01-1-680-015	REQN ELECT/SPEC PROV GOVT	20,000	20,000	20,000	25,000	25,000	25,000	25,000
01-1-680-150	SURPLUS PRIOR YEAR	8,418	5,000	11,372	0	0	0	0
COMMUNITY HALL - SAYWARD Total		28,418	25,000	31,372	25,000	25,000	25,000	25,000
OPERATING REVENUE Total		28,418	25,000	31,372	25,000	25,000	25,000	25,000
680 --> COMMUNITY HALL - SAYWARD								
01-2-680-200	SUPPORT SERVICES	250	250	305	311	317	323	329
01-2-680-262	CONTRACTS - OPERATING	16,500	21,500	21,500	21,500	21,500	21,500	21,500
01-2-680-369	INSURANCE LIABILITY	296	1,306	283	289	294	300	306
01-2-680-381	LEGAL FEES	0	444	418	391	364	336	336
01-2-680-387	OTHER PROF FEES	0	1,500	1,500	1,500	1,500	1,500	1,500
01-2-680-519	CONTRIB TO APPROPRIATED SURPLUS	0	0	7,366	1,009	1,025	1,041	1,029
COMMUNITY HALL - SAYWARD Total		17,046	25,000	31,372	25,000	25,000	25,000	25,000
OPERATING EXPENSES Total		17,046	25,000	31,372	25,000	25,000	25,000	25,000
OPERATING Surplus/(Deficit)		11,372	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		11,372	0	0	0	0	0	0
Report Total -->		11,372	0	0	0	0	0	0



Reserve Fund Balance Estimates

680 Sayward Valley Recreation

680 Sayward Valley Recreation and Community Use Service Future Expenditure Reserve Fund

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	72,392	72,392
			72,392
		Estimated Balance at 2022	72,392

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

680 Sayward Valley Recreation

825 Sayward Valley Recreation Reserve Fund

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	48,453	48,453
			48,453
		Estimated Balance at 2022	48,453

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Quadra Island Community Hall Subsidy Local Service Area 685

Established: 30-Sep-91
Authority BL 1363
Amendments BL 2244
Funding Requisition
Maximum Levy \$.50 per \$1,000 - 100% Assessment
Location Quadra Island (Blenkin Memorial Park)
Contract No. 1034 (BL 1852)
Background Bylaw No. 1363 was assented to by the electors at a referendum held Sept 7/91.

2018 Maximum Requisition: \$281,668

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Local Service Area						
F-772-CRR-LSA#10	130,018	130,018	130,018	130,018	130,018	130,018
	\$130,018	\$130,018	\$130,018	\$130,018	\$130,018	\$130,018
Tax Rate Estimate	0.2414	0.2166	0.2166	0.2166	0.2166	0.2166
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$0	\$0	\$0	\$0	\$0

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 685 To Category : 685
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
685 --> COMMUNITY HALL - QUADRA ISLAND								
01-1-685-005	GIL FED GOVT	0	400	400	400	400	400	400
01-1-685-013	FED GAS TAX FUNDING	0	10,000	0	0	0	0	0
01-1-685-015	REQN ELECT/SPEC PROV GOVT	130,018	130,018	130,018	130,018	130,018	130,018	130,018
01-1-685-150	SURPLUS PRIOR YEAR	11,472	0	17,013	0	0	0	0
COMMUNITY HALL - QUADRA ISLAND Total		141,490	140,418	147,431	130,418	130,418	130,418	130,418
OPERATING REVENUE Total		141,490	140,418	147,431	130,418	130,418	130,418	130,418
685 --> COMMUNITY HALL - QUADRA ISLAND								
01-2-685-200	SUPPORT SERVICES	250	250	305	311	317	323	329
01-2-685-262	CONTRACTS - OPERATING	120,000	120,000	140,000	120,000	120,000	120,000	120,000
01-2-685-366	ENGINEERING FEES	0	10,000	0	0	0	0	0
01-2-685-369	INSURANCE LIABILITY	1,300	1,365	1,604	1,636	1,668	1,700	1,732
01-2-685-372	INSURANCE PROPERTY	2,927	3,500	3,500	3,500	3,500	3,500	3,500
01-2-685-381	LEGAL FEES	0	303	303	303	303	303	303
01-2-685-387	OTHER PROF FEES	0	5,000	0	0	0	0	0
01-2-685-489	RESERVE CONTRIB-FUTURE EXPEND	0	0	1,719	4,668	4,630	4,592	4,554
COMMUNITY HALL - QUADRA ISLAND Total		124,477	140,418	147,431	130,418	130,418	130,418	130,418
OPERATING EXPENSES Total		124,477	140,418	147,431	130,418	130,418	130,418	130,418
OPERATING Surplus/(Deficit)		17,013	0	0	0	0	0	0
685 --> COMMUNITY HALL - QUADRA ISLAND								
01-5-685-016	GRANT PROV GOVT CONDITIONAL	6,980	415,000	493,020	0	0	0	0
01-5-685-142	LONG TERM DEBT PROCEEDS	0	85,000	0	0	0	0	0
01-5-685-145	TRANSFER FR RESERVE	19,479	20,000	0	0	0	0	0
COMMUNITY HALL - QUADRA ISLAND Total		26,459	520,000	493,020	0	0	0	0
CAPITAL REVENUE SOURCES Total		26,459	520,000	493,020	0	0	0	0
685 --> COMMUNITY HALL - QUADRA ISLAND								
01-6-685-471	BUILDING	6,980	500,000	493,020	0	0	0	0
01-6-685-475	MACHINERY & EQUIPMENT	19,479	20,000	0	0	0	0	0
COMMUNITY HALL - QUADRA ISLAND Total		26,459	520,000	493,020	0	0	0	0



Budget Departmental by Class

From Category : 685 To Category : 685
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
	CAPITAL EXPENDITURES Total	26,459	520,000	493,020	0	0	0	0
	CAPITAL Surplus/(Deficit)	0	0	0	0	0	0	0
	GENERAL REVENUE FUND - SRD Total	17,013	0	0	0	0	0	0
	Report Total -->	17,013	0	0	0	0	0	0



Reserve Fund Balance Estimates

685 Quadra Island Community Hall

685 Quadra Island Community Centre Local Service Future Expenditure Reserve

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	70,172	70,172
			70,172
2018	Contribution	1,719	1,719
			71,891
2019	Contribution	4,668	4,668
			76,559
2020	Contribution	4,630	4,630
			81,189
2021	Contribution	4,592	4,592
			85,781
2022	Contribution	4,554	4,554
			90,335
			90,335
			Estimated Balance at 2022
			90,335

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

685 Quadra Island Community Hall

830 Quadra Island Community Hall Service Capital Reserve Fund

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	3,247	3,247
			3,247
			Estimated Balance at 2022
			3,247

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Heritage Conservation - Electoral Area 'B'

697

Established: 27-Mar-00
Authority BL No. 2183, amended BL 36
Amendments BL 36 amended BL 2183 to remove Area A as participant
Funding Requisition
Maximum Levy 0.25 per \$1,000
Location Electoral Area B
Contract
Background Providing heritage conservation powers pursuant to part 27 of the Municipal Act.

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area B	1,270	1,270	1,270	1,270	1,270	1,270
	\$1,270	\$1,270	\$1,270	\$1,270	\$1,270	\$1,270
Tax Rate Estimate	0.0043	0.0038	0.0038	0.0038	0.0038	0.0038
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$0	\$0	\$0	\$0	\$0

2018 Maximum Requisition: \$80,486

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 697 To Category : 697
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
697 --> HERITAGE CONSERVATION - AREA B								
01-1-697-015	REQN ELECT/SPEC PROV GOVT	1,270	1,270	1,270	1,270	1,270	1,270	1,270
01-1-697-150	SURPLUS PRIOR YEAR	1,166	0	2,174	0	0	0	0
HERITAGE CONSERVATION - AREA B Total		2,436	1,270	3,444	1,270	1,270	1,270	1,270
OPERATING REVENUE Total		2,436	1,270	3,444	1,270	1,270	1,270	1,270
697 --> HERITAGE CONSERVATION - AREA B								
01-2-697-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-697-369	INSURANCE LIABILITY	11	15	11	11	11	12	12
01-2-697-387	OTHER PROF FEES	0	1,005	1,005	1,009	1,009	1,008	1,008
01-2-697-489	RESERVE CONTRIB-FUTURE EXPENDITURE	0	0	2,178	0	0	0	0
HERITAGE CONSERVATION - AREA B Total		261	1,270	3,444	1,270	1,270	1,270	1,270
OPERATING EXPENSES Total		261	1,270	3,444	1,270	1,270	1,270	1,270
OPERATING Surplus/(Deficit)		2,175	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		2,175	0	0	0	0	0	0
Report Total -->		2,175	0	0	0	0	0	0



Reserve Fund Balance Estimates

697 Heritage Conservation Area C

697 Heritage Conservation Area C Future Expenditure Reserve (establishing bylaw required)

		Amount	Fund Balance
		(\$)	(\$)
2018	Contribution	2,178	2,178
			2,178
		Estimated Balance at 2022	2,178

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Heritage Conservation - Electoral Area 'C'

698

Established: 27-Mar-00
Authority BL No. 2183, amended BL 36
Amendments BL 36 amended BL 2183 to remove Area A as participant
Funding Requisition
Maximum Levy 0.25 per \$1,000
Location Electoral Area C
Contract
Background Providing heritage conservation powers pursuant to part 27 of the Municipal Act.

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Electoral Areas						
Area C	1,270	1,270	1,270	1,270	1,270	1,270
	\$1,270	\$1,270	\$1,270	\$1,270	\$1,270	\$1,270
Tax Rate Estimate	0.0017	0.0016	0.0016	0.0016	0.0016	0.0016
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$0	\$0	\$0	\$0	\$0

2018 Maximum Requisition: \$179,163

Note: Estimates are based on 2018 Completed Roll Assessments.
 If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 698 To Category : 698
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
698 --> HERITAGE CONSERVATION - AREA C								
01-1-698-015	REQN ELECT/SPEC PROV GOVT	1,270	1,270	1,270	1,270	1,270	1,270	1,270
01-1-698-150	SURPLUS PRIOR YEAR	1,555	0	2,559	0	0	0	0
HERITAGE CONSERVATION - AREA C Total		2,825	1,270	3,829	1,270	1,270	1,270	1,270
OPERATING REVENUE Total		2,825	1,270	3,829	1,270	1,270	1,270	1,270
698 --> HERITAGE CONSERVATION - AREA C								
01-2-698-200	SUPPORT SERVICES	250	250	250	250	250	250	250
01-2-698-369	INSURANCE LIABILITY	15	19	11	11	11	12	12
01-2-698-387	OTHER PROF FEES	0	1,001	3,568	1,009	1,009	1,008	1,008
HERITAGE CONSERVATION - AREA C Total		265	1,270	3,829	1,270	1,270	1,270	1,270
OPERATING EXPENSES Total		265	1,270	3,829	1,270	1,270	1,270	1,270
OPERATING Surplus/(Deficit)		2,560	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		2,560	0	0	0	0	0	0
Report Total -->		2,560	0	0	0	0	0	0

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Electoral Area D Street Lighting 750

Established: 24-Oct-12	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Authority BL 143	<hr/>						
Amendments	Local Service Area						
Funding Requisition	S-772-CRR-SRVA#56	32,482	35,757	36,642	37,711	38,779	39,848
Maximum Levy \$.20 per \$1,000 - 100% Assessment		\$32,482	\$35,757	\$36,642	\$37,711	\$38,779	\$39,848
Location Defined portion in Electoral Area D	Tax Rate Estimate	0.1420	0.1334	0.1367	0.1407	0.1447	0.1487
Contract			(per \$1,000 of assessed value - approx. Residential Rate)				
Background BL 143 (Oct 25, 2012) merged all seven Area D street lighting services into a single service	Change from Previous year		\$3,275	\$885	\$1,069	\$1,068	\$1,069

2018 Maximum Requisition: \$53,221

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 750 To Category : 750
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
750 --> ELECTORAL AREA D STREET LIGHTING								
01-1-750-015	REQN ELECT/SPEC PROV GOVT	32,482	32,482	35,757	36,642	37,711	38,779	39,848
01-1-750-133	RECOVERIES OTHER	358	360	360	360	360	360	360
01-1-750-150	SURPLUS PRIOR YEAR	222	0	0	0	0	0	0
ELECTORAL AREA D STREET LIGHTING Total		33,061	32,842	36,117	37,002	38,071	39,139	40,208
OPERATING REVENUE Total		33,061	32,842	36,117	37,002	38,071	39,139	40,208
750 --> ELECTORAL AREA D STREET LIGHTING								
01-2-750-200	SUPPORT SERVICES	434	434	589	601	613	624	636
01-2-750-369	INSURANCE LIABILITY	301	327	344	351	358	365	372
01-2-750-409	HYDRO	32,511	32,081	35,000	36,050	37,100	38,150	39,200
01-2-750-550	DEFICIT PRIOR YEAR	0	0	184	0	0	0	0
ELECTORAL AREA D STREET LIGHTING Total		33,246	32,842	36,117	37,002	38,071	39,139	40,208
OPERATING EXPENSES Total		33,246	32,842	36,117	37,002	38,071	39,139	40,208
OPERATING Surplus/(Deficit)		-184	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		-185	0	0	0	0	0	0
Report Total -->		-185	0	0	0	0	0	0



Electoral Area C Street Lighting 770

Established: 28-Jun-71	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Authority BL 64	<hr/>						
Amendments BL 2539 (Conversion), BL 188 to change method of taxation to property value taxes and maximum	Electoral Areas						
Funding Requisition	Area C	7,011	7,086	7,584	7,797	8,009	8,222
Maximum Levy For 2004 \$12,620, 2005 and beyond \$6,310; BL 188 amended maximum to \$7,880		\$7,011	\$7,086	\$7,584	\$7,797	\$8,009	\$8,222
Location Electoral Area C	Tax Rate Estimate	0.0095	0.0088	0.0094	0.0096	0.0099	0.0102
Contract			(per \$1,000 of assessed value - approx. Residential Rate)				
Background Bylaw 2539 Conversion/Repeal amended boundaries of Quathiaski Cove Streetlighting Specified Area to include all of Electoral Area J and changed the name of the service; Bylaw 188 amended the method of cost recovery by replacing parcel taxes with property value taxes, and changing the reference to Electoral Area C.	Change from Previous year		\$75	\$498	\$213	\$212	\$213
BL 2612 - Parcel Tax 2004 - \$4.50 per parcel, repealed by BL 2750 BL 2750 - Parcel tax 2005 and subsequent years - \$2.07 per parcel							
2018 Maximum Requisition: \$7,880							

Note: Estimates are based on 2018 Completed Roll Assessments. If a function has multiple tax rates, then average is shown.



Transit - Area D 785

<p>Established: 29-Jul-91</p> <p>Authority BL 1340</p> <p>Amendments</p> <p>Funding Requisition</p> <p>Maximum Levy \$.20 per \$1,000 - 100% Assessment</p> <p>Location Defined portion in Electoral Area D</p> <p>Contract Annual Operating Agreement</p> <p>Background The counter petition establishing this LSA had less than 5% of the electors objecting. The CSRD contracts with the City of C/R to provide this service, based on hrs. of service in area D, as a % of the cost of the service..</p>	<table border="0"> <tr> <td style="border-bottom: 1px solid black;">Requisition Budget</td> <td style="border-bottom: 1px solid black;">2017 Actual</td> <td style="border-bottom: 1px solid black;">2018 FB</td> <td style="border-bottom: 1px solid black;">2019 FP</td> <td style="border-bottom: 1px solid black;">2020 FP</td> <td style="border-bottom: 1px solid black;">2021 FP</td> <td style="border-bottom: 1px solid black;">2022 FP</td> </tr> <tr> <td colspan="7">Electoral Areas</td> </tr> <tr> <td>Area D</td> <td>143,406</td> <td>150,645</td> <td>163,139</td> <td>166,179</td> <td>169,794</td> <td>172,969</td> </tr> <tr> <td></td> <td>\$143,406</td> <td>\$150,645</td> <td>\$163,139</td> <td>\$166,179</td> <td>\$169,794</td> <td>\$172,969</td> </tr> <tr> <td>Tax Rate Estimate</td> <td>0.1403</td> <td>0.1298</td> <td>0.1405</td> <td>0.1431</td> <td>0.1463</td> <td>0.1490</td> </tr> <tr> <td></td> <td></td> <td colspan="5" style="text-align: center;">(per \$1,000 of assessed value - approx. Residential Rate)</td> </tr> <tr> <td>Change from Previous year</td> <td></td> <td>\$7,239</td> <td>\$12,494</td> <td>\$3,040</td> <td>\$3,615</td> <td>\$3,175</td> </tr> </table>	Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP	Electoral Areas							Area D	143,406	150,645	163,139	166,179	169,794	172,969		\$143,406	\$150,645	\$163,139	\$166,179	\$169,794	\$172,969	Tax Rate Estimate	0.1403	0.1298	0.1405	0.1431	0.1463	0.1490			(per \$1,000 of assessed value - approx. Residential Rate)					Change from Previous year		\$7,239	\$12,494	\$3,040	\$3,615	\$3,175
Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP																																												
Electoral Areas																																																		
Area D	143,406	150,645	163,139	166,179	169,794	172,969																																												
	\$143,406	\$150,645	\$163,139	\$166,179	\$169,794	\$172,969																																												
Tax Rate Estimate	0.1403	0.1298	0.1405	0.1431	0.1463	0.1490																																												
		(per \$1,000 of assessed value - approx. Residential Rate)																																																
Change from Previous year		\$7,239	\$12,494	\$3,040	\$3,615	\$3,175																																												

2018 Maximum Requisition: \$174,428

2018 Maximum Requisition: \$174,428

Note: Estimates are based on 2018 Completed Roll Assessments.
If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 785 To Category : 785
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
785 --> TRANSIT - AREA D								
01-1-785-015	REQN ELECT/SPEC PROV GOVT	143,406	143,406	150,645	163,139	166,179	169,794	172,969
01-1-785-023	COND TSFRS OTHER	0	14,000	0	0	0	0	0
01-1-785-150	SURPLUS PRIOR YEAR	19,288	0	22,469	0	0	0	0
TRANSIT - AREA D Total		162,694	157,406	173,114	163,139	166,179	169,794	172,969
OPERATING REVENUE Total		162,694	157,406	173,114	163,139	166,179	169,794	172,969
785 --> TRANSIT - AREA D								
01-2-785-200	SUPPORT SERVICES	455	455	611	623	635	648	660
01-2-785-216	MUNICIPAL CONTRACT	138,036	133,005	148,458	151,427	154,456	157,545	160,696
01-2-785-335	ADVERTISING	0	500	500	500	500	500	500
01-2-785-369	INSURANCE LIABILITY	532	551	630	643	655	668	680
01-2-785-381	LEGAL FEES	0	500	500	500	500	500	500
01-2-785-400	CONTRACTED SVCS BLDG/LAND	0	250	250	250	250	250	250
01-2-785-403	REPAIRS & MTCE BLDG/LAND	630	1,500	1,500	1,500	1,500	1,500	1,500
01-2-785-409	HYDRO	573	645	665	685	705	725	725
01-2-785-468	MINOR CAPITAL	0	20,000	20,000	2,011	1,978	2,458	2,458
01-2-785-519	CONTRIB TO APPROPRIATED SURPLUS	0	0	0	5,000	5,000	5,000	5,000
TRANSIT - AREA D Total		140,226	157,406	173,114	163,139	166,179	169,794	172,969
OPERATING EXPENSES Total		140,226	157,406	173,114	163,139	166,179	169,794	172,969
OPERATING Surplus/(Deficit)		22,469	0	0	0	0	0	0
785 --> TRANSIT - AREA D								
TRANSIT - AREA D Total		0	0	0	0	0	0	0
785 --> TRANSIT - AREA D								
TRANSIT - AREA D Total		0	0	0	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		22,468	0	0	0	0	0	0



Budget Departmental by Class

From Category : 785 To Category : 785
Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
	Report Total -->	22,468	0	0	0	0	0	0



Oyster River Bank Protection Local Service Area 790

Established: 24-Jul-76
Authority: BL 205
Amendments: BL 221/1171 Conversion/1664
Funding: Requisition
Maximum Levy: \$18,000
Location: Oyster River
Contract:
Background:
2018 Maximum Requisition: \$18,000
2018 Maximum Requisition: \$18,000

Requisition Budget	2017 Actual	2018 FB	2019 FP	2020 FP	2021 FP	2022 FP
Local Service Area						
A-772-CRR-LSA#2	18,000	18,000	18,000	18,000	18,000	18,000
	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000
Tax Rate Estimate	0.9829	0.9260	0.9260	0.9260	0.9260	0.9260
		(per \$1,000 of assessed value - approx. Residential Rate)				
Change from Previous year		\$0	\$0	\$0	\$0	\$0

Note: Estimates are based on 2018 Completed Roll Assessments. If a function has multiple tax rates, then average is shown.



Budget Departmental by Class

From Category : 790 To Category : 790
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
GENERAL REVENUE FUND - SRD								
790 --> OYSTER RIVER BANK PROTECTION								
01-1-790-013	FED GAS TAX FUNDING	0	3,000	0	0	0	0	0
01-1-790-015	REQN ELECT/SPEC PROV GOVT	18,000	18,000	18,000	18,000	18,000	18,000	18,000
01-1-790-150	SURPLUS PRIOR YEAR	4,669	0	12,414	0	0	0	0
OYSTER RIVER BANK PROTECTION Total		22,669	21,000	30,414	18,000	18,000	18,000	18,000
OPERATING REVENUE Total		22,669	21,000	30,414	18,000	18,000	18,000	18,000
790 --> OYSTER RIVER BANK PROTECTION								
01-2-790-200	SUPPORT SERVICES	5,984	5,984	7,238	7,383	7,528	7,672	7,817
01-2-790-220	SALARIES & WAGES	1,962	3,770	3,845	3,922	4,000	4,080	4,162
01-2-790-225	BENEFITS	558	1,056	1,154	1,177	1,200	1,224	1,249
01-2-790-366	ENGINEERING FEES	0	3,000	0	0	0	0	0
01-2-790-369	INSURANCE LIABILITY	532	551	630	643	655	668	680
01-2-790-381	LEGAL FEES	0	552	320	234	256	256	256
01-2-790-387	OTHER PROF FEES	0	5,000	17,227	1,000	1,000	1,000	1,000
01-2-790-519	CONTRIB TO APPROPRIATED SURPLUS	1,087	1,087	0	3,641	3,361	3,100	2,836
OYSTER RIVER BANK PROTECTION Total		10,123	21,000	30,414	18,000	18,000	18,000	18,000
OPERATING EXPENSES Total		10,123	21,000	30,414	18,000	18,000	18,000	18,000
OPERATING Surplus/(Deficit)		12,546	0	0	0	0	0	0
790 --> OYSTER RIVER BANK PROTECTION								
OYSTER RIVER BANK PROTECTION Total		0	0	0	0	0	0	0
790 --> OYSTER RIVER BANK PROTECTION								
OYSTER RIVER BANK PROTECTION Total		0	0	0	0	0	0	0
CAPITAL Surplus/(Deficit)		0	0	0	0	0	0	0
GENERAL REVENUE FUND - SRD Total		12,546	0	0	0	0	0	0



Budget Departmental by Class

From Category : 790 To Category : 790
Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2017 Actual Value	2017 Budget Value	2018 Final Budget	2019 Financial Plan	2020 Financial Plan	2021 Financial Plan	2022 Financial Plan
	Report Total -->	12,546	0	0	0	0	0	0



Reserve Fund Balance Estimates

790 Oyster River Bank Protection

790 Oyster River Bank Protection Local Service Future Expenditure Reserve Fund

			Amount	Fund Balance
			(\$)	(\$)
2017	Balance forward		17,908	17,908
				17,908
		Estimated Balance at 2022		17,908

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)



Reserve Fund Balance Estimates

790 Oyster River Bank Protection

812 Oyster River Bank Protection Specified Area Capital Works, Machinery & Equipment Reserve Fund

		Amount	Fund Balance
		(\$)	(\$)
2017	Balance forward	45,514	45,514
			45,514
		Estimated Balance at 2022	45,514

Based on the Recommended 2018-2022 Financial Plan at February 14, 2018
(excludes 2017 interest revenue and interest projections)

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CORPORATE POLICY

No.: CP-002 **Date Approved: November 25, 2010**
Date Revised: December 16, 2010

Name: Support Service Cost Allocations

Purpose:	To fairly allocate centralized general administrative and corporate costs to the services that benefit from these functions.
Authority:	Sections 803.1(1) and 804(2)(b) <i>Local Government Act</i>
Scope:	The Support Service Cost Allocation policy applies to all costs relating to corporate service activities including Management Services; Financial Services; Corporate Office Space; Human Resources; Information Services, Vehicle Pool and Fiscal Services.

Definitions:

Direct costs	means	expenses for goods or services related to an activity clearly attributable to a specific service or set of services (such as labour costs for personnel who work exclusively for the purposes of a service).
Indirect costs	means	expenses for goods or services incurred in a joint activity and difficult to identify with a specific service or set of services (such as labour costs for personnel who work for the general purposes of the corporate entity).
Approved operating budget	means	all budgeted expenses related to operating a service, excluding contributions to reserves, capital and debt service costs, and support service cost allocations as included in the financial plan adopted in March each year.

Policy: The Regional District will allocate general administrative costs to each service in proportion to the benefit derived by the service as determined on an annual basis by the Financial Officer.

General Principles: **Equity**
As far as practical, the method of allocation should fairly represent the benefit that each service receives from the general administrative function. As a test of reasonableness, the allocated charge should not exceed the estimate of costs were the service to contract for administrative services independently.

Review Date:

Simplicity

The method of allocation should be easy to apply and understand, and require a single iteration of calculation.

Objectivity

The method of allocation should rely primarily on independent data to calculate the allocated charge for each service, rather than an individual's judgment, where possible. Where professional judgment must be applied, the decision should be supported by reasoning and logic

Proportionality

Recognizing that some services are relatively small in scale and that the strict application of a consumption based formula may lead to anomalies in terms of the operating cost/support service cost relationship, the policy will consider ways of addressing such circumstances without compromising the principles of equity, simplicity and objectivity.

**Support
Services
Cost
Allocation:**

The Support Service charge includes all costs relating to corporate service activities: Management Services; Financial Services; Corporate Office Space; Human Resources; Information Services, Vehicle Pool and Fiscal Services. Costs relating to these services are allocated to all other services as follows:

1. Management and Fiscal Services

Since activities relating to general and corporate administration are not easily captured by objective data capture methods currently in place, these costs are not included in the support service charge allocation, with exceptions noted below. Instead, costs relating to general and corporate administration are accounted for separately, and funded through a tax requisition under the *Local Government Act 804(2)(b)* and shared by all electoral areas and municipalities on a converted assessment basis.

2. Vehicles

Where a vehicle is used exclusively for the benefit of a service, the capital and operating direct costs of the vehicle are charged to that service. Where a vehicle is shared on an as-needed basis between personnel working for the benefit of more than one service, the operating expenses and estimated capital replacement charges are allocated to benefitting services based on a reasonable estimate of service provision or actual work.

3. Property Insurance

Premiums for property insurance are allocated directly to each service based on the service's proportionate asset valuations as shown on the statement of values provided by the insurer as follows:

- A: Total property insurance premium;
- B: Individual service's asset values total;
- C: All services' asset values total;

Allocation formula: $A \times \frac{B}{C}$

4. Liability Insurance

Premiums for liability insurance are allocated to each service group based on the service group rating percentages shown in Table A, and then allocated to each service within the service group by its proportionate share of the prior year's approved operating budget total. The service group rating is based on a reasonable estimate of risk as indicated by the insurer's claims experience rating and service delivery knowledge. For clarity, the calculation is as follows:

- A: Total liability insurance premium;
- B: Service group rating percentage;
- C: Individual service's prior year approved operating budget total;
- D: Service group's prior year approved operating budget total;

Allocation formula: $A \times B \times \frac{C}{D}$

TABLE A: Service Group Rating Percentages

GENERAL GOVERNMENT SERVICES	
Administration	5%
PROTECTIVE SERVICES	
Bylaw Enforcement	4%
Fire Protection	10%
Building Inspection	16%
ENVIRONMENTAL DEVELOPMENT SERVICES	
Development Services	5%
ENVIRONMENTAL HEALTH SERVICES	
Solid Waste	6%
Sewer	6%
Water	6%
TRANSPORTATION SERVICES	
Drainage	1%
Transit	1%
RECREATION & CULTURAL SERVICES	
Parks	10%
Recreation Facilities	20%
Recreation/Cultural	3%
OTHER	
Other > \$100,000 budget	3%
Other < \$100,000 budget	4%
TOTAL SERVICE GROUPS	100%

New services: Liability insurance premium allocation to new services with no prior year approved operating budget values are allocated based on the current year's approved operating budget values.

Repealed services: Prior year budget values for services that are repealed for the current year are excluded from the calculation for liability insurance premium allocation, and receive a zero dollar value charge.

5. Financial and Information Services

Costs relating to financial and information services are allocated to each service based on the prior year's financial activity as measured by the service's number of transactions recorded in the financial system as a portion of all financial transactions for the prior year. For clarity, this is calculated as:

- A: Total current year operating budget for financial and information

- services;
- B: Individual service's financial transaction count in prior year;
C: Total financial transaction count in prior year;
D: Individual service's cost allocation for current year;

Allocation formula: $\frac{A \times B}{C} = D$

In order to ensure that the cost allocation to each service is not disproportionate to its total approved operating budget, the following considerations will apply.

- services which generate less than 40 transactions will be charged 25% of the amount otherwise payable and the remaining 75% will be added to the support services cost allocation for Electoral Areas Administration service or the Municipal Administration service, apportioned according to the service participant contributions.
- the minimum amount for any service will be \$250.

New services: The transaction count for new services with no or partial-year financial transaction history is estimated based on other services with similar financial activity.

Repealed services: Services with financial activity in the prior year that are repealed for the current year are assigned a transaction count of zero for the purposes of the support service cost charge calculation, and the actual transaction count for that service is deducted from the prior year's total transaction count.

6. Corporate Office Space

Direct costs for corporate office space are shared as follows:

301-990 Cedar St. (third floor):	General Administration
103-990 Cedar St. (first floor):	Electoral Areas Administration

Indirect costs for corporate office space are shared on the basis of proportional square footage as follows:

301-990 Cedar St. (third floor) – 4,144 ft ² (72%):	General Administration
103-990 Cedar St. (first floor) – 1,593 ft ² (28%):	Electoral Areas Administration

7. Human Resources

Direct costs for human resource administration are attributed to the specific service for which they are incurred; indirect costs are accounted for and are allocated in the same manner as management services.

Labour costs for all personnel are allocated to services based on actual work or a reasonable estimate of service provision.

Comox-Strathcona

SUBJECT:	LEGISLATIVE SERVICE	POLICY No.
DATE OF REVISION:		APPROVED BY: Board
REVISIONS:		EFFECTIVE DATE: February 26, 2001

A RESOLUTION TO ESTABLISH LEGISLATIVE SERVICES FOR ELECTORAL AREA AND MUNICIPAL LEGISLATIVE ADMINISTRATION

FUNDING SOURCE:

1. Cost recovery for each service shall be by the requisition of property value taxes.
2. Apportionment for each service shall be based on assessed values of net taxable values land and improvements – hospital purposes.

COST OF SERVICE (EXPENDITURE):

ADMINISTRATION COSTS FOR BOTH SERVICES INCLUDE:

1. **Support Services** - (management salaries, administration, finance, human resources, information systems, building and fiscal services);

Electoral Area and Municipal Legislative Administration service's will be apportioned support service costs based on the policy relating to Support Services and Other Cost allocations.

2. **Director remuneration:**

- (a) Chair remuneration - Regional District and Regional Hospital District shall be cost shared 50/50 between Electoral Area and Municipal Legislative Administration services.
- (b) Director remuneration – shall be charged to the Legislative Administration service represented by the Director (i.e. Electoral Area Director to Electoral Area Legislative Administration or Municipal Director to Municipal Legislative Administration service).
- (c) Committee remuneration – shall be charged to the Legislative Administration service represented by the Director (i.e. Electoral Area Director to Electoral Area Legislative Administration or Municipal Director to Municipal Legislative Administration service), except for the following:
 - c.1 Comox Valley Sports Centre Commission – all costs shall be charged to cost shared 50/50 between the Comox Valley Sports Centre and Comox Valley Ice Arena/Aquatic services.
 - c.2 Sewage Commission – all costs shall be charged to the Regional Sewage System service.
 - c.3 Strathcona Gardens Commission – all costs shall be charged to the Strathcona Gardens Recreation Facilities service.
- (d) Committee Chair remuneration – shall be cost shared 50/50 between Electoral Area Administration and Municipal Legislative Administration services, except for the following:

- d.1 Electoral Area Committee – shall be charged to Electoral Area Legislative Administration.
 - d.2 Municipal Committee – shall be charged to Municipal Legislative Administration.
- 3. **Director Benefits** – including Employee & Family Assistance Program & Employer Revenue Canada obligations. Costs shall be charged as per the Director remuneration cost allocations, 2 (a) to 2 (d) above.
- 4. **Board appointed representatives on a public body** (pursuant to Section 9 of the Director remuneration bylaw) - shall be cost shared 50/50 between Electoral Area and Municipal Legislative Administration services.
- 5. **Board appointed representatives to a Public Hearing** (pursuant to Section 13 of the Director remuneration bylaw) - shall be charged to the Legislative Administration service represented by the Director (i.e. Electoral Area Director to Electoral Area Legislative Administration or Municipal Director to Municipal Legislative Administration service).
- 6. **Business Use Auto Premium** - shall be charged to the Legislative Administration service represented by the Director (i.e. Electoral Area Director to Electoral Area Legislative Administration or Municipal Director to Municipal Legislative Administration service).
- 7. **Meeting expenses** – shall be cost shared 50/50 between Electoral Area Legislative Administration and Municipal Legislative Administration services, except for the following:
 - 7.1 Electoral Area Committee – shall be charged to Electoral Area Legislative Administration.
 - 7.2 Municipal Committee – shall be charged to Municipal Legislative Administration.
 - 7.3 Comox Valley Sports Centre Commission – all costs shall be charged to cost shared 50/50 between the Comox Valley Sports Centre and Comox Valley Ice Arena/Aquatic services.
 - 7.4 Sewage Commission – all costs shall be charged to the Regional Sewage System service.
 - 7.5 Strathcona Gardens Commission – all costs shall be charged to the Strathcona Gardens Recreation Facilities service.
- 8. **Travel** - shall be charged to the Legislative Administration service represented by the Director (i.e. Electoral Area Director to Electoral Area Legislative Administration or Municipal Director to Municipal Legislative Administration service) except, the
 - 8.1 Chair of the Regional District – shall be cost shared 50/50 between Electoral Area and Municipal Legislative Administration services.
 - 8.2 Board appointed representatives on a public body (pursuant to Section 9 of the Director remuneration bylaw) – shall be cost shared 50/50 between Electoral Area and Municipal Legislative Administration services.
- 9. **Dues & Subscriptions** – as per the approved budget.
- 10. **Other Professional Fees** - as per the approved budget.
- 11. **Legal Fees** - as per the approved budget.
- 12. **Other costs** – as per the approved budget.



CORPORATE POLICY

No.: CP-011 **Date Approved:** October 7, 2015
Date Revised: n/a

Name: Financial Planning Process

Purpose:	To establish guidelines for developing, evaluating, finalizing and implementing the Regional Board's financial plan.
Authority:	Sections 815 and 816 <i>Local Government Act</i>
Scope:	This policy applies to all organizational units involved in the development, evaluation and implementation of the financial plan.

Definitions:	financial plan	means	the Regional District's five-year financial forecast that is adopted annually by bylaw
	budget	means	a version of the five-year financial plan that is considered by the Board prior to adoption of the financial plan bylaw
	budget cycle	means	the annual process to review, revise and confirm the financial plan

Policy: The Board will annually develop, evaluate, finalize and implement its five-year financial plan based on the following principles:

1. The financial plan will support the Board's vision and strategic plans.
2. The financial planning process will include analysis and discussion of short- and long-term key factors that affect the organization and services it provides such as cost trends, service levels, capital investment requirements, reserve and debt levels, and other assumptions.
3. The financial plan will be prepared in accordance with all Regional District policies and long-term plans such as those for reserves, debt, cost allocations, and tangible capital assets, and with all applicable legislation.
4. The Board's financial planning process will utilize a variety of methods to gather input from ratepayers, partners and the general public such as town hall meetings, social media, public open houses, and print and web publications.
5. Board decisions regarding the financial plan will be made in public (open) meetings.

Review Date:

Annual budget calendar: Each year at the start of a new budget cycle, a detailed budget calendar will be developed and presented to the Board that outlines the key budget tasks, events, public input opportunities and decision points for the upcoming budget process.

Public consultation: Input from taxpayer and constituent groups will be sought as early in the process as is feasible, to allow sufficient time for investigation and consideration of ideas and concerns. The budget calendar will identify opportunities throughout the budget process for the Board to receive stakeholder input, including public meetings and presentations, outreach efforts and other means. A communication plan should be developed each year that identifies key events and opportunities for public participation, specifying target dates, media, messages and audience. Directors will be provided specific opportunities to review and discuss the financial plan throughout the development process. An opportunity for receipt and consideration of public input should be provided between first reading and adoption of the financial plan bylaw.

Benchmarks and standards: The financial plan is one component contributing to the sustainability of the Regional District, and as such will incorporate to the extent possible the implications of policies, plans and best practices for local government regarding the Board's vision and strategic plans, levels of debt, reserves, asset management, cost allocations, procurement and human resourcing. The financial plan will be prepared in accordance with recommendations of the Public Sector Accounting Board (PSAB) and according to generally accepted Canadian public sector standards. The financial plan and its process will comply in all respects with applicable legislation.

Comparisons: Historical financial information and current year estimates will be provided to the Board with budget documentation for comparison purposes. The current and one prior years' budget and actual or predicted amounts will be provided, at a minimum.

Budget versions: The financial plan is a living document that indicates resource commitments to specified goals and objectives. While the financial plan may be amended at any time, the plan as a whole will be reviewed annually through several discrete iterations which may include:

1. **Baseline budget** – The baseline budget focuses on supporting ongoing services, programs and previously Board approved work plans and projects. This version may include plans and related funding estimates for achieving established service and financial goals, and is usually presented in October or November of each year. This budget version will present revenue projections and expense estimates based on all available information, but may exclude requisition analysis and financial position estimates (surpluses and reserves).
2. **Recommended budget** – The recommended budget is developed using the baseline budget as a starting point and is usually published in January. It includes refined projections and estimates for revenue, expense, requisitions, surpluses and reserves as well as program and work plan information based on gathered inputs to date, including those confirmed at budget workshops or Board, committee or commission meetings. This version may include estimates relating to new initiatives, feasibility studies, and capital or other major projects. Sufficient time should be allowed during the development of the recommended budget to provide for research of new initiatives, communication and discussion of alternatives, and Board direction, where required. Any significant changes arising out of discussions with individual service participants, staff or other service providers will be identified to the Board or its committees. If the significant change is the result of a change in service level it will be approved by the Board before the financial implications of the change are incorporated into the financial plan. Requisition and tax rate projections

will be based on the Completed Assessment Roll received in January.

3. **Final budget** – The final budget incorporates approved changes to the recommended budget and presents updated budget estimates and resulting cost implications. Once the final budget has received the Board's approval in principle, it serves as the basis for the financial plan bylaw.
4. **Financial Plan Bylaw** – The five-year financial plan bylaw is based on the final budget, as approved in principle or amended by the Board. If possible, sufficient time should be allowed between first reading and final adoption of the bylaw to allow for meaningful public input and consideration. The five-year financial plan bylaw will be adopted by the Board no later than March 31 each year.

Amendments: Changes to the financial plan after adoption of the five-year financial plan bylaw will be presented to the Board with each item identified separately with supporting rationale before adoption of the amending bylaw.

Policy review: This policy may be periodically reviewed and amended at any time by Board resolution.

Responsibility: The Financial Officer will be responsible for the development, implementation and monitoring of the financial plan process, including coordinating the budget process, developing the budget calendar, identifying roles and responsibilities for completing the various tasks, and advising on and facilitating financial plan amendments and amendments to this policy, as approved by the Board.

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GLOSSARY OF TERMS

Term	Definition
Appropriated Surplus	Accumulated surplus funds arising from an excess of revenue over expense from prior years that are unrestricted by any external entity or legislation and which have been internally designated for a specified purpose.
Approved capital budget	All budgeted expenses related to the acquisition, construction or betterment of non-financial assets having physical substance, which have useful economic lives extending beyond the fiscal year, are to be used on a continuing basis, and are not for sale in the ordinary course of operations, as included in the financial plan adopted in March each year.
Approved operating budget	All budgeted expenses related to operating a service, excluding contributions to reserves, capital and debt service costs, and support service cost allocations as included in the financial plan adopted in March each year.
Deficit	The net result of operating activities when actual expenses exceed actual revenues in respect of a service for the year. A deficit must be “paid back” by being included in the next year’s financial plan as an expenditure for the service in that year.
Direct costs	Expenses for goods or services that are clearly attributable to a specific service or set of services (such as labour costs for personnel who work exclusively for the purposes of a service).
Electoral area	An unincorporated geographic area within the regional district defined by letters patent with elected representation on the regional board.
Establishing bylaw	Establishing bylaw
Financial Plan	A document that sets out the proposed expenditures, funding sources, and transfers for each regional district service. The <i>Local Government Act</i> requires regional districts to adopt a five-year financial plan by March 31 of each year.
Grants	A transfer of money from one organization to another other than payment for goods/services received. Local government grants are usually classified as either <i>conditional</i> or <i>unconditional</i> . Conditional grants are monies transferred for a specific purpose that may not be used for any other project. Unconditional grants can be used for any purpose the recipient sees fit.
Grants in Lieu (GIL)	Also known as <i>Payments in Place of Taxes (PIPs)</i> or <i>Payments in Lieu of Taxes (PiLTs)</i> , these are payments transferred to the regional district by both the federal and provincial governments under special legislation. Crown properties are exempt from local government taxation, but special legislation allows payments to local governments in the place of property taxes.
Indirect costs	Also known as <i>Payments in Place of Taxes (PIPs)</i> or <i>Payments in Lieu of Taxes (PiLTs)</i> , these are payments transferred to the regional district by both the federal and provincial governments under special legislation. Crown properties are exempt from local government taxation, but special legislation allows payments to local governments in the place of property taxes.
Local Government Act	The primary legislation for regional districts that sets out the framework for governance and structure, as well as the main powers and responsibilities.

GLOSSARY OF TERMS

Term	Definition
Local service	A service in which one or more properties within an electoral area participate, usually defined by an establishing bylaw.
Municipality	An incorporated area within the regional district with appointed representation on the regional board.
Participating area	A municipality or electoral area (or portion thereof) that contributes to and participates in a service.
Regional District Basic Grant	An unconditional grant given to regional districts to assist with administration costs. The scale of grant is based on regional district population in 50,000 resident increments.
Regional service	A service in which all municipalities and electoral areas participate to the benefit of the whole region.
Requisition	An amount requested annually from member municipalities and the Surveyor of Taxes in respect of each service in which the municipality, electoral area, or local service area participates.
Reserves	Equity funds designated for a specified purpose by bylaw at the discretion of the Regional Board
Service	In relation to a regional district, a service is an activity, work or facility undertaken or provided by or on behalf of the regional district, or the exercise of regulatory authority as provided by the <i>Local Government Act</i> . The <i>Local Government Act</i> requires that separate financial records be kept for each service.
Statutory reserves	Funds designated for a specified purpose by bylaw as required by specific legislation rather than at the discretion of the Regional Board
Sub-regional service	A service in which a combination of more than one (but not all) electoral areas and/or municipalities participate, usually defined by an establishing bylaw.
Support services cost allocations	A formula-based distribution of general administrative and corporate costs to the services that benefit from these functions.
Surplus	The net result of operating activities when actual revenues exceed actual expenses in respect of a service for the year. A surplus occurs if planned projects are not completed by the end of the fiscal year, if revenue exceeds expectations, or when cost savings are realized. Surplus may be included in the financial plan as revenue to offset operational expense or supplement revenue.
Surveyor of Taxes	The Provincial office responsible for collecting property taxes from property owners in unincorporated areas.
User fees	An alternative to property taxation for generating revenue and recovering the cost of providing services. User fees are generally applied on a user-pay basis so that those who benefit from the operation of a service bear the costs.

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